



C·V·R·D

COWICHAN VALLEY REGIONAL DISTRICT

BYLAW NO. 2403

A Bylaw to Adopt the 5 Year Financial Plan for the Years 2003 - 2007

The Regional Board of the Cowichan Valley Regional District in open meeting assembled, enacts as follows:

1. This Bylaw may be cited for all purposes as the "CVRD Bylaw No. 2403, Cowichan Valley Regional District 5 Year Financial Plan 2003 – 2007 Bylaw"
2. Schedule "A" & "B" attached hereto and made part of this Bylaw is the 5 Year Financial Plan for the Cowichan Valley Regional District for the years 2003 - 2007.

READ A FIRST TIME this 26th day of March, 2003.

READ A SECOND TIME this 26th day of March, 2003.

READ A THIRD TIME this 26th day of March, 2003.

ADOPTED this 26th day of March, 2003.

Mary Macotte
Chairperson

J. J. Frost
Secretary

SCHEDULE "A"

SUMMARY OF 5 YEAR FINANCIAL PLAN2003 – 2007

	2003	2004	2005	2006	2007
SUMMARY OF REVENUE					
Tax Requisition	\$13,481,241.	\$13,923,779.	\$14,117,955.	\$14,201,070.	\$14,344,852.
Parcel Taxes	505,125.	691,940.	728,590.	747,590.	770,150.
Fees & Charges	7,461,339.	7,522,885.	7,700,163.	8,180,033.	8,202,436.
Other Revenue	3,644,694.	3,706,194.	3,750,149.	3,570,994.	3,614,035.
Proceeds of Borrowing	<u>4,900,000.</u>	<u>2,260,000.</u>	<u>1,023,000.</u>	<u>492,000.</u>	<u>180,000.</u>
	<u>\$29,992,399.</u>	<u>\$28,104,798.</u>	<u>\$27,319,857.</u>	<u>\$27,191,687.</u>	<u>\$27,111,473.</u>
Transfers from(to)					
- Special Funds	844,173.	1,377,778.	808,500.	69,366.	(10,500.)
- Surplus - Prior Year	<u>2,242,262.</u>	<u>21,000.</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Transfers	<u>\$ 3,086,435.</u>	<u>\$ 1,398,778.</u>	<u>\$ 808,500.</u>	<u>\$ 69,366.</u>	<u>\$ (10,500.)</u>
TOTAL REVENUE	<u>\$33,078,834.</u>	<u>\$29,503,576.</u>	<u>\$28,128,357.</u>	<u>\$27,261,053.</u>	<u>\$27,100,973.</u>
SUMMARY OF EXPENDITURES					
Debt Principal & Interest	\$ 1,517,373.	\$ 1,702,859.	\$ 1,865,791.	\$ 1,942,791.	\$ 1,968,703.
Capital	7,305,315.	4,936,588.	2,913,860.	1,620,660.	1,216,560.
Other Purposes	24,228,367.	22,864,129.	23,348,706.	23,697,602.	23,915,710.
Deficit Prior Year	<u>27,779.</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURE	<u>\$33,078,834.</u>	<u>\$29,503,576.</u>	<u>\$28,128,357.</u>	<u>\$27,261,053.</u>	<u>\$27,100,973.</u>

**Cowichan Valley Regional District
Five Year Financial Plan (2003-2007)**

(Year 2003)

