

# **COWICHAN VALLEY REGIONAL DISTRICT**

# NOTICE OF SPECIAL BOARD MEETING

DATE: Wednesday, January 25, 2017

TIME: REGULAR SESSION 1:30 PM

# PLACE: BOARD ROOM

# **175 INGRAM STREET**

Joe Barry Corporate Secretary



# 1:30 PM - CVRD BOARD ROOM

#### 1. **APPROVAL OF AGENDA**

#### 2. **ADOPTION OF MINUTES**

M1 Regular Board Meeting of January 11, 2017

> That the minutes of the Regular Board Recommendation meeting of January 11, 2017 be adopted.

#### **BUSINESS ARISING FROM THE MINUTES** 3.

- 4. DELEGATIONS
- 5. **REPORT OF THE CHAIRPERSON**
- 6. CORRESPONDENCE
- 7. INFORMATION

#### 8. **COMMITTEE REPORTS**

CR1 Report and Recommendation of the Cowichan Lake Recreation Commission 9 Meeting of October 27, 2016 - Director Morrison

> Recommendation That up to \$250,000 for the chiller and digital sign at Cowichan Lake Recreation Centre be funded through short term borrowing to be paid back over five years as per the Liabilities Under Agreement Section 175 of the Community Charter.

CR2 Report and Recommendations of the Electoral Area Services Committee 11 meeting of January 18, 2017 - Director Morrison

### Recommendation

1. That a Grant-in-Aid, Electoral Area C - Cobble Hill, in the amount of \$1,000 be provided to Frances Kelsey School for two \$500 bursaries to be awarded to students

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residing in Electoral Area C – Cobble Hill.

2. That a Grant-in-Aid, Electoral Area C – Cobble Hill, in the amount of \$1,000 be provided to Cowichan Secondary School for two \$500 bursaries to be awarded to students residing in Electoral Area C – Cobble Hill.

3. That a Grant-in-Aid, Electoral Area B – Shawnigan Lake, in the amount of \$250 be provided to Cowichan Spirit of Women to support the International Women's Day dinner on Friday, March 3, 2017.

4. That a Grant-in-Aid, Electoral Area B – Shawnigan Lake in the amount of \$1,500 be provided to Frances Kelsey Secondary School for three \$500 bursaries for graduating students from Electoral Area B – Shawnigan Lake.

5. That a Grant-in-Aid, Electoral Area B – Shawnigan Lake in the amount of \$1,500 be provided to Cowichan Secondary School for three \$500 bursaries for graduating students from Electoral Area B – Shawnigan Lake.

6. That a Grant-in-Aid, Electoral Area B – Shawnigan Lake in the amount of \$500 be provided to Cowichan Secondary Dry Grad 2017 to support Cowichan Secondary Dry Grad 2017.

7. That the Elsie Miles Park Concept Plan dated December 1, 2016, be endorsed.

# *Electoral Area Directors only vote on the following under Part 14 - Planning and Land Use Management of the Local Government Act:*

8. That Application No. 03-H-16DVP (12272 Chandler Road) to vary Section 8.2 of Zoning Bylaw No. 1020, to allow a reduction in the rear property line setback from 4.5 to 4.1 metres to legalize existing suite be approved.

9. That Development Permit Application No. 01-B-16DP/S (1757 Shawnigan Mill Bay Road) be approved.

 10. 1. That Development Permit Application No. 03-G-16 DP (3695 Gardner Road) be approved; and
 2. That the General Manager of Planning & Development be authorized to permit minor revisions to the permit in accordance with the intent of development permit guidelines of Official Community Plan Bylaw No. 2500.

CR3 Report and Recommendations of the Regional Services Committee meeting of 13 January 25, 2017 - Director Stone **Recommendation** 1. That a Loan Authorization Bylaw be prepared that authorizes the borrowing of up to \$1,968,000 for a 20 year term for the Meade Creek Upgrades & Landfill Closure Project in accordance with Sections 2.8 and 2.9 of the CVRD Solid Waste Management Plan.

> 2. That the Coastal Invasive Species Committee be given \$1,000 to update their 2010 Coastal Invasive Plant Management Strategy with funding sourced equally between the Parks & Trails and Environmental Services budgets.

> 3. 1. That the Poetry of Place initiative be endorsed and a detailed program be developed; and

2. That \$10,000 of the 2017 grant-in-aid budget be earmarked for a community-based organization to assist with the community engagement component of the initiative.

### 9. DIRECTORS REPORTS

### 10. STAFF REPORTS

SR1 Staff Report from the Finance Division Re: 2017 Five Year Financial Plan 15 Bylaw Amendment

**Recommendation** For Information.

- SR2 Staff Report from the Economic Development Division Re: Municipal and 35 Regional District Tax Implementation Date Change
  - **Recommendation** That the implementation date for the Municipal and Regional District Tax within the Cowichan Valley Regional District be changed from October 1, 2017 to June 1, 2017.
- SR3 Staff Report from the Parks & Trails Division Re: British Columbia/Canada 37 150: Celebrating B.C. Communities and Their Contributions Grant Funding Announcement
  - **Recommendation** That an application to the British Columbia/Canada 150: Celebrating B.C. Communities Contributions grant funding program be submitted for up to \$100,000 for ongoing rehabilitation work on the historic Kinsol Trestle.

- SR4 Staff Report from the Legislative Services Division Re: Results of Alternative 41
   Approval Process for Bylaw No. 4028 Vancouver Island Regional Library
   Capital Construction Service Establishment and Bylaw No. 4029 Vancouver
   Island Regional Library (Chemainus) Loan Authorization
  - Recommendation That the certificate of results for the Alternative Approval Process for adoption of "CVRD Bylaw No. 4028 – Vancouver Island Regional Library Capital Construction Service Establishment Bylaw, 2016" and "CVRD Bylaw No. 4029 – Vancouver Island Regional Library (Chemainus) Loan Authorization Bylaw, 2016", be received.
- SR5 Staff Report from the Finance Division Re: 2017 Revenue Anticipation 45 Borrowing Bylaw No. 4086

Recommendation	That Interim Borrowing through the Municipal
	Finance Authority (MFA) for an amount not
	to exceed \$11,000,000 for operational
	purposes be approved.

SR6 Staff Report from the Finance Division Re: MFA Spring Borrowing - Security 49 Issuing Bylaw No. 4090

Recommendation For Information.

### 11. PUBLIC HEARINGS

### 12. <u>BYLAWS</u>

- B1 "CVRD Bylaw No. 4028 Vancouver Island Regional Library Capital 57 Construction Service Establishment Bylaw, 2016", be adopted.
- B2 "CVRD Bylaw No. 4029 Vancouver Island Regional Library (Chemainus) 59 Loan Authorization Bylaw, 2016", be adopted.
- B3 "CVRD Bylaw No. 4086 Cowichan Valley Regional District Revenue 63 Anticipation Borrowing Bylaw, 2017", be granted 1<sup>st</sup>, 2<sup>nd</sup> and 3<sup>rd</sup> reading.

"CVRD Bylaw No. 4086 – Cowichan Valley Regional District Revenue Anticipation Borrowing Bylaw, 2017", be adopted.

B4 "CVRD Bylaw No. 4088 - Five Year Financial Plan (2017 - 2021) Amendment 65 Bylaw, 2017, be granted 1<sup>st</sup>, 2<sup>nd</sup> and 3<sup>rd</sup> reading.

"CVRD Bylaw No. 4088 - Five Year Financial Plan (2017 - 2021) Amendment Bylaw, 2017, be adopted.

B5 "CVRD Bylaw No. 4090 - Security Issuing (Loan Authorization Bylaw No. 83 3623) Bylaw, 2017", be granted 1<sup>st</sup>, 2<sup>nd</sup> and 3<sup>rd</sup> reading.

"CVRD Bylaw No. 4090 - Security Issuing (Loan Authorization Bylaw No. 3623) Bylaw, 2017", be adopted.

### 13. BYLAWS - ELECTORAL AREA DIRECTORS

BEA1 "CVRD Bylaw No. 4089 – Cowichan Bay Zoning Amendment Bylaw (5301 87 Chaster Road), 2017", be granted 1<sup>st</sup> and 2<sup>nd</sup> reading.

### 14. <u>RESOLUTIONS</u>

15. UNFINISHED BUSINESS

### 16. NOTICE OF MOTION

### 17. <u>CLOSED SESSION</u>

Motion that the Closed Session Agenda be approved, and that the meeting be closed to the public in accordance with the *Community Charter* Part 4, Division 3, Section 90, subsections as noted in accordance with each agenda item.

### 18. <u>NEW BUSINESS</u>

- NB1 Report and Recommendations of the Grant-in-Aid Select Committee meeting 89 of January 23, 2017 Director Nicholson
  - **Recommendation** That the 2017 Regional Grant-in-Aid process be undertaken in accordance with the current Regional Grant-in-Aid policy and that the 2017 applications be considered at the March 22, 2017 Regional Services Committee meeting.
- NB2 Verbal Report from Director Davis Sunken Vessels, Mill Bay
  - **Recommendation** That Transport Canada be requested to take immediate action to remove existing sunken vessels in Mill Bay that pose a safety risk to boaters and adverse impacts to the marine environment.

### 19. <u>QUESTION PERIOD</u>

### 20. ADJOURNMENT

The next Regular Board meeting will be held Wednesday, February 8, 2017 at 6:30 PM, in the Board Room, 175 Ingram Street, Duncan, BC.

Minutes of the Regular meeting of the Board of the Cowichan Valley Regional District held in the Board Room, 175 Ingram Street, Duncan BC, on Wednesday, January 11, 2017 at 5:04 PM.