FUNCTION:	Funding Sources					Transfer from/(to)			Expenditures						
	Tax Req.	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Debt Princ. & Interest	Capital Purposes	Other Purposes	Deficit prior year	Total Expenditures
Gen. Gov.	727,262			192,400		919,662		188,184	188,184	1,107,846	16,599	90,000	1,001,247		1,107,846
Library	1,090,775				2,500,000	3,590,775				3,590,775		2,500,000	1,090,775		3,590,775
105 (HR/IT)				18,000		18,000				18,000		18,000			18,000
Transit	510,000		235,000	22,100		767,100		23,459	23,459	790,559		147,400	790,559		790,559
911	586,758			126,700		713,458	115,213	123,485	238,698	952,156			804,756		952,156
Grants-in-Aid	52,174					52,174		35,541	35,541	87,715			87,715		87,715
Econom.Development	15,000					15,000		63	63	15,063			15,063		15,063
Econom.Development (ALL)	200,000			20,750		220,750		54,889	54,889	275,639		25,200	250,439		275,639
Regional Tourism	120,000					120,000				120,000			120,000		120,000
Admin. Building			7,200	388,669		388,669		59,579	59,579	388,669	272,119	11,000	105,550		388,669
Emergency Planning	187,841			38,460		233,501		237,688	207,688	293,080		76,000	217,080		293,080
Community Parks	733,296					733,296	(30,000)	63,461	63,461	940,984	48,622	354,900	537,462		940,984
Electoral Area Services	100,603					100,603		74,570	74,570	164,064		40,584	164,064		164,064
Regional Parks	120,000					120,000		4,178	4,178	194,570			153,986		194,570
Bright Angel Park	30,000		1,000	1,200		32,200		33,396	33,396	36,378		49,386	36,378		36,378
South End Parks	50,000					50,000		4,409	4,409	83,396			83,396		83,396
Animal Control	19,150		60,000			79,150		156,506	115,156	572,366		120,000	452,366		572,366
Building Insp.	232,210		225,000			457,210		221,524	261,524	1,467,782		40,000	1,427,782		1,467,782
Planning	1,082,258		92,000	32,000		1,206,258		5,995	(49,089)	179,036		30,800	148,236		179,036
Fire-N.Oyster	117,022		18,146	92,957		228,125		413	913	23,913		3,000	20,913		23,913
Fire-Mesachie	23,000					23,000		5,585	5,585	70,293			70,293		70,293
Fire-Lk. Cow.	64,708					64,708		1,050	1,050	100,658			100,658		100,658
Fire-Saltair	99,608					99,608		1,060	(16,700)	86,585		9,500	77,085		86,585
Fire-Sahlam	102,710		575			103,285		8,851	22	103,282		15,500	87,782		103,282
Fire-Malahat	81,754			21,506		103,260		403	(24,597)	109,818			109,818		109,818
Fire-Eagle Hts.	134,415					134,415		5,315		103,685		8,200	69,662		103,685
Fire-Honeymoon Bay	86,185					86,185		12,185	17,500	244,202		79,500	73,815		244,202
Fire-Youbou	135,465					135,465		38,637	108,737	990,394		40,584	949,810		990,394
Cow.Lk.Arena	617,443		315,435	4,135		937,013	(3,386)	56,767	53,381	3,363,324		1,943,700	1,368,624		3,363,324
Kerry Park Rec.	865,040		577,458	9,850	1,900,000	3,352,348	10,000	976	10,976	4,271,066		715,847	3,473,356		4,271,066
C.C.C.	2,019,134		1,434,366	254,267		3,707,767	500,000	63,299	563,299	69,470			1,271,635		69,470
C.C.C. Theatre Loan	69,470					69,470		59,570	59,570	1,288,593		16,958	17,369		1,288,593
Aquannis Centre			511,522	717,501		1,229,023				17,369			17,369		17,369
Theatre Area A	17,369					17,369		29,951	29,951	29,951			29,951		29,951
Theatre Area B	29,951					29,951		38,819	38,819	38,819			38,819		38,819
Theatre Area C	38,819					38,819		88,635	88,635	88,635			88,635		88,635
Theatre North Cowichan N	88,635					88,635		21,641	21,641	21,641			21,641		21,641
Theatre Ladysmith	21,641					21,641		10,445	10,445	10,445			10,396	49	10,445
Rec. Mill Bay	10,000					10,000		7,500	7,500	7,500			7,073	427	7,500
Rec. Glenora	7,500		445			7,500		7,271	7,271	10,371			10,371		10,371
Rec. Mesachie	3,100					3,100		69,549	69,549	69,549			69,549		69,549
Regional Skate Park						0				0					0

**Cowichan Valley Regional District
Five Year Financial Plan (2003-2007)**

(Year 2003)

FUNCTION:	Funding Sources				Transfer from/(to)				Expenditures						
	Tax Req.	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Debt Princ. & Interest	Capital Purposes	Other Purposes	Deficit prior year	Total Expenditures
Victim Services West	12,000					12,000		19	19	12,019				12,019	12,019
Cow.Lk.Act.Cntr	55,000					55,000		1	1	55,001				55,001	55,001
Victim Services	55,000					55,000		155	155	55,155				55,155	55,155
Rec. N. Oyster	33,812					33,812				33,812				33,812	33,812
Youbou Rec.	115,500		45,013	13,000		173,513	20,000	25,565	45,565	219,078		35,000		184,078	219,078
Shawnigan Hall	215,000		314,755	23,600		553,355		38,686	38,686	592,041	105,489	16,500		470,052	592,041
Cobble Hill Hall	10,000					10,000				10,000				10,000	10,000
Honeymoon Bay Hall	15,000			4,726		19,726				19,726				17,074	19,726
Frank Jameson Centre	40,000					40,000		21	21	40,021				40,021	40,021
Sen.Cntr.Grant	14,000					14,000		2	2	14,002				14,002	14,002
Kaatza Society	25,000					25,000		5	5	25,005				25,005	25,005
Engineering Services			487,200	177,000		177,000	32,076		32,076	209,076		62,141		146,935	209,076
Curbside Collection			2,506,180	2,555		487,200	202,937	95,996	95,996	583,196				583,196	583,196
Solid Waste Complex	2,373,000					4,881,735		1,896	202,937	5,084,672	552,363	207,000		4,300,658	5,084,672
Liq. Waste South					0	0		57,687	57,687	57,687				57,687	57,687
Liq. Waste West					0	0		671	671	4,371				4,371	4,371
St.Lag.Mesachie	3,700					3,700		8,088	8,088	24,088				24,088	24,088
St.Lag.Youbou		16,000				16,000				525				525	525
St.Lag.Brentwood			425	100		525				4,874				4,874	4,874
St.Lag.Cow.Bay	3,000					3,000		1,874	1,874	4,874				4,874	4,874
St.Lag.Hon.Bay	14,583					14,583		1,056	1,056	15,639				15,639	15,639
St.Lag.Mill Bay			1,360	150		1,510				1,510				1,510	1,510
St.Lag.Cobble Hill		300				300		1,324	1,324	1,624				1,624	1,624
Critical Street Lighting A	1,300					1,300		51	51	1,351				1,351	1,351
Critical Street Lighting B					0	0		964	964	964				964	964
Critical Street Lighting C	2,000					2,000		2	2	2,002				2,002	2,002
Critical Street Lighting D					0	0		1,784	1,784	1,784				1,784	1,784
Critical Street Lighting E	2,750					2,750		456	456	3,206				3,206	3,206
Critical Street Lighting I	300					300		752	752	1,052				1,052	1,052
Mes.Lk.Water		18,900	10,800			29,700	(295)	3,394	3,099	32,799				32,799	32,799
Saltair Water		98,235	138,865			237,100	(1,894)	37,987	36,093	273,193	52,603	26,115		194,475	273,193
Lakeside Water		19,950	8,554			28,504	(3,000)	19,921	16,921	45,425				45,425	45,425
Honeymoon Bay Water		46,500	45,000			91,500	(5,000)	42,727	37,727	129,227	35,163	8,000		86,064	129,227
Cherry Point Water		16,240	2,340			18,580	311	2,403	2,714	21,294		500		20,794	21,294
Shawnigan Lake Water		81,060	84,600	10,000		175,660	(1,725)	15,208	13,483	189,143		5,000		184,143	189,143
Cow.Bay Sewer		91,390	103,400		500,000	694,790	4,296	140,416	144,712	839,502	60,000	537,000		242,502	839,502
Mes.Lk.Sewer		7,350	11,100			18,450	(252)	794	542	18,992				18,992	18,992
Eagle Hts.Sewer			112,000			112,000	50,000	50,671	100,671	212,671		64,000		148,671	212,671
Maple Hills Sewer		16,500	12,300			28,800	(1,000)	4,870	3,870	32,670				32,670	32,670
Shawnigan Lake Sewer		92,700	99,300			192,000	(12,000)	74,273	62,273	254,273	55,372	8,000		190,901	254,273
Muni.'s-M.F.A. Debt				1,473,068		1,473,068				1,473,068				1,473,068	1,473,068
TOTALS	13,481,241	505,125	7,461,339	3,644,694	4,900,000	29,992,399	844,173	2,242,262	3,086,435	33,078,834	1,517,373	7,305,315	24,228,367	27,779	33,078,834

**Cowichan Valley Regional District
Five Year Financial Plan (2003-2007)**

(Year 2004)