PRESENT Chair J. Lefebure Director B. Day Director M. Clement <until 8:16 PM> Director K. Davis Director M. Dorey Director S. Furstenau <until 6:15 PM> Director L. lannidinardo Director S. Jackson Director K. Marsh Director K. Kuhn Director M. Marcotte Director I. Morrison Director A. Nicholson Director A. Stone Alternate Director S. Acton <after 6:45 PM> Alternate Director A. Siebring ALSO B. Carruthers, Chief Administrative Officer PRESENT M. Kueber, General Manager, Corporate Services J. Elzinga, General Manager, Community Services R. Blackwell, General Manager, Planning and Development J. Barry, Corporate Secretary A. Melmock, Manager, Economic Development

- C. Lockrey, Manager, Strategic Services
- S. Carlow, Legislative Assistant

L. Sorensen-Lawrence, Senior Vice-President NRG Research Group

**ABSENT** Director T. Walker

### **CLOSED SESSION**

17-01 It was moved and seconded that the Closed Session agenda be approved.

### **MOTION CARRIED**

17-02 It was moved and seconded that the meeting be closed to the public in 5:05 PM accordance with the *Community Charter* Part 4, Division 3, Section 90 (1)(j) Information that is Prohibited from Disclosure under Section 21 of the *Freedom of Information and Protection of Privacy Act;* (1)(c) Employee/Labour Relations (2 Items); (1)(g) Litigation update; (1)(a)

### MOTION CARRIED

### RISE FROM CLOSED SESSION

17-05 It was moved and seconded that the Board rise without report and return 6:15 PM to the open portion of the meeting.

### **MOTION CARRIED**

17-06 It was moved and seconded that the Board recess until 6:45 PM.

### **MOTION CARRIED**

**6:45 PM** The meeting resumed at 6:45 PM with Alternate Director Acton replacing Director Furstenau.

### APPROVAL OF AGENDA

17-07 It was moved and seconded that the agenda be approved.

### **MOTION CARRIED**

### ADOPTION OF MINUTES

- M1 Regular Board meeting of December 14, 2016
- 17-08 It was moved and seconded that the minutes of the Regular Board meeting of December 14, 2016 be adopted.

**MOTION CARRIED** 

### **BUSINESS ARISING FROM THE MINUTES**

Director Davis advised that there will be a Memorial Service for the late Rob Patterson, Fire Chief, Malahat Fire Volunteer Fire Department, on Saturday, January 14, 2017 at Frances Kelsey School at 1:00 PM, with a parade and full colour guard commencing at 12:15 PM.

### REPORT OF THE CHAIRPERSON

**RC1** 2017 Standing and Select Committee Appointments

The Chair provided a brief overview of the 2017 Standing Committee appointments. The 2017 CVRD Standing Committee appointments, and previously approved Select Committees, are listed below for information.

### CORPORATE SERVICES COMMITTEE:

Director B. Day, Chairperson	Director J. Lefebure
Director L. Iannidinardo, Vice-Chairperson	Director M. Marcotte
Director M. Clement	Director K. Marsh

Director K. Davis Director M. Dorey Director S. Furstenau Director S. Jackson Director K. Kuhn

## ELECTORAL AREA SERVICES COMMITTEE:

Director I. Morrison, Chairperson Director M. Marcotte, Vice-Chairperson Director M. Clement Director K. Davis Director M. Dorey Director S. Furstenau Director L. Iannidinardo Director K. Kuhn Director A. Nicholson

Director I. Morrison

Director A. Stone

Director T. Walker

Director A. Nicholson

### **REGIONAL SERVICES COMMITTEE:**

Director A. Stone, Chairperson Director K. Marsh, Vice-Chairperson Director M. Clement Director K. Davis Director B. Day Director B. Dorey Director S. Furstenau Director L. Iannidinardo

### TRANSIT COMMITTEE:

Director K. Davis, Chairperson Director M. Clement, Vice-Chairperson Director B. Day Director S. Furstenau Director L. lannidinardo Director S. Jackson Director K. Kuhn Director I. Morrison Director A. Nicholson Director T. Walker

Director S. Jackson

Director J. Lefebure

Director M. Marcotte

Director K. Kuhn

Director J. Lefebure Director K. Marsh Director I. Morrison Director A. Nicholson Director A. Stone Director T. Walker

### **REGIONAL RECREATION SELECT COMMITTEE:**

CVRD Representatives: Director M. Dorey, Chairperson Director M. Clement Director K. Kuhn

Director M. Marcotte Director A. Nicholson

Cowichan Lake Recreation Commission Representative: C. Bath, Cowichan Lake Recreation Commission (Alternate - Director I. Morrison)

*Island Savings Centre Commission Representative:* Councillor A. Siebring, Vice-Chairperson, (Alternate - Councillor T. Duncan)

*Kerry Park Recreation Commission Representative:* B. Harrison (Alternate – S. Evans)

Ladysmith Council Representative: Mayor A. Stone M 1

M 1

*North Cowichan Parks and Recreation Committee Representative:* D. Melnyk (Alternate – D. Savory-Wright)

### **GRANT-IN-AID SELECT COMMITTEE:** Director A. Nicholson, Chairperson Director K. Davis, Vice-Chairperson Director S. Furstenau Director L. Iannidinardo

Director K. Kuhn Director K. Marsh Director A. Stone

- **RC2** Commission Appointments
- 17-09 It was moved and seconded that Director M. Dorey and Director S. Furstenau be appointed to the Community Safety Advisory Commission.

**MOTION CARRIED** 

- **RC3** Other Appointments
- 17-10 It was moved and seconded that Director S. Jackson be appointed to the Cowichan Communities Health Network, replacing Director L. lannidinardo.

**MOTION CARRIED** 

- RC4 DRAFT 2017 CVRD Committee Calendar
- 17-11 It was moved and seconded:
  - 1. That the 2017 Calendar for Board and Standing Committee meetings be approved.
  - 2. That an amendment to Regional Board Procedures Bylaw No. 2889 be prepared to incorporate two regular Board meetings per month.

### MOTION CARRIED

### **BYLAWS - ELECTORAL AREA DIRECTORS**

The Board agreed by consensus to vary the order of the agenda by moving the bylaw section up to accommodate a member of the public.

BEA1 It was moved and seconded that "CVRD Bylaw No. 4007 - South 17-12 Cowichan Official Community Plan Amendment Bylaw (Stonebridge North), 2016", be adopted.

MOTION CARRIED

BEA2 It was moved and seconded that "CVRD Bylaw No. 4008 - South 17-13 Cowichan Zoning Amendment Bylaw (Stonebridge CD Zone Amendments), 2016", be adopted.

### MOTION CARRIED

BEA3 It was moved and seconded that "CVRD Bylaw No. 4040 - South 17-14 Cowichan Zoning Amendment Bylaw (Bylaw Maintenance), 2016", be adopted.

### MOTION CARRIED

### CORRESPONDENCE

- C1 Correspondence from Barbara Desjardins, Chair, Capital Regional District Re: 2003 Regional Growth Strategy Bylaw No. 4124 Referral for Municipal Assistance
- 17-15 It was moved and seconded that the Capital Regional District (CRD) be advised that as per section 436(4) of the Local Government Act the CVRD accepts CRD Bylaw No. 4124, cited as "Capital Regional District Regional Growth Strategy Bylaw No.1, 2002, Amendment Bylaw No. 2, 2016".

### **MOTION CARRIED**

### INFORMATION

IN1 Correspondence from Jacqueline Dawes, Deputy Minister, Community, Sport and Cultural Development Re: Ministry of Education Review of Rural Education Practices and Funding, was received for information.

### STAFF REPORTS

**SR1** Staff Report and PowerPoint from Strategic Services, Office of the CAO and Liddie Sorensen-Lawrence, Senior Vice-President, NRG Research Group Re: Community Satisfaction Survey Results

Cynthia Lockrey, Manager, Strategic Services, introduced Liddie Sorensen-Lawrence, Senior Vice President, NRG Research Group, who provided a presentation on the recently conducted 2016 Community Satisfaction Survey. The survey will be conducted again in 2018, as per the direction of the Board.

SR2 Verbal Report from the Manager, Strategic Services Re: PlaceSpeak Launch

The Manager, Strategic Services, provided a video presentation on the launch of PlaceSpeak, a public engagement tool that will be utilized region-wide.

**8:16 PM** Director Clement left the meeting at 8:16 PM.

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17-16It was moved and seconded that the meeting be closed to the public in<br/>accordance with the Community Charter Part 4, Division 3, Section 90<br/>(1)(g) Litigation update; (1)(a) Commission appointments (3 Items).

### MOTION CARRIED

### **RISE FROM CLOSED SESSION**

17-20 It was moved and seconded that the Board rise with report on Items 8:24 PM CSRES1, CSRES2, and CSRES3, and return to the Open portion of the meeting.

### MOTION CARRIED

- **CSRES1** Electoral Area G Saltair/Gulf Islands Re: Advisory Planning Commission Appointments
- 17-17 It was moved and seconded that the following individuals be appointed to the Electoral Area G Saltair/Gulf Islands Advisory Planning Commission for a term expiring on November 30, 2017:
  - 1. Ruth Blake;
  - 2. Tim Godau;
  - 3. Pat Mulcahy;
  - 4. Steve Neil;
  - 5. Gerald Porter; and
  - 6. John Silins.

### **MOTION CARRIED**

- CSRES2 Electoral Area H North Oyster/Diamond Advisory Planning Commission Re: Appointments
- 17-18 It was moved and seconded that the following individuals be appointed to the Electoral Area H North Oyster/Diamond Advisory Planning Commission for a term expiring on November 30, 2017:
  - 1. Cheryl Chapman;
  - 2. Mike Fall;
  - 3. Chris Gerrand;
  - 4. Allison Heikes;
  - 5. Myfanwy Plecas;
  - 6. Jody Shupe; and
  - 7. Janice Tukham.

### **MOTION CARRIED**

- **CSRES3** Community Safety Advisory Commission Re: Appointment
- 17-19 It was moved and seconded that Inspector Ray Carfantan be appointed to the Community Safety Advisory Commission as the RCMP representative.

**MOTION CARRIED** 

**M1** 

## ADJOURNMENT

### 17-21 It was moved and seconded that the meeting be adjourned. 8:24 PM

**MOTION CARRIED** 

The meeting adjourned at 8:24 PM.