FUNCTION:	Funding Sources					Transfer from/(to)			Expenditures			Total			
	Tax Req.	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Debt Princ. & Interest		Capital	Other Purposes	Deficit prior year
Gen. Gov.	800,000			215,000		1,015,000				1,015,000		20,000	995,000		1,015,000
Library	1,110,000					1,110,000				1,110,000			1,110,000		1,110,000
105 (HR/IT)				12,000		12,000				12,000		12,000			12,000
Transit	510,000		245,000	22,100		777,100				777,100			777,100		777,100
911	566,000			10,000		576,000	150,000		150,000	726,000		293,000	433,000		726,000
Grants-in-Aid	61,874					61,874				61,874			61,874		61,874
Econom.Development (ALL)	200,000			20,750		220,750				220,750		2,000	218,750		220,750
Regional Tourism	120,000					120,000				120,000			120,000		120,000
Admin. Building	190,000			390,000		390,000				390,000	272,119	10,000	107,881		390,000
Emergency Planning	760,000		7,200	15,000		760,000	(30,000)		(30,000)	730,000	68,622	249,600	411,778		730,000
Community Parks	110,000					110,000				110,000			110,000		110,000
Electoral Area Services	120,000					120,000				120,000		57,000	63,000		120,000
Regional Parks	30,000					30,000				30,000			30,000		30,000
Bright Angel Park	50,000		1,000	1,200		50,000				50,000		7,660	42,340		50,000
South End Parks	20,000					20,000				20,000			20,000		20,000
Animal Control	215,000					215,000				215,000			215,000		215,000
Building Insp.	1,100,000					1,100,000				1,100,000			1,100,000		1,100,000
Planning	117,500					117,500				117,500			117,500		117,500
Fire-N.Oyster	23,000					23,000				23,000		3,000	20,000		23,000
Fire-Mesachie	66,000					66,000				66,000			66,000		66,000
Fire-Lk. Cow.	105,000					105,000				105,000			105,000		105,000
Fire-Saltair	103,000					103,000				103,000			103,000		103,000
Fire-Sabtlam	83,000		600		190,000	273,600	160,000		160,000	433,600	13,000	350,000	90,600		453,600
Fire-Malahat	135,000			23,000		158,000	33,280		33,280	191,280		48,280	91,000		139,280
Fire-Eagle Hts.	86,185					86,185				86,185			86,185		86,185
Fire-Honeymoon Bay	150,000					150,000				150,000			150,000		150,000
Fire-Youbou	640,000					640,000				640,000			640,000		640,000
Cow.Lk.Arena	1,066,000		330,000	20,000		1,416,000	90,000		90,000	1,506,000		165,000	915,000		1,080,000
Kerry Park Rec.	2,050,000		588,000	10,000		2,638,000				2,638,000		29,500	1,453,500		1,664,000
C.C.C.	69,470		1,440,000	260,000	300,000	2,699,470	203,000		203,000	2,902,470	81,863	658,148	3,512,989		4,253,000
C.C.C. Theatre Loan						69,470				69,470	69,470				69,470
Aquannis Centre			515,000	718,000		1,233,000	45,000		45,000	1,278,000		115,950	1,117,050		1,233,000
Theatre Area A	17,500					17,500				17,500			17,500		17,500
Theatre Area B	30,000					30,000				30,000			30,000		30,000
Theatre Area C	39,000					39,000				39,000			39,000		39,000
Theatre North Cowichan N	89,000					89,000				89,000			89,000		89,000
Theatre Ladysmith	22,000					22,000				22,000			22,000		22,000
Rec. Mill Bay	10,000					10,000				10,000			10,000		10,000
Rec. Glenora	7,500					7,500				7,500			7,500		7,500
Rec. Mesachie	3,100					3,100				3,100			3,100		3,100
Victim Services West	12,000					12,000				12,000			12,000		12,000

**LOWICHAU VALLEY REGIONAL DISTRICT
Five Year Financial Plan (2003-2007)**

(Year 2004)