Certified Correct:

Chairperson

Corporate Secretary

Dated: \_\_\_\_\_



# **COWICHAN LAKE RECREATION COMMISSION REPORT**

OF MEETING HELD OCTOBER 27, 2016

**DATE:** January 16, 2017

To: Board Meeting January 25, 2017

The Cowichan Lake Recreation Commission reports and recommends as follows:

That up to \$250,000 for the chiller and digital sign at Cowichan Lake Recreation Centre be funded through short term borrowing to be paid back over five years as per the Liabilities Under Agreement Section 175 of the *Community Charter*.



# **ELECTORAL AREA SERVICES COMMITTEE REPORT**

### OF MEETING HELD JANUARY 18, 2017

**DATE:** January 23, 2017

To: Board of Directors

- 1. That a Grant-in-Aid, Electoral Area C Cobble Hill, in the amount of \$1,000 be provided to Frances Kelsey School for two \$500 bursaries to be awarded to students residing in Electoral Area C Cobble Hill.
- 2. That a Grant-in-Aid, Electoral Area C Cobble Hill, in the amount of \$1,000 be provided to Cowichan Secondary School for two \$500 bursaries to be awarded to students residing in Electoral Area C Cobble Hill.
- 3. That a Grant-in-Aid, Electoral Area B Shawnigan Lake, in the amount of \$250 be provided to Cowichan Spirit of Women to support the International Women's Day dinner on Friday, March 3, 2017.
- 4. That a Grant-in-Aid, Electoral Area B Shawnigan Lake in the amount of \$1,500 be provided to Frances Kelsey Secondary School for three \$500 bursaries for graduating students from Electoral Area B Shawnigan Lake.
- 5. That a Grant-in-Aid, Electoral Area B Shawnigan Lake in the amount of \$1,500 be provided to Cowichan Secondary School for three \$500 bursaries for graduating students from Electoral Area B Shawnigan Lake.
- 6. That a Grant-in-Aid, Electoral Area B Shawnigan Lake in the amount of \$500 be provided to Cowichan Secondary Dry Grad 2017 to support Cowichan Secondary Dry Grad 2017.
- 7. That the Elsie Miles Park Concept Plan dated December 1, 2016, be endorsed.

# *Electoral Area Directors only vote on the following under Part 14 - Planning and Land Use Management of the Local Government Act:*

- 8. That Application No. 03-H-16DVP (12272 Chandler Road) to vary Section 8.2 of Zoning Bylaw No. 1020, to allow a reduction in the rear property line setback from 4.5 to 4.1 metres to legalize existing suite be approved.
- 9. That Development Permit Application No. 01-B-16DP/S (1757 Shawnigan Mill Bay Road) be approved.
- 10. 1. That Development Permit Application No. 03-G-16 DP (3695 Gardner Road) be approved; and

2. That the General Manager of Planning & Development be authorized to permit minor revisions to the permit in accordance with the intent of development permit guidelines of Official Community Plan Bylaw No. 2500.



# **REGIONAL SERVICES COMMITTEE REPORT**

OF MEETING HELD JANUARY 25, 2017

**DATE:** January 25, 2017

To: Chairperson and Directors of the Board

Your Regional Services Committee reports and recommends as follows:

- 1. That a Loan Authorization Bylaw be prepared that authorizes the borrowing of up to \$1,968,000 for a 20 year term for the Meade Creek Upgrades & Landfill Closure Project in accordance with Sections 2.8 and 2.9 of the CVRD Solid Waste Management Plan.
- 2. That the Coastal Invasive Species Committee be given \$1,000 to update their 2010 Coastal Invasive Plant Management Strategy with funding sourced equally between the Parks & Trails and Environmental Services budgets.
- 3. 1. That the Poetry of Place initiative be endorsed and a detailed program be developed; and
  - 2. That \$10,000 of the 2017 grant-in-aid budget be earmarked for a community-based organization to assist with the community engagement component of the initiative.



# STAFF REPORT TO THE BOARD

DATE OF REPORT	January 11, 2017
MEETING TYPE & DATE	Special Board Meeting of January 25, 2017
FROM:	Finance Division Corporate Services Department
SUBJECT:	2017 Five Year Financial Plan Bylaw Amendment
FILE:	

### **PURPOSE/INTRODUCTION**

The purpose of this report is to inform the Board of an administrative error which resulted in the omission of an approved Area E Community Parks budget item from the 2017 Five Year Financial Plan Bylaw No. 4073 adopted by the Board December 10, 2016.

### **RECOMMENDED RESOLUTION**

For information.

### BACKGROUND

During the process of creating the 2017 Five Year Financial Plan Bylaw a budget item for Area E Community Parks previously approved at the November 28, 2016 Corporate Services Committee meeting was missed. This resulted in the following items being omitted from the Bylaw:

- An increase of \$67,000 to Surplus
- An increase of \$8,000 to Consultants
- An increase of \$13,000 to Minor Capital
- An increase of \$46,000 to Major Capital Leasehold Improvements •

### **ANALYSIS**

N/A

### **FINANCIAL CONSIDERATIONS**

This amendment does not impact requisition.

### **COMMUNICATION CONSIDERATIONS**

The amended Five Year Financial Plan Bylaw, as well as updated related budget materials, will be posted to the CVRD website to replace the existing version of this information.

### STRATEGIC/BUSINESS PLAN CONSIDERATIONS

N/A

Referred to (upon completion):

- Community Services (Island Savings Centre, Cowichan Lake Recreation, South Cowichan Recreation, Arts & Culture, Public Safety, Facilities & Transit)
- Corporate Services (Finance, Human Resources, Legislative Services, Information Technology)
- Engineering Services (Environmental Services, Water Management, Recycling & Waste Management)
- Planning & Development Services (C 15<sup>nunity & Regional Planning, Development Services,</sup>

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Inspection & Enforcement, Economic Development, Parks & Trails) Strategic Services

Prepared by:

Lyle Smith, CPA, CGA Assistant Manager

Reviewed by:

Sharon Moss, CPA, CGA Manager

Mark Kueber, CPA, CGA General Manager

Reviewed for Form and Content and Approved for Submission to the Board:

Chief Administrative Officer's Comments / Concurrence

Brian Carruthers Chief Administrative Officer

### ATTACHMENTS:

Attachment A – CVRD Bylaw No. 4088 - Five Year Financial Plan (2017 - 2021) Amendment Bylaw, 2017



# **COWICHAN VALLEY REGIONAL DISTRICT**

# **BYLAW NO. 4088**

## A Bylaw To Amend the 2017 – 2021 Five Year Financial Plan

**WHEREAS** the Board of the Cowichan Valley Regional District adopted the 2017 – 2021 five year financial plan pursuant to CVRD Bylaw No. 4073;

AND WHEREAS the Board of the Cowichan Valley Regional District wishes to amend the plan;

**NOW THEREFORE** the Board of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

## 1. CITATION

This Bylaw may be cited for all purposes as "CVRD Bylaw No. 4088 - Five Year Financial Plan (2017 – 2021) Amendment Bylaw, 2017".

## 2. AMENDMENT

That Bylaw No. 4073 be amended as follows:

- a) That Schedule A to Bylaw No. 4073 be deleted and replaced with the Schedule A attached to this Bylaw; and
- b) That Schedule B to Bylaw No. 4073 be deleted and replaced with the Schedule B attached to this Bylaw.

READ A FIRST TIME this \_\_\_\_\_ day of \_\_\_\_\_, 2017.

READ A SECOND TIME this	day of	, 2017.
		,

READ A THIRD TIME this \_\_\_\_\_ day of \_\_\_\_\_, 2017.

ADOPTED this \_\_\_\_\_\_ day of \_\_\_\_\_, 2017.

Chairperson

Corporate Secretary

## SUMMARY OF 5 YEAR FINANCIAL PLAN

### <u> 2017 - 2021</u>

	2017	2018	2019	2020	2021
SUMMARY OF REVENUE					
Tax Requisition	\$36,041,665	\$38,119,568	\$39,403,986	\$38,520,990	\$38,845,624
Parcel Taxes	2,460,373	2,474,183	2,561,684	2,682,963	2,706,018
Fees & Charges	10,643,718	11,268,505	11,918,847	12,072,536	12,184,679
Other Revenue	17,764,073	12,238,406	11,277,058	11,153,496	11,362,336
Proceeds of Borrowing	8,488,084	2,040,000	2,641,571	2,479,809	2,499,548
_	\$75,397,913	\$66,140,663	\$67,803,147	\$66,909,794	\$67,598,204
Transfers from (to)					
- Special Funds	5,287,216	(\$676,490)	(\$251,870)	(\$1,128,537)	(\$1,280,324)
- Surplus - Prior Year	4,489,205	-	-	66,000	-
Total Transfers	\$9,776,421	(\$676,490)	(\$251,870)	(\$1,062,537)	(\$1,280,324)
TOTAL REVENUE	\$85,174,334	\$65,464,173	\$67,551,277	\$65,847,257	\$66,317,880
SUMMARY OF EXPENDITUR	RES				
Debt Principal & Interest					
Short Term	\$2,394,437	\$2,417,460	\$2,276,438	\$1,729,972	\$1,551,039
Long Term	5,385,206	5,161,394	5,517,515	5,481,055	5,440,297
Capital	22,932,563	10,200,604	5,115,494	2,272,057	2,486,831
Other Purposes	54,462,128	47,684,715	54,641,829	56,364,172	56,839,713
Deficit Prior Year	<u> </u>				
TOTAL EXPENDITURE	\$85,174,334	\$65,464,173	\$67,551,277	\$65,847,257	\$66,317,880

#### Five Year Financial Plan (2017-2021)

(Year 2017) Transfer from/(to)

	Funding Source														Expenditures					
FUNCTION:	Tax Requisition	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	S Capital	pecial Funds Fro Feasability	m Gas Tax	(To)	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Principal & Short Term	Interest Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditu
General Government	2,046,561	 	229,100		2,275,661	-				-	661,442	100,000	761,442	3,037,103	-		35,000	3,002,103	p	3,037,1
Community Health Network			80,000		80,000	-					202,402		202,402	282,402				282,402		282,4
V. I. Regional Library	1,814,783				1,814,783	-							-	1,814,783				1,814,783		1,814,7
Homelessness			-		-	-					-		-	-				-		
H.R. / I.T. / M.I.A./G.I.S.			2,071,094		2,071,094	-					-	6,100	6,100	2,077,194				2,077,194		2,077,
Malahat Transit	206,705	257,000	9,250		472,955	-					-		-	472,955				472,955		472,
Transit	2,337,811	534,300	85,000		2,957,111						-	-		2,957,111				2,957,111		2,957,
911	995,282				995,282	(50,000)	-			(50,000)			(50,000)	945,282			84,876	860,406		945,
Grants-in-Aid	153,376				153,376	-					40,242	3,097	43,339	196,715				196,715		196,
Economic Development	388,000		50,000		438,000	-					143,135		143,135	581,135	-			581,135		581,
Regional Tourism	120,000		-		120,000	-						15,000	15,000	135,000				135,000		135,
0 Electoral Feasibility Studies	-		10,000		10,000	-			40.000		52,887	50.000	52,887	62,887				62,887		62,
1 Environmental Initiatives	578,121		189,957		768,078	16,000	-		16,000	-	14,168	50,000	80,168	848,246				848,246		848,
Municipalities - M.F.A. Debt			3,384,631		3,384,631	-		7 000					-	3,384,631		3,384,631		-		3,384,
Parks, Recreation, Culture & Facilities			402,704		402,704	7,300	-	7,300		-	-		7,300	410,004	00.004	454 750	4 45 400	410,004		410,
0 Administration Building	777 000	07 704	697,624		697,624	-	-			-	95,000		95,000	792,624	90,294	154,753	145,400	402,177		792,
5 Emergency Planning	777,908	27,701	10,000	400.000	815,609	-	005 000		005 544		-		-	815,609	-	-	-	815,609		815,
Community Parks	1,976,080	2,000	22,536	400,000	2,400,616	860,544	235,000		625,544	-	182,000	47.000	1,042,544	3,443,160	428,322	-	1,643,044	1,371,794		3,443,
Electoral Area Services	789,141			50.000	789,141	-			40.000			47,000	47,000	836,141	-	-	-	836,141		836,
Parks & Trails	709,720		1 200 054	50,000	759,720	40,000			40,000		- 65 000		40,000	799,720	23,886	-	50,000	725,834		799,
Regional Parks Bright Angel Park	1,110,195 62,500	4,500	1,398,851	450,000	2,959,046 67,000	300,000	-		300,000	-	65,000		365,000	3,324,046 67,000	97,578	-	2,379,851	846,617 67,000		3,324,
Bright Angel Park South Cowichan Community Parks	62,500 59,750	4,500	-		59,750	-					-		-	67,000 59,750	-	-	-	67,000 59,750		67, 59,
3 Kinsol Trestle	102,000		80,000		182,000	(80,000)				(80,000)	-		- (80,000)	102,000			- 80,000	22,000		59, 102,
5 Regional Parkland Acquistion	853,115		400,000	3,550,000	4,803,115	389,873	500,000			(110,127)	-	1,250,244	1,640,117	6,443,232	742,988		5,700,244	22,000		6,443,
0 Animal Control	55,151		69,064	3,330,000	124,215	505,075	300,000			(110,127)		1,230,244	1,040,117	124,215	742,300	-	3,700,244	124,215		124,
0 Enforcement & Inspection	491,788		645,500	50,000	1,187,288	30,000	30,000						30,000	1,217,288	10,511		80,000	1,126,777		1,217,
5 Community Planning	2,004,500		247,300	135,000	2,386,800	(3,590)	50,000			(3,590)	16,400		12,810	2,399,610	28,410		135,000	2,236,200		2,399,
0 North Oyster Fire Protection	414,010	94,633	247,000	100,000	508,643	1,322,255	1,025,000		348,500	(51,245)	300,000		1,622,255	2,130,898	20,410		1,856,520	274,378		2,000,
Mesachie Lake Fire Protection	47,382	34,000	6,000		53,382	(1,300)	1,023,000		340,300	(1,300)			(1,300)	52,082			1,000,020	52,082		2,150,
Lake Cowichan Fire Protection	247,711		0,000		247,711	(1,000)				(1,000)			(1,000)	247,711				247,711		247,
Saltair Fire Protection	161,050				161,050	-					-		-	161,050				161,050		161,
Sahtlam Fire Protection	246,777	1,935		-	248,712	(15,940)	-			(15,940)	-		(15,940)	232,772	38,990	16,678	8,000	169,104		232,
Malahat Fire Protection	189,312	52,621			241,933	(20,000)				(20,000)	-		(20,000)	221,933	00,000	21,582	-	200,351		221,
Eagle Heights Fire Protection	196,743	,			196,743	(5,706)	-			(5,706)	-		(5,706)	191,037		,		191,037		191,
/ Honeymoon Bay Fire Protection	188,469				188,469	15,000	15,000			(=,- ==)	-		15,000	203,469		26,398	15,000	162,071		203,
8 Youbou Fire Protection	185,992				185,992	405,291	405,291			-	-		405,291	591,283			405,291	185,992		591.
Arts and Culture	130,000	-	-	-	130,000	-	-		-	-	-		-	130,000		-	-	\$130,000		130,
5 Cowichan Lake Recreation	2,417,714	440,832	10,562	250,000	3,119,108	-	-			-	30,000	23,000	53,000	3,172,108	96,254	477,957	250,000	2,347,897		3,172,
Kerry Park Recreation	2,750,941	805,542	65,907	105,000	3,727,390	840,250	675,250		165,000	-	24,500		864,750	4,592,140	410,434	92,212	969,750	3,119,744		4,592,
7 Kerry Park Aquatic Service	100,000				100,000	-							-	100,000				100,000		100,
0 Island Savings Centre	4,342,853	1,726,943	825,229	-	6,895,025	(468,000)				(468,000)	30,000	-	(438,000)	6,457,025	104,057	135,606	618,095	5,599,267		6,457,
9 Island Savings Centre Theatre Loan	31,161				31,161	-							-	31,161		31,161		-		31,
Theatre Grant - Area A	40,197				40,197	-							-	40,197				40,197		40,
5 Theatre Grant - Area B	65,180				65,180	-					-		-	65,180				65,180		65,
7 Theatre Grant - Area C	75,920				75,920	-							-	75,920				75,920		75,
3 Theatre Grant N. Cowichan	131,401				131,401	-							-	131,401				131,401		131,
Theatre Grant - Ladysmith	49,822				49,822	-							-	49,822				49,822		49,
COWICHAN SPORTSPLEX - AREA A	13,989				13,989	-							-	13,989				13,989	-	13,
2 COWICHAN SPORTSPLEX - AREA C	13,365				13,365	-							-	13,365				13,365	-	13
3 COWICHAN SPORTSPLEX - AREA D	8,474				8,474	-							-	8,474				8,474	-	8,
4 COWICHAN SPORTSPLEX - AREA E	9,935				9,935	-							-	9,935				9,935	-	9
Recreation Mill Bay	10,000				10,000	-							-	10,000				10,000		10
Recreation Glenora	8,454				8,454	-							-	8,454				8,454		8,
Recreation Saltair	45,790				45,790	-					-		-	45,790	36,377			9,413		45,
7 Victim Services West	12,500				12,500	-					17		17	12,517				12,517		12,
3 Cowichan Lake Activity Centre	55,080				55,080	-					77		77	55,157				55,157		55,
Victim Services	80,000				80,000	-					230		230	80,230				80,230		80
Recreation N. Oyster	90,805				90,805	-							-	90,805				90,805		90
Cowichan Aquatic Centre - Area E	23,837				23,837	-							-	23,837				23,837	-	23
Cowichan Wooden Boat Society	13,553				13,553	-							-	13,553				13,553		13,
Shawnigan Lake Community Centre	734,720	511,986	21,250		1,267,956	430,000	80,000		350,000	-	11,500		441,500	1,709,456	65,202		455,000	1,189,254		1,709,
Cobble Hill Historical Society	15,000				15,000	-			<u></u>				-	15,000				15,000		15,
Cobble Hill Hall	22,500		-		22,500	25,000	-		25,000	-			25,000	47,500				47,500		47,
Shawnigan Lake Historical Society	18,100				18,100	-					15		15	18,115				18,115		1
Cowichan Station Area Association Area E	21,520				21,520	-					4		4	21,524				21,524		2
Frank Jameson Centre	40,000				40,000	-							-	40,000				40,000		4
2 Senior Centre Grant	17,500				17,500	-					33		33	17,533				17,533		1
Kaatza Society	30,000				30,000	-					42		42	30,042				30,042		3
Mill Bay/Malahat Historical Society	15,000				15,000	-							-	15,000				15,000		1
Cowichan Station Association Area B	5,000				5,000	-					-		-	5,000				5,000		
COWICHAN AQUATIC CENTRE - AREA F	4,712				4,712	-					10		10	4,722				4,722		
COWICHAN AQUATIC CENTRE - AREA I	4,722				4,722	-							-	4,722				4,722	-	
Shawnigan Basin Society	49,958				49,958	-					42		42	50,000				50,000		5
			10,000		10,000									10,000				10,000		10,0

### Five Year Financial Plan (2017-2021)

(Year 2017) Transfer from/(to)