FUNCTION:	Funding Sources					Transfer from/(to)			Expenditures					
	Tax Req.	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Debt Princ. & Interest	Capital Purposes	Deficit prior year	Total Expenditures
Cow.Lk.Act.Cntr	55,000					55,000				55,000		55,000		55,000
Victim Services	55,000					55,000				55,000		55,000		55,000
Rec. N. Oyster	34,000					34,000				34,000		34,000		34,000
Youbou Rec.	116,000		47,000	14,000		177,000	20,000	20,000		197,000	35,000	162,000		197,000
Shawnigan Hall	215,000		314,755	23,600		553,355				553,355	105,489	431,366		553,355
Cobble Hill Hall	10,000					10,000				10,000		10,000		10,000
Honeymoon Bay Hall	15,000			4,726		19,726				19,726		19,726		19,726
Frank Jameson Centre	40,000					40,000				40,000		40,000		40,000
Sen.Cntr.Grant	14,000					14,000				14,000		14,000		14,000
Kaatza Society	25,000					25,000				25,000		25,000		25,000
Engineering Services				200,000		200,000	10,000		10,000	210,000	60,000	150,000		210,000
Curbside Collection			487,200			487,200				487,200		487,200		487,200
Solid Waste Complex	2,430,000		2,506,180	150,000		5,086,180	195,937		195,937	5,282,117	300,000	4,429,754		5,282,117
Liq. Waste South								1,000	1,000	1,000		1,000		1,000
Liq. Waste West								20,000	20,000	20,000		20,000		20,000
St.Ltg.Mesachie	3,700					3,700				3,700		3,700		3,700
St.Ltg.Youbou		16,000				16,000				16,000		16,000		16,000
St.Ltg.Brentwood			425	100		525				525		525		525
St.Ltg.Cow.Bay	3,000					3,000				3,000		3,000		3,000
St.Ltg.Hon.Bay	14,600					14,600				14,600		14,600		14,600
St.Ltg.Mill Bay			1,360	150		1,510				1,510		1,510		1,510
St.Ltg.Cobble Hill		300				300				300		300		300
Critical Street Lighting A	1,300					1,300				1,300		1,300		1,300
Critical Street Lighting B														
Critical Street Lighting C	2,000					2,000				2,000		2,000		2,000
Critical Street Lighting D														
Critical Street Lighting E	2,750					2,750				2,750		2,750		2,750
Critical Street Lighting I	300					300				300		300		300
Mes.Lk.Water		18,900	12,000			30,900	9,705		9,705	40,605	14,000	26,605		40,605
Saltair Water		159,200	137,670			296,870	148,106		148,106	444,976	235,000	157,373		444,976
Lakeside Water		19,950	10,000		60,000	89,950	60,000		60,000	149,950	120,000	29,950		149,950
Honeymoon Bay Water		50,000	45,000			95,000	80,000		80,000	175,000	100,000	65,752		175,000
Cherry Point Water		16,240	5,000			21,240				21,240	1,000	20,240		21,240
Shawnigan Lake Water		81,000	84,500	20,500		186,000	111,250		111,250	297,250	111,250	186,000		297,250
Cow.Bay Sewer		200,000	105,000	1,500,000		1,805,000	4,000		4,000	1,809,000	1,504,000	190,500		1,809,000
Mes.Lk.Sewer		17,350	12,000	200,000		229,350				229,350	200,000	19,350		229,350
Eagle Hts.Sewer			120,000			120,000	60,000		60,000	180,000	60,000	120,000		180,000
Maple Hills Sewer		18,000	12,300	10,000		40,300	3,000		3,000	43,300	13,000	29,800		43,300
Shawnigan Lake Sewer		95,000	99,000			194,000				194,000	10,000	128,628		194,000
Muni.'s-M.F.A. Debt				1,473,068		1,473,068				1,473,068		1,473,068		1,473,068
TOTALS	13,923,779	691,940	7,522,885	3,706,194	2,260,000	28,104,798	1,377,778	21,000	1,398,778	29,503,576	1,702,859	4,936,588	0	29,503,576

**Cowichan Valley Regional District
Five Year Financial Plan (2003-2007)**

(Year 2005)

FUNCTION:	Funding Sources					Transfer from/(to)			Expenditures			Total Expenditures			
	Tax Req.	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Debt Princ. & Interest		Capital Purposes	Other Purposes	Deficit prior year
Gen. Gov.	800,000			215,000		1,015,000				1,015,000		20,000	995,000		1,015,000
Library	1,150,000					1,150,000				1,150,000		16,000	1,150,000		1,150,000
105 (HR/IT)				16,000		16,000				16,000					16,000
Transit	520,000		250,000			794,000				794,000			794,000		794,000
911	566,000			15,000		581,000	215,000		215,000	796,000		215,000	581,000		796,000
Grants-in-Aid	55,000					55,000				55,000			55,000		55,000
Econom.Development (ALL)	200,000			20,750		220,750				220,750		2,000	218,750		220,750
Regional Tourism	120,000					120,000				120,000			120,000		120,000
Admin. Building				390,000		390,000				390,000	272,119	10,000	107,881		390,000
Emergency Planning	195,000		10,000	5,000		210,000				210,000		10,000	200,000		210,000
Community Parks	765,000				130,000	895,000				895,000	73,622	388,600	432,778		895,000
Electoral Area Services	115,000					115,000				115,000		57,000	115,000		115,000
Regional Parks	120,000					120,000				120,000			63,000		120,000
Bright Angel Park	30,000		1,000		1,200	32,200				32,200			32,200		32,200
South End Parks	50,000					50,000				50,000		7,660	42,340		50,000
Animal Control	20,000		62,000			82,000				82,000			82,000		82,000
Building Insp.	227,000		230,000			457,000				457,000		2,000	455,000		457,000
Planning	1,150,000		95,000			1,260,000				1,260,000		5,000	1,255,000		1,260,000
Fire-N.Oyster	118,000		18,500		93,500	230,000	200,000		200,000	430,000		213,600	216,400		430,000
Fire-Mesachie	23,000					23,000	500		500	23,500		3,000	20,500		23,500
Fire-Lk. Cow.	70,000					70,000				70,000			70,000		70,000
Fire-Saltair	107,000					107,000				107,000			107,000		107,000
Fire-Sahtlam	110,000		575			110,575				110,575	26,500	16,000	68,075		110,575
Fire-Malahat	84,000					107,000	(9,000)		(9,000)	98,000		23,000	75,000		98,000
Fire-Eagle Hts.	136,000			23,000		136,000	100,000		100,000	236,000		100,000	136,000		236,000
Fire-Honeymoon Bay	86,185					86,185				86,185	7,127	4,000	75,058		86,185
Fire-Youbou	150,000					150,000				150,000	90,887	5,000	54,113		150,000
Cow.Lk.Arena	640,000		330,000	25,000		995,000				995,000		103,000	892,000		995,000
Kerry Park Rec.	1,070,000		600,000	15,000		1,685,000	10,000		10,000	1,695,000	181,000	86,500	1,427,500		1,695,000
C.C.C.	2,050,000		1,450,000	262,000	205,000	3,967,000				3,967,000	124,863	248,000	3,594,137		3,967,000
C.C.C. Theatre Loan	69,470					69,470				69,470	69,470				69,470
Aquannis Centre			525,000	720,000		1,245,000	145,000		145,000	1,390,000		163,000	1,227,000		1,390,000
Theatre Area A	18,000					18,000				18,000			18,000		18,000
Theatre Area B	31,000					31,000				31,000			31,000		31,000
Theatre Area C	40,000					40,000				40,000			40,000		40,000
Theatre North Cowichan N	90,000					90,000				90,000			90,000		90,000
Theatre Ladysmith	22,500					22,500				22,500			22,500		22,500
Rec. Mill Bay	10,000		445			10,445				10,445			10,445		10,445
Rec. Glenora	7,500					7,500				7,500			7,500		7,500
Rec. Mesachie	3,100					3,100				3,100			3,100		3,100
Victim Services West	12,000					12,000				12,000			12,000		12,000