	Funding Source	s					Transfer from/(t	to)							Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special		ecial Funds From	( <b>T</b> .)	Surplus of	From Ops	Total	Total	Principal & I		0.11	Other	Deficit	Total
FUNCTION: 00 Thetis Island Wharf	Requisition	Taxes 9,000	Charges	Revenue	Borrowing	Funding 9,000	Funds	Capital	Feasability Gas Tax	(To)	Prior Year	Reserve	Transfers	Revenue 9,000	Short Term	Long Term	Capital	Purposes 9,000	prior year	Expenditu 9,0
1 Thetis Island Boat Launch		1,000				1,000						-	-	1,000				1,000		9, 1,
2 Cowichan Lake Water Protection		1,000		800		800	-				-		-	800				800		1,
3 Safer Futures	27,504			000		27,504	-				71		71	27,575				27,575		27
4 Social Planning	50,852					50,852	-				131		131	50,983				50,983		50
5 South Cowichan Community Policing	60,000					60,000	-				19		19	60,019				60,019		60
6 Cowichan Community Policing	124,900					124,900	-				475		475	125,375				125,375		125
7 COWICHAN VALLEY HOSPICE SOCIETY	60,890					60,890	-				115		115	61,005				61,005		61
5 Engineering Services - Administration				258,180		258,180					-		-	258,180	-			258,180		258
6 Engineering Services - Utilities				2,361,882	45,000	2,406,882	35,000		35,000				35,000	2,441,882	40,839		45,000	2,356,043		2,441
0 Thetis Island Solid Waste & Recycling		22,213		-		22,213		-	· · ·	-			-	22,213				22,213	-	22
5 Curbside Collection			787,946	488,000	-	1,275,946	(120,000)			(120,000)	721,018		601,018	1,876,964	-	144,820	25,000	1,707,144		1,876
0 Solid Waste Complex	4,251,210		2,841,398	3,154,518	1,817,084	12,064,210	59,409	200,000	-	(140,591)			59,409	12,123,619	120,442	616,531	4,307,084	7,079,562	-	12,123
0 Cowichan Flood Management	150,000					150,000	(7,500)			(7,500)			(7,500)	142,500				142,500		142
1 South Cowichan Water Study Plan	-					-	-				38,289		38,289	38,289				38,289		38
5 Liquid Waste Plan Central Sector	95,900					95,900	-				-		-	95,900				95,900		95
0 Liquid Waste Plan South Sector	70,000			-		70,000	131,978	-	139,138	(7,160)			131,978	201,978				201,978		201
0 Street Lighting - Mesachie	6,050					6,050	-						-	6,050				6,050	-	6
1 Street Lighting - Youbou		31,000				31,000	-				-		-	31,000				31,000		31
2 Street Lighting - Brentwood			232	50		282	-						-	282				282		
3 Street Lighting - Cowichan Bay	4,800					4,800	-						-	4,800				4,800		4
4 Street Lighting - Honeymoon Bay	24,100					24,100	-						-	24,100				24,100		24
5 Street Lighting - Mill Bay			2,225	100		2,325	-						-	2,325				2,325		2
6 Street Lighting - Cobble Hill		2,499				2,499	-				-		-	2,499				2,499		2
7 Critical Street Lighting A	2,500					2,500	-				-		-	2,500				2,500		2
8 Critical Street Lighting B	1,200					1,200	-				-		-	1,200				1,200		1
Critical Street Lighting C	3,000					3,000	-				-		-	3,000				3,000		3
Critical Street Lighting D	851					851	-				-		-	851				851		
1 Critical Street Lighting E	4,700					4,700	-						-	4,700				4,700	-	4
5 Critical Street Lighting I	1,245					1,245	-				-		-	1,245				1,245		1
Asset Management				71,787		71,787	71,786		71,786				71,786	143,573				143,573		143
Street Lighting - Wilmot Road	4,000					4,000	-				-		-	4,000				4,000		4
Street Lighting - Sentinel Ridge	2,726					2,726	-				-		-	2,726				2,726		2
Street Lighting - Twin Cedars	4,000					4,000	-				-		-	4,000				4,000		4
Street Lighting - Arbutus Mountain	4,100					4,100	-				-		-	4,100				4,100		4
6 Mill Springs Street Lighting	12,000			-		12,000	-						-	12,000				12,000		12
1 Satellite Park Water		46,500	33,000			79,500	-				-		-	79,500		18,358		61,142		79,
3 Douglas Hill Water		51,200	44,940			96,140	-				-		-	96,140		11,337	-	84,803		96
4 Lambourn Water		41,144	93,880	-		135,024	300,955	-	300,955	-			300,955	435,979	-	7,088	300,955	127,936	-	435
5 Arbutus Mountain Water		31,980	31,500	-		63,480	-				-		-	63,480				63,480		63
3 Fern Ridge Water		19,040	15,000			34,040	-				-		-	34,040		1,735		32,305		34
1 Bald Mountain Water System		52,520	18,000	-		70,520	-			-	-		-	70,520				70,520		70,
3 Dogwood Ridge Water System		23,100	21,200	-		44,300	-	-		-	-		-	44,300		5,312	-	38,988		44
5 Arbutus Ridge Water System			268,698	-		268,698	-			-	-		-	268,698		6,608	-	262,090		268
6 Carlton Water System		27,000	15,200	-	-	42,200	-	-		-	-		-	42,200		5,665	-	36,535		42
7 Shellwood Water System		24,500	22,350	-	-	46,850	826		826	-	-		826	47,676	-	5,216	-	42,460		47
8 Woodley Range Water System		29,600	31,000	-	5,000	65,600	90,000	40,000	50,000	-			90,000	155,600		58	100,000	55,542	-	155
9 Burnum Water System		39,160	32,700		350,000	421,860	80,000		80,000				80,000	501,860		2,364	430,000	69,496		501
Mesachie Lake Water		32,600	17,100			49,700	35,000	35,000			-		35,000	84,700			35,000	49,700		84
0 Saltair Water		490,000	190,000	2,900	700,000	1,382,900	4,000	4,000			120,000	120,000	244,000	1,626,900		50,000	1,240,000	336,900		1,626
2 Central Youbou Water Debt		36,850				36,850	-						-	36,850		36,850		-		36
3 Youbou Water		153,660	81,000	1,120	25,000	260,780	114,036	44,036	70,000			125,500	239,536	500,316	1,875	8,506	315,000	174,935		500
0 Honeymoon Bay Water		62,212	72,000	-	396,000	530,212	100,000	-	100,000	-			100,000	630,212	16,289	-	506,000	107,923	-	630
1 Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623	-						-	2,623		2,623		-		2
2 Honeymoon Bay Water (Well 2) Debt		25,744				25,744	-						-	25,744		25,744				25
0 Cherry Point Water		21,000	14,000			35,000	-				-		-	35,000				35,000		35
) Shawnigan Lake North Water		224,820	142,000	45,116	-	411,936	175,883	70,000	105,883	-	-		175,883	587,819	7,559	-	50,000	530,260		587
1 Shawnigan Weir				1,000		1,000	-						-	1,000				1,000		1,
Kerry Village Water		18,100	44,000	-		62,100	-				-		-	62,100				62,100		62
Wilmot Road Drainage	7,000					7,000	-				-		-	7,000				7,000		7
2 Sentinel Ridge Drainage	4,970					4,970	-				-		-	4,970				4,970		4
3 Shawnigan Lake East Drainage	2,040					2,040	-				-		-	2,040				2,040		2
5 Arbutus Mountain Drainage	4,370					4,370	-				-		-	4,370				4,370		4,
7 Lanes Road Drainage	3,800					3,800	-				-		-	3,800				3,800		3.
1 Bald Mountian Drainage System	4,500					4,500	-				-		-	4,500				4,500		
4 Cobble Hill Drainage System	6,800					6,800	-				-		-	6,800				6,800		
5 Arbutus Ridge Drainage System	20,000					20,000	-						-	20,000				20,000	-	2
9 Shawnigan Creek Cleanout System	12,021					12,021	-				-		-	12,021				12,021		1
0 Cowichan Bay Sewer		228,230	215,000	168,522	-	611,752	1,413	70,000		(68,587)	-		1,413	613,165		32,546	200,000	380,619		61
1 Brulett Sewer System		24,780	28,800		10,000	63,580	15,000	-,	15,000	(,,-)			15,000	78,580	5,643	1,975	25,000	45,962		7
2 Sentinel Ridge Sewer		52,500	63,000	62,453	-,	177,953	-	-		-	-		-,	177,953	-,9	.,	62,453	115,500		17
3 Twin Cedars Sewer		51,246	33,400	624		85,270	30,000	30,000	-	-			30,000	115,270			30,000	85,270	-	11
4 Lambourn Sewer		31,240	78,500	- 024	25,000	134,700			-		-			134,700	320	10,632	25,000	98,748		13
5 Arbutus Mountain Sewer		98,154	78,500 56,390	-	20,000	154,700	-	-	-	-	-		-	154,700	320	10,032	20,000	96,746 154,544		15
		32,928	23,500	-	25,000	81,428	-	-		-	-		-	81,428	5,000	3,115	25,000	48,313		81
9 Cobble Hill Sewer					20,000	01,420	-				-				0,000	3,113				

### Five Year Financial Plan (2017-2021)

(Year 2017) Transfer from/(to)

							Transfer from/(to	0)													
	Funding Source	es														Expenditures					
	Тах	Parcel	Fees &	Other	Proceeds of	Total	Special		Special Funds From			Surplus of	From Ops	Total	Total	Principal &	Interest		Other	Deficit	Total
FUNCTION:	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Capital	Feasability	Gas Tax	(To)	Prior Year	Reserve	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	Expenditures
Mesachie Lake Sewer		19,110	13,700			32,810	(5,000)				(5,000)	-		(5,000)	27,810				27,810		27,810
Bald Mountian Sewer System		52,000	21,280	-		73,280	-					-		-	73,280				73,280		73,280
Mill Springs Sewer System		109,600	69,200	-	-	178,800	-				-			-	178,800				178,800		178,800
Arbutus Ridge Sewer System			267,852	-	100,000	367,852	125,000		-	125,000	-	-		125,000	492,852	2,000	8,261	250,000	232,591		492,852
Eagle Heights Sewer			236,100	121,500	-	357,600	14,453	120,000	D		(105,547)			14,453	372,053		-	50,000	322,053	-	372,053
Maple Hills Sewer		27,000	16,700	-		43,700	-		-		-	-		-	43,700	-		-	43,700		43,700
Shawnigan Lake Sewer		148,400	152,194	364		300,958	-		-		-	-		-	300,958	11,069	32,597	-	257,292		300,958
Kerry Village Sewer		27,160	73,925	3,598	-	104,683	-		-					-	104,683	2,214	6,287	-	96,182	-	104,683
Youbou Sewer System		39,000	14,815	-		53,815	(2,000)				(2,000)	-		(2,000)	51,815	7,884			43,931		51,815
Elkington Water System		-	-			-									-				-		-
Elkington Forest Sewer System		-	-			-	-							-	-				-		-
TOTALS	36,041,665	2,460,373	10,643,718	17,764,073	8,488,084	75,397,913	5,287,216	3,578,577	7 7,300	2.963.632	(1.262.293)	2.749.264	1.739.941	9.776.421	85.174.334	- 2,394,437	5,385,206	22,932,563	54,462,128	-	85,174,334

### Five Year Financial Plan (2017-2021)

(Year 2018)

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UNCTION:	Tax Requisition		Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditur
eneral Government	2,325,500		0	230,000	0	2,555,500			-	-	2,555,500		0	35,000	2,520,500		2,555,5
ommunity Health Network				146,985		146,985				-	146,985				146,985		146,9
I. Regional Library	1,851,079			,		1,851,079				-	1,851,079				1,851,079		1,851,0
omelessness						-				-	-				-		
.R. / I.T. / M.I.A./G.I.S.				2,099,000		2,099,000				-	2,099,000			20,000	2,079,000		2,099,
alahat Transit	303,006		298,677	10,000		611,683	-			-	611,683				611,683		611,
ransit	2,354,650		601,168	95,000		3,050,818	-			-	3,050,818				3,050,818		3,050,
11	1,010,211		,	-		1,010,211	(50,000)			(50,000)	960,211			110,914	849,297		960
rants-in-Aid	156,293					156,293				-	156,293			,	156,293		156
conomic Development	541,758					541,758				-	541,758	-			541,758		541
egional Tourism	120,000			-		120,000				-	120,000				120,000		120
lectoral Feasibility Studies	10,000			20,000		30,000				-	30,000				30,000		30
nvironmental Initiatives	590,000			310,000		900,000				-	900,000				900,000		900
unicipalities - M.F.A. Debt	000,000			3,282,054		3,282,054				_	3,282,054		3,282,054		-		3,282
arks, Recreation, Culture & Facilities				414,796		414,796				_	414,796		0,202,001		414,796		414
dministration Building				713,425		713,425				_	713,425	90,294	154,753		468,378		713
mergency Planning	786,439		28,004	140,717		955,160	-			-	955,160	50,294	104,700		408,378 955,160		955
ommunity Parks	1,914,639		28,004 3,000	140,717		1,917,639	- 25,000			- 25,000	1,942,639	- 506,265		175,349	1,261,025		955 1,942
•			3,000	-			25,000			25,000		506,265		175,549			
lectoral Area Services	804,924					804,924				-	804,924	24.005			804,924		804
arks & Trails	751,726					751,726				-	751,726	21,005		100.011	730,721		751
egional Parks	1,050,000		5 000			1,050,000				-	1,050,000	95,659		129,341	825,000		1,050
right Angel Park	62,500		5,000	-		67,500				-	67,500			-	67,500		67
outh Cowichan Community Parks	62,000					62,000				-	62,000				62,000		62
nsol Trestle	105,000					105,000					105,000			-	105,000		105
equional Parkland Acquistion	865,000					865,000	(122,012)			(122,012)	742,988	742,988			-		742
al Control	45,116			71,893		117,009				-	117,009				117,009		117
Creement & Inspection	511,264			650,000		1,161,264				-	1,161,264			25,000	1,136,264		1,161
ommunity Planning	2,071,000			150,000		2,221,000				-	2,221,000	21,000			2,200,000		2,221
orth Oyster Fire Protection	529,648		94,633	-	-	624,281	-			-	624,281			550,000	74,281		624
esachie Lake Fire Protection	47,382			6,000		53,382	(1,300)			(1,300)	52,082				52,082		52
ake Cowichan Fire Protection	252,665					252,665				-	252,665				252,665		252
altair Fire Protection	164,352					164,352				-	164,352				164,352		164
ahtlam Fire Protection	246,777		1,935		-	248,712	-			-	248,712	38,990	16,678	40,000	153,044		248
alahat Fire Protection	190,614		52,621	-		243,235				-	243,235		21,582	40,000	181,653		243
agle Heights Fire Protection	200,678					200,678	-			-	200,678				200,678		200
oneymoon Bay Fire Protection	187,000				-	187,000	100,000			100,000	287,000	-	-	100,000	187,000		287
oubou Fire Protection	205,532					205,532	100,000			100,000	305,532			100,000	205,532		305
ts and Culture	130,000					130,000	,			-	130,000			,	130,000		130
owichan Lake Recreation	2,455,396		460,114	450,000		3,365,510	(50,000)			(50,000)	3,315,510	92,589	477,957	450,000	2,294,964		3,315
erry Park Recreation	2,886,345		810,000	1,067,350	-	4,763,695	150,000			150,000	4,913,695	410,433	92,212	1,800,000	2,611,050		4,913
erry Park Aquatic Service	100,000			.,,		100,000	,			-	100,000	,		.,,	100,000		100
land Savings Centre	5,418,483		1,787,034	469,682		7,675,199	(468,000)			(468,000)	7,207,199	-	135,606	1,240,000	5,831,593		7,207
land Savings Centre Theatre Loan	-		.,,	,		-	(,)			-	-			.,,			.,
heatre Grant - Area A	41,001					41,001				-	41,001				41,001		41
neatre Grant - Area B	66,484					66,484				-	66,484				66,484		66
heatre Grant - Area C	77,438					77,438				_	77,438				77,438		77
neatre Grant N. Cowichan	134,029					134,029				-	134,029				134,029		134
neatre Grant - Ladysmith	50,818					50,818				-	50,818				50,818		50
DWICHAN SPORTSPLEX - AREA A	13,989					13,989				-	13,989				13,989		13
								-		-							
	13,365					13,365		-		-	13,365				13,365		13
	8,474					8,474		-		-	8,474				8,474		
OWICHAN SPORTSPLEX - AREA E	9,935					9,935		-		-	9,935				9,935		1
ecreation Mill Bay	10,000					10,000				-	10,000				10,000		10
ecreation Glenora	8,454					8,454				-	8,454				8,454		1
ecreation Saltair	45,790					45,790				-	45,790	36,272			9,518		4
ctim Services West	12,500					12,500				-	12,500				12,500		1:
owichan Lake Activity Centre	55,105					55,105				-	55,105				55,105		5
ictim Services	80,000					80,000				-	80,000				80,000		8
ecreation N. Oyster	92,621					92,621				-	92,621				92,621		91

### Five Year Financial Plan (2017-2021)

(Year 2018)

SCHEDULE "B"

	Funding Sources											Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	From Ops	Total	Total	Principal & Interest		Conital	Other	Deficit	Total
FUNCTION: Cowichan Aquatic Centre - Area E	Requisition 24,314	Taxes	Charges	Revenue	Borrowing	Funding 24,314	Funds	Prior Year	Reserve	Transfers	Revenue 24,314	Short Term	Long Term	Capital	Purposes 24,314	prior year	Expenditures 24,314
Cowichan Wooden Boat Society	13,600					13,600				-	13,600				13,600		13,600
Shawnigan Lake Community Centre	707,200		518,175	105,000		1,330,375				-	1,330,375	-		135,000	1,195,375		1,330,375
Cobble Hill Historical Society	15,000		, -	,		15,000				-	15,000				15,000		15,000
Cobble Hill Hall	18,000					18,000				-	18,000				18,000		18,000
Shawnigan Lake Historical Society	17,015					17,015				-	17,015				17,015		17,015
Cowichan Station Area Association Area E	21,524					21,524				-	21,524				21,524		21,524
Frank Jameson Centre	40,000					40,000				-	40,000				40,000		40,000
Senior Centre Grant Kaatza Society	17,506 30,000					17,506 30,000				-	17,506 30,000				17,506 30,000		17,506 30,000
Mill Bay/Malahat Historical Society	10,000					10,000				_	10,000				10,000		10,000
Cowichan Station Association Area B	5,000					5,000				-	5,000				5,000		5,000
<b>COWICHAN AQUATIC CENTRE - AREA F</b>	4,816					4,816		-		-	4,816				4,816		4,816
COWICHAN AQUATIC CENTRE - AREA I	4,816					4,816		-		-	4,816				4,816		4,816
Shawnigan Basin Society	50,000					50,000				-	50,000				50,000		50,000
Nature and Habitat - Area I				200		200				-	200				200		200
Thetis Island Wharf		9,000				9,000				-	9,000				9,000		9,000
Thetis Island Boat Launch		1,000				1,000				-	1,000				1,000		1,000
Cowichan Lake Water Protection	07 676			800		800				-	800				800		800
Safer Futures Social Planning	27,575 50,983					27,575 50,983				-	27,575 50,983				27,575 50,983		27,575 50,983
South Cowichan Community Policing	60,019					60,019				_	60,019				60,019		60,019
Cowichan Community Policing	125,375					125,375				-	125,375				125,375		125,375
COWICHAN VALLEY HOSPICE SOCIETY	61,000					61,000		-		-	61,000				61,000		61,000
Engineering Services - Administration				290,000		290,000				-	290,000	-		50,000	240,000		290,000
N neering Services - Utilities				-		-				-	-	40,976			(40,976)		-
S Island Solid Waste & Recycling		22,213				22,213				-	22,213				22,213		22,213
Curbside Collection			1,097,327	487,500		1,584,827	(120,000)			(120,000)	1,464,827		144,820		1,320,007		1,464,827
Solid Waste Complex	4,206,210		2,841,398	1,025,855	550,000	8,623,463	(140,591)			(140,591)	8,482,872	267,541	455,724	550,000	7,209,607		8,482,872
Cowichan Flood Management South Cowichan Water Study Plan	150,000 75,000					150,000 75,000					150,000 75,000				150,000 75,000		150,000 75,000
Liquid Waste Plan Central Sector	95,900					95,900				-	75,000 95,900				75,000 95,900		95,900
Liquid Waste Plan South Sector	125,000					125,000				-	125,000				125,000		125,000
Street Lighting - Mesachie	6,050					6,050				-	6,050				6,050		6,050
Street Lighting - Youbou		31,000				31,000				-	31,000				31,000		31,000
Street Lighting - Brentwood			235	50		285				-	285				285		285
Street Lighting - Cowichan Bay	4,850					4,850				-	4,850				4,850		4,850
Street Lighting - Honeymoon Bay	24,200					24,200				-	24,200				24,200		24,200
Street Lighting - Mill Bay		2,400	2,225	100		2,325				-	2,325				2,325		2,325
Street Lighting - Cobble Hill Critical Street Lighting A	2,500	2,499				2,499 2,500				-	2,499 2,500				2,499 2,500		2,499 2,500
Critical Street Lighting B	1,250					1,250				-	1,250				1,250		1,250
Critical Street Lighting C	3,100					3,100				-	3,100				3,100		3,100
Critical Street Lighting D	900					900				-	900				900		900
Critical Street Lighting E	4,800					4,800				-	4,800				4,800		4,800
Critical Street Lighting I	1,255					1,255				-	1,255				1,255		1,255
Asset Management											-						
Street Lighting - Wilmot Road	4,000					4,000				-	4,000				4,000		4,000
Street Lighting - Sentinel Ridge	2,880					2,880				-	2,880				2,880		2,880
Street Lighting - Twin Cedars	4,100					4,100				-	4,100				4,100		4,100
Street Lighting - Arbutus Mountain Mill Springs Street Lighting	4,100 13,000					4,100 13,000				-	4,100 13,000				4,100 13,000		
Satellite Park Water	13,000	48,400	35,000	-		83,400				-	83,400		11,981	10,000	61,419		
Douglas Hill Water		51,200	51,000			102,200	-			-	102,200		11,337	.0,000	90,863		10:
Lambourn Water		41,144	93,880	-	-	135,024	-			-	135,024	-	7,088	-	127,936		13
Arbutus Mountain Water		32,000	31,000	-		63,000	-			-	63,000		, -	-	63,000		6:
Fern Ridge Water		19,600	15,000	-		34,600				-	34,600		1,735	-	32,865		3
Bald Mountain Water System		52,520	25,000	-		77,520	(8,000)			(8,000)	69,520			-	69,520		6!
Dogwood Ridge Water System		23,100	21,500	-		44,600	-			-	44,600		5,312	-	39,288		44,000