**Cowichan Valley Regional District
Five Year Financial Plan (2003-2007)
(Year 2005)**

FUNCTION:	Funding Sources					Transfer from/(to)				Expenditures			Total Expenditures		
	Tax Req.	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Debt Princ. & Interest	Capital		Other Purposes	Deficit prior year
Cow.Lk.Act.Cntr	55,000					55,000				55,000				55,000	55,000
Victim Services	55,000					55,000				55,000				55,000	55,000
Rec. N. Oyster	34,050					34,050				34,050				34,050	34,050
Youbou Rec.	116,500		48,000	15,000		179,500	20,000	20,000	20,000	199,500	35,000			164,500	199,500
Shawnigan Hall	215,000		314,755	23,600		553,355				553,355	105,489			431,366	553,355
Cobble Hill Hall	10,000					10,000				10,000				10,000	10,000
Honeymoon Bay Hall	15,000			4,726		19,726				19,726				19,726	19,726
Frank Jameson Centre	40,000					40,000				40,000				40,000	40,000
Sen.Cntr.Grant	14,000					14,000				14,000				14,000	14,000
Kaatza Society	25,000					25,000				25,000				25,000	25,000
Engineering Services				170,000		170,000	(10,000)	(10,000)	(10,000)	160,000	10,000			150,000	160,000
Curbside Collection			487,200			487,200				487,200				487,200	487,200
Solid Waste Complex	2,480,000		2,600,000	202,555		5,282,555				5,282,555	552,363	200,000	4,530,192	5,282,555	5,282,555
St.Ltg.Mesachie	3,700					3,700				3,700				3,700	3,700
St.Ltg.Youbou		16,000				16,000				16,000				16,000	16,000
St.Ltg.Brentwood			425	100		525				525				525	525
St.Ltg.Cow.Bay	3,000					3,000				3,000				3,000	3,000
St.Ltg.Hon.Bay	14,650					14,650				14,650				14,650	14,650
St.Ltg.Mill Bay			1,360	150		1,510				1,510				1,510	1,510
St.Ltg.Cobble Hill		300				300				300				300	300
Critical Street Lighting A	1,500					1,500				1,500				1,500	1,500
Critical Street Lighting B	500					500				500				500	500
Critical Street Lighting C	2,000					2,000				2,000				2,000	2,000
Critical Street Lighting D	1,000					1,000				1,000				1,000	1,000
Critical Street Lighting E	1,000					1,000				1,000				1,000	1,000
Critical Street Lighting I	300					300				300				300	300
Mes.Lk.Water		20,000	12,000			32,000				32,000	4,000			28,000	32,000
Saltair Water		159,200	148,403			307,603				307,603	52,603	85,000		170,000	307,603
Lakeside Water		24,500	12,000			36,500				36,500	5,500			31,000	36,500
Honeymoon Bay Water		50,000	45,000			95,000				95,000	9,248	28,000		57,752	95,000
Cherry Point Water		16,240	7,000			23,240				23,240	2,000			21,240	23,240
Shawnigan Lake Water		88,000	84,500	20,500		193,000				193,000	5,000	405,000		188,000	193,000
Cow.Bay Sewer		200,000	110,000		400,000	710,000				710,000	19,000			100,000	710,000
Mes.Lk.Sewer		26,350	14,000			40,350				40,350				21,350	40,350
Eagle Hts.Sewer			130,000			130,000	25,000	25,000	25,000	155,000		25,000		130,000	155,000
Maple Hills Sewer		18,000	14,000			32,000				32,000	1,000			31,000	32,000
Shawnigan Lake Sewer		110,000	99,000		288,000	497,000	112,000	112,000	112,000	609,000	70,000	400,000		139,000	609,000
Muni.'s-M.F.A. Debt				1,473,068		1,473,068	808,500	808,500	808,500	1,473,068			1,473,068	1,473,068	1,473,068
TOTALS	14,117,955	728,590	7,700,163	3,750,149	1,023,000	27,319,857	808,500	0	808,500	28,128,357	1,865,791	2,913,860	23,348,706	0	28,128,357

**Lowichan Valley Regional District
Five Year Financial Plan (2003-2007)**

(Year 2006)

FUNCTION:	Funding Sources				Transfer from/(to)			Expenditures			Total			
	Tax Req.	Parcel Taxes	Fees & Charges	Other Proceeds of Revenue	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Debt Princ. & Interest		Capital Purposes	Other Purposes	Deficit prior year
Cow.Lk.Act.Cntr	55,000				55,000				55,000				55,000	55,000
Victim Services	55,000				55,000				55,000				55,000	55,000
Rec. N. Oyster	34,500				34,500				34,500				34,500	34,500
Youbou Rec.	116,500		49,000	15,000	180,500	20,000	20,000		200,500		35,000		165,500	200,500
Shawnigan Hall	220,000		325,000	27,000	572,000				572,000	105,489	18,000		448,511	572,000
Cobble Hill Hall	10,000				10,000				10,000				10,000	10,000
Honeymoon Bay Hall	15,000			4,726	19,726				19,726				19,726	19,726
Frank Jameson Centre	40,000				40,000				40,000				40,000	40,000
Sen.Cntr.Grant	14,000				14,000				14,000				14,000	14,000
Kaatza Society	25,000				25,000				25,000				25,000	25,000
Engineering Services				180,000	180,000	(25,000)	(25,000)		155,000		10,000		145,000	155,000
Curbside Collection			487,200		487,200				487,200				487,200	487,200
Solid Waste Complex	2,420,000		2,990,000		5,410,000				5,410,000	552,363	100,000		4,757,637	5,410,000
St.Lag-Mesachie	3,700				3,700				3,700				3,700	3,700
St.Lag-Youbou		16,000			16,000				16,000				16,000	16,000
St.Lag-Brentwood			425	100	525				525				525	525
St.Lag-Cow.Bay	3,500				3,500				3,500				3,500	3,500
St.Lag-Hon.Bay	16,000				16,000				16,000				16,000	16,000
St.Lag-Mill Bay			1,360	150	1,510				1,510				1,510	1,510
St.Lag-Cobble Hill		300			300				300				300	300
Critical Street Lighting A	1,500				1,500				1,500				1,500	1,500
Critical Street Lighting B	500				500				500				500	500
Critical Street Lighting C	2,000				2,000				2,000				2,000	2,000
Critical Street Lighting D	1,000				1,000				1,000				1,000	1,000
Critical Street Lighting E	1,000				1,000				1,000				1,000	1,000
Critical Street Lighting I	300				300				300				300	300
Mes.Lk.Water		20,000	14,000		34,000	20,000	20,000		54,000		25,000		29,000	54,000
Saltair Water		159,200	158,503		317,703				317,703	52,603	85,000		180,100	317,703
Lakeside Water		26,000	12,000		38,000				38,000	5,500			32,500	38,000
Honeymoon Bay Water		50,000	45,000		95,000				95,000	9,248	18,000		67,752	95,000
Cherry Point Water		16,240	9,000		25,240				25,240		2,000		23,240	25,240
Shawnigan Lake Water		88,500	84,500	22,000	190,000			34,000	419,000	5,000	224,000		190,000	419,000
Cow.Bay Sewer		200,000	115,000		315,000	6,000	6,000		321,000	215,000	6,000		100,000	321,000
Mes.Lk.Sewer		26,350	16,000		42,350				42,350	19,000			23,350	42,350
Eagle Hts.Sewer			140,000		140,000	25,000	25,000		165,000		25,000		140,000	165,000
Maple Hillis Sewer		20,000	14,000		34,000				34,000	1,000			33,000	34,000
Shawnigan Lake Sewer		125,000	100,000		225,000				225,000	84,000			141,000	225,000
Muni.'s-M.F.A. Debt				1,473,068	1,473,068			69,366	1,473,068				1,473,068	1,473,068
TOTALS	14,201,070	747,590	8,180,033	3,570,994	27,191,687	69,366	0	69,366	27,261,053	1,942,791	1,620,660	23,697,602	0	27,261,053