Transfer from/(to)

### Five Year Financial Plan (2017-2021)

(Year 2018)

SCHEDULE "B"

	Funding Sources											Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	From Ops	Total	Total	Principal & Interest			Other	Deficit	Total
FUNCTION:	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Reserve	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	Expenditures
Arbutus Ridge Water System			275,927			275,927	50,000			50,000	325,927		6,608	50,000	269,319		325,927
Carlton Water System		29,000	15,500			44,500				-	44,500		5,665		38,835		44,500
Shellwood Water System		24,500	12,000			36,500				-	36,500		5,216		31,284		36,500
Woodley Range Water System		31,444	-			31,444				-	31,444		644		30,800		31,444
Burnum Water System		45,370	41,700			87,070	(5,000)			(5,000)	82,070		22,526		59,544		82,070
Mesachie Lake Water		30,300	20,000	-		50,300				-	50,300			-	50,300		50,300
Saltair Water		490,000	287,528			777,528				-	777,528			300,000	477,528		777,528
Central Youbou Water Debt		36,850				36,850				-	36,850		36,850		-		36,850
Youbou Water		159,354	85,000	-		244,354	(10,000)			(10,000)	234,354	32,854	8,506	-	192,994		234,354
Honeymoon Bay Water		62,212	62,930	-		125,142	(5,000)			(5,000)	120,142	-	-	-	120,142		120,142
Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623				-	2,623		2,623		-		2,623
Honeymoon Bay Water (Well 2) Debt		25,744				25,744					25,744				25,744		25,744
Cherry Point Water		23,000	14,000	-		37,000	10,000			10,000	47,000			10,000	37,000		47,000
Shawnigan Lake North Water		208,800	193,135			401,935				-	401,935		100,000		301,935		401,935
Shawnigan Weir				1,000		1,000				-	1,000				1,000		1,000
Kerry Village Water		20,000	44,000			64,000				-	64,000				64,000		64,000
Wilmot Road Drainage	7,000					7,000				-	7,000				7,000		7,000
Sentinel Ridge Drainage	5,000					5,000				-	5,000				5,000		5,000
Shawnigan Lake East Drainage	2,050					2,050				-	2,050				2.050		2.050
Arbutus Mountain Drainage	4,400					4,400				-	4,400				4,400		4,400
Lanes Road Drainage	3,800					3,800				-	3,800				3,800		3,800
Bald Mountian Drainage System	4,500					4,500				-	4,500				4,500		4,500
Cobble Hill Drainage System	-					-				-	-				-		-
Arbutus Ridge Drainage System	20,000					20,000				-	20,000				20,000		20,000
Shawnigan Creek Cleanout System	13,000					13,000				-	13,000				13,000		13,000
N chan Bay Sewer	-,	231,880	270,000	-	1,490,000	1,991,880	(104,587)			(104,587)	1,887,293		32,546	1,520,000	334,747		1,887,293
+ tt Sewer System		24,780	28,800			53,580	-			-	53,580		1,976		51,604		53,580
Sentinel Ridge Sewer		52,950	63,000	-		115,950	-			-	115,950		,	-	115,950		115,950
Twin Cedars Sewer		52,000	34,000	-		86,000	(1,000)			(1,000)	85,000			-	85,000		85,000
Lambourn Sewer		31,200	84,459			115,659	-			-	115,659		10,632		105,027		115,659
Arbutus Mountain Sewer		95,000	53,765	-		148,765	-			-	148,765		- ,	-	148,765		148,765
Cobble Hill Sewer		35,000	22,000			57,000				-	57,000		3,115		53,885		57,000
Mesachie Lake Sewer		20,000	15,000			35,000				-	35,000		-, -		35,000		35,000
Bald Mountian Sewer System		52,000	22,000	-		74,000	(10,000)			(10,000)	64,000			-	64,000		64,000
Mill Springs Sewer System		109,600	80,000			189,600	(5,000)			(5,000)	184,600			-	184,600		184,600
Arbutus Ridge Sewer System		,	336,235	-	-	336,235	(-,)			-	336,235		66.764	2,750,000	(2,480,529)		336,235
Eagle Heights Sewer			-	-		-	-			-			00,101		(2,100,020)		-
Maple Hills Sewer		27,000	17,000			44,000	-			-	44,000			-	44,000		44.000
Shawnigan Lake Sewer		148.400	160.000	1.000	-	309,400	(5.000)			(5,000)	304,400	10,503	32,597	10,000	251,300		304,400
Kerry Village Sewer		27,500	75,000	1,000		102,500	(4,000)			(4,000)	98,500	2,207	6,287		90,006		98,500
Youbou Sewer System		44,000	16,000			60,000	(2,000)			(2,000)	58,000	7,884	0,201		50,116		58,000
Elkington Water System		-	30,000			30,000	(2,000)			(2,000)	30,000	.,001			30,000		30,000
Elkington Forest Sewer System		-	35,600			35,600					35,600				35,600		35,600
	00.440.500	0 474 400	44 000 505	40.000.400	0.040.000	00.440.000	(070,400)			-	05 404 470	0.447.400	F 404 00 1	40.000.004	47.004.715		05 404 470
TOTALS	38,119,568	2,474,183	11,268,505	12,238,406	2,040,000	66,140,663	(676,490)			(676,490)	65,464,173	2,417,460	5,161,394	10,200,604	47,684,715		65,464,173

Transfer from/(to)

### Five Year Financial Plan (2017 - 2021)

(Year 2019)

SCHEDULE "B"