**Cowichan Valley Regional District
Five Year Financial Plan (2003-2007)**

(Year 2007)

FUNCTION:	Funding Sources				Transfer from/(to)				Expenditures			Total Expenditures		
	Tax Req.	Parcel Taxes	Fees & Charges	Other Proceeds of Revenue	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Debt Princ. & Interest	Capital Purposes		Other Purposes	Deficit prior year
Cow.Lk.Act.Cntr	55,000				55,000				55,000				55,000	55,000
Victim Services	55,000				55,000				55,000				55,000	55,000
Rec. N. Oyster	34,500				34,500				34,500				34,500	34,500
Youbou Rec.	117,000		50,000	16,000	183,000	20,000	20,000		203,000		35,000		168,000	203,000
Shawnigan Hall	220,000		330,000	26,000	576,000				576,000	105,489	25,000		445,511	576,000
Cobble Hill Hall	10,000				10,000				10,000				10,000	10,000
Honeymoon Bay Hall	15,000			4,500	19,500				19,500				19,500	19,500
Frank Jameson Centre	40,000				40,000				40,000				40,000	40,000
Sen.Cntr.Grant	14,000				14,000				14,000				14,000	14,000
Kaatza Society	25,000				25,000				25,000				25,000	25,000
Engineering Services			490,000	190,000	190,000	50,000	50,000		240,000		60,000		180,000	240,000
Curbside Collection			2,990,000		490,000				490,000				490,000	490,000
Solid Waste Complex	2,460,000				5,450,000				5,450,000	552,363	100,000		4,797,637	5,450,000
St.Ltg.Mesachie	3,700				3,700				3,700				3,700	3,700
St.Ltg.Youbou		16,000			16,000				16,000				16,000	16,000
St.Ltg.Brentwood			450	100	550				550				550	550
St.Ltg.Cow.Bay	3,500				3,500				3,500				3,500	3,500
St.Ltg.Hon.Bay	16,500				16,500				16,500				16,500	16,500
St.Ltg.Mill Bay			1,400	150	1,550				1,550				1,550	1,550
St.Ltg.Cobble Hill		300			300				300				300	300
Critical Street Lighting A	1,500				1,500				1,500				1,500	1,500
Critical Street Lighting B	500				500				500				500	500
Critical Street Lighting C	2,000				2,000				2,000				2,000	2,000
Critical Street Lighting D	1,000				1,000				1,000				1,000	1,000
Critical Street Lighting E	1,000				1,000				1,000				1,000	1,000
Critical Street Lighting I	300				300				300				300	300
Mes.Lk.Water		22,000	14,000		36,000				36,000		5,000		31,000	36,000
Saltair Water		159,200	170,800		330,000				330,000	52,603	90,000		187,397	330,000
Lakeside Water		26,000	15,000		41,000				41,000	5,500			35,500	41,000
Honeymoon Bay Water		50,000	45,000		95,000				95,000	14,248	8,000		72,752	95,000
Cherry Point Water		16,800	11,000		27,800				27,800		3,000		24,800	27,800
Shawnigan Lake Water		108,500	84,500	22,000	215,000				215,000	18,000	5,000		192,000	215,000
Cow.Bay Sewer		200,000	120,000		320,000	7,000	7,000		327,000	216,000	7,000		104,000	327,000
Mes.Lk.Sewer		26,350	18,000		44,350				44,350	19,000			25,350	44,350
Eagle Hts.Sewer			150,000		150,000	25,000	25,000		175,000	1,000	25,000		150,000	175,000
Maple Hills Sewer		20,000	16,000		36,000				36,000				35,000	36,000
Shawnigan Lake Sewer		125,000	105,000		230,000				230,000	84,000			146,000	230,000
Muni.'s-M.F.A. Debt				1,473,068	1,473,068				1,473,068				1,473,068	1,473,068
TOTALS	14,344,852	770,150	8,202,436	3,614,035	180,000	(10,500)	0	(10,500)	27,100,973	1,968,703	1,216,560	23,915,710	0	27,100,973