	Funding Sources						ransfer from/(to)				Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest			Other	Deficit	Total
FUNCTION:	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	Expenditures
General Government	2,375,500			230,000		2,605,500			-	2,605,500			35,000	2,570,500		2,605,500
Community Health Network				3,432		3,432			-	3,432				3,432		3,432
V. I. Regional Library	1,888,100					1,888,100			-	1,888,100				1,888,100		1,888,100
Homelessness						-			-	-				-		-
H.R. / I.T. / M.I.A./G.I.S.			050 405	2,121,000		2,121,000			-	2,121,000			-	2,121,000		2,121,000
Malahat Transit	378,209		353,125	11,750		743,084	-		-	743,084				743,084		743,084
Transit	2,917,241		627,942	105,000		3,650,183	-		-	3,650,183		201,920	07 7 40	3,448,263		3,650,183
911	1,025,364			-		1,025,364	(50,000)		(50,000)	975,364			87,740	887,624		975,364
Grants-in-Aid Economic Development	156,293					156,293			-	156,293				156,293		156,293
· · · · · · · · · · · · · · · · · · ·	552,593					552,593			-	552,593	-			552,593		552,593
Regional Tourism Electoral Feasibility Studies	120,000 10,000			- 20,000		120,000 30,000			-	120,000 30,000				120,000 30,000		120,000 30,000
Environmental Initiatives	600,000			313,000		913,000			_	913,000				913,000		913,000
Municipalities - M.F.A. Debt	000,000			3,282,054		3,282,054			_	3,282,054		3,282,054		913,000		3,282,054
Parks, Recreation, Culture & Facilities				3,282,034 427,910		427,910			-	3,282,034 427,910		3,202,034		- 427,910		427,910
Administration Building				656,499		656,499			-	656,499	-	154,753		501,746		656,499
Emergency Planning	802,168		28,565	656,499 143,532		974,265			-	656,499 974,265	-	104,703	_	501,746 974,265		974,265
Community Parks	1,919,639		28,565 3,000	143,332		974,265 1,922,639	- 25,000		- 25,000	974,265 1,947,639	442,368		- 230,913	974,265 1,274,358		974,265 1,947,639
Electoral Area Services	821,022		3,000	_		821,022	23,000		23,000	821,022	442,000		230,913	821,022		821,022
Parks & Trails	766,340					766,340			_	766,340	21,005			745,335		766,340
Regional Parks	1,050,000					1,050,000			-	1,050,000	21,005		1,124,341	(74,341)		1,050,000
Bright Angel Park	65,500		5,000			70,500			_	70,500			-	70,500		70,500
South Cowichan Community Parks	62,000		5,000			62,000			_	62,000			-	62,000		62,000
$\mathbb{N}^{\text{ol Trestle}}$	105,000					105,000			_	105,000			_	105,000		105,000
onal Parkland Acquistion	865,000					865,000	750,000		750,000	1,615,000	742,988			872,012		1,615,000
Auntal Control	44,930			74,419		119,349	100,000			119,349	742,000			119,349		119,349
Enforcement & Inspection	534,279			650,000		1,184,279			-	1,184,279				1,184,279		1,184,279
Community Planning	2,111,000			160,000		2,271,000			-	2,271,000				2,271,000		2,271,000
North Oyster Fire Protection	529,648		94,633	100,000		624,281	(150,000)		(150,000)	474,281	119,900		-	354,381		474,281
Mesachie Lake Fire Protection	50,000		01,000	6,000		56,000	(1,300)		(1,300)	54,700	110,000			54,700		54,700
Lake Cowichan Fire Protection	257,719			0,000		257,719	(1,000)		(1,000)	257,719				257,719		257,719
Saltair Fire Protection	167,639					167,639			-	167,639				167,639		167,639
Sahtlam Fire Protection	246,777			1,935	-	248,712	(8,845)		(8,845)	239,867	38,990	16,678	15,000	169,199		239,867
Malahat Fire Protection	190,614		52,621	1,000		243,235	(20,000)		(20,000)	223,235	00,000	21,582	-	201,653		223,235
Eagle Heights Fire Protection	204,691		02,02			204,691	(_0,000)		(20,000)	204,691		21,002		204,691		204,691
Honeymoon Bay Fire Protection	187,000					187,000	(40,000)		(40,000)	147,000	-	-		147,000		147,000
Youbou Fire Protection	205,532					205,532	(40,000)		(40,000)	165,532			6,000	159,532		165,532
Arts and Culture	130,000					130,000	( -,,		( -,,	130,000			-,	130,000		130,000
Cowichan Lake Recreation	2,502,273		460,114	95,000		3,057,387	(50,000)		(50,000)	3,007,387	92,589	477,957	95,000	2,341,841		3,007,387
Kerry Park Recreation	2,916,825		815,000	65,000		3,796,825	(		-	3,796,825	460,433	92,212	215,000	3,029,180		3,796,825
Kerry Park Aquatic Service	100,000		,	,		100,000			-	100,000	,	- ,	-,	100,000		100,000
Island Savings Centre	5,843,526		1,817,985	469,682		8,131,193	(468,000)		(468,000)	7,663,193	-	135,606	1,581,500	5,946,087		7,663,193
Island Savings Centre Theatre Loan	-		, ,	- ,		-	(,-,-,-,-,-,-,-,-,-,-,-,-,-,-,-,-,-,-		-	-			, ,			-
Theatre Grant - Area A	41,821					41,821			-	41,821				41,821		41,821
Theatre Grant - Area B	67,813					67,813			-	67,813				67,813		67,813
Theatre Grant - Area C	78,987					78,987			-	78,987				78,987		78,987
Theatre Grant N. Cowichan	136,710					136,710			-	136,710				136,710		136,710
Theatre Grant - Ladysmith	51,835					51,835			-	51,835				51,835		51 ^^-
COWICHAN SPORTSPLEX - AREA A	13,989					13,989		-	-	13,989				13,989		13
COWICHAN SPORTSPLEX - AREA C	13,365					13,365		-	-	13,365				13,365		13
COWICHAN SPORTSPLEX - AREA D	8,474					8,474		-	-	8,474				8,474		8
COWICHAN SPORTSPLEX - AREA E	9,935					9,935		-	-	9,935				9,935		9 👗
Recreation Mill Bay	10,000					10,000			-	10,000				10,000		10
Recreation Glenora	8,454					8,454			-	8,454				8,454		8
Recreation Saltair	46,000					46,000			-	46,000	-			46,000		46
Victim Services West	12,500					12,500				12,500				12,500		12,500

Transfer from/(to)

### Five Year Financial Plan (2017 - 2021)

(Year 2019)

	,			(16al 2019)							SCHEDOLL B					
	Funding Sources						Transfer from/(to	)			Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest			Other	Deficit	Total
FUNCTION:	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	Expenditures
Cowichan Lake Activity Centre	55,105					55,105			-	55,105				55,105		55,105
Victim Services	80,000					80,000			-	80,000				80,000		80,000
Recreation N. Oyster	94,474					94,474			-	94,474				94,474		94,474
Cowichan Aquatic Centre - Area E	24,800					24,800			-	24,800				24,800		24,800
Cowichan Wooden Boat Society	13,600					13,600			-	13,600				13,600		13,600
Shawnigan Lake Community Centre	710,500		525,000	25,000		1,260,500			-	1,260,500	-		270,000	990,500		1,260,500
Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
Cobble Hill Hall	18,000					18,000			-	18,000				18,000		18,000
Shawnigan Lake Historical Society	17,015					17,015			-	17,015				17,015		17,015
Cowichan Station Area Association Area E	21,524					21,524			-	21,524				21,524		21,524
Frank Jameson Centre	40,000					40,000			-	40,000				40,000		40,000
Senior Centre Grant	17,506					17,506			-	17,506				17,506		17,506
Kaatza Society	30,000					30,000			-	30,000				30,000		30,000
Mill Bay/Malahat Historical Society	10,000					10,000			-	10,000				10,000		10,000
Cowichan Station Association Area B	5,000					5,000			_	5,000				5,000		5,000
COWICHAN AQUATIC CENTRE - AREA F	4,913					4,913			-					4,913		4,913
	4,913					,		-	-	4,913				4,913		4,913
COWICHAN AQUATIC CENTRE - AREA I	,					4,913		-	-	4,913				,		,
Shawnigan Basin Society	50,000			000		50,000			-	50,000				50,000		50,000
Nature and Habitat - Area I				200		200			-	200				200		200
Thetis Island Wharf		9,000				9,000			-	9,000				9,000		9,000
Thetis Island Boat Launch		1,000				1,000			-	1,000				1,000		1,000
Cowichan Lake Water Protection				800		800			-	800				800		800
Safer Futures	27,575					27,575			-	27,575				27,575		27,575
N al Planning	50,983					50,983			-	50,983				50,983		50,983
h Cowichan Community Policing	60,019					60,019			-	60,019				60,019		60,019
Lowichan Community Policing	125,375					125,375			-	125,375				125,375		125,375
COWICHAN VALLEY HOSPICE SOCIETY	61,000					61,000		-	-	61,000				61,000		61,000
Engineering Services - Administration				250,000		250,000			-	250,000			-	250,000		250,000
Engineering Services - Utilities				-	2,403,571	2,403,571			-	2,403,571	39,383		50,000	2,314,188		2,403,571
Thetis Island Solid Waste & Recycling		22,213				22,213			-	22,213				22,213		22,213
Curbside Collection			1,195,000	487,500		1,682,500	(120,00	0)	(120,000)	1,562,500		144,820		1,417,680		1,562,500
Solid Waste Complex	4,206,210		2,841,398	1,042,696		8,090,304	(40,59	1)	(40,591)	8,049,713	267,541	328,373		7,453,799		8,049,713
Cowichan Flood Management	150,000					150,000	( , , , , , , , , , , , , , , , , , , ,	,		150,000				150,000		150,000
South Cowichan Water Study Plan	75,000					75,000			-	75,000				75,000		75,000
Liquid Waste Plan Central Sector	95,900					95,900			-	95,900				95,900		95,900
Liquid Waste Plan South Sector									-					-		-
Street Lighting - Mesachie	6,050					6,050			-	6,050				6,050		6,050
Street Lighting - Youbou	0,000	31,000				31,000			_	31,000				31,000		31,000
Street Lighting - Brentwood		51,000	240	50		290			_	290				290		290
Street Lighting - Cowichan Bay	4,850		240	50		4,850				4,850				4,850		4,850
Street Lighting - Cowchan Bay Street Lighting - Honeymoon Bay						,			-							
, ,	24,300		2.250	100		24,300			-	24,300				24,300		24,300
Street Lighting - Mill Bay		0.400	2,250	100		2,350			-	2,350				2,350		2,350
Street Lighting - Cobble Hill	0 500	2,499				2,499			-	2,499				2,499		2,499
Critical Street Lighting A	2,500					2,500			-	2,500				2,500		2,500
Critical Street Lighting B	1,250					1,250			-	1,250				1,250		1,250
Critical Street Lighting C	3,100					3,100			-	3,100				3,100		3,100
Critical Street Lighting D	950					950			-	950				950		950
Critical Street Lighting E	4,900					4,900			-	4,900				4,900		4
Critical Street Lighting I	1,260					1,260			-	1,260				1,260		1
Asset Management																
Street Lighting - Wilmot Road	4,100					4,100			-	4,100				4,100		4
Street Lighting - Sentinel Ridge	2,910					2,910			-	2,910				2,910		2
Street Lighting - Twin Cedars	4,100					4,100			-	4,100				4,100		4
Street Lighting - Arbutus Mountain	4,200					4,200			-	4,200				4,200		4
0 0									-							13
Mill Springs Street Lighting	13,000					13,000			-	13,000				13,000		

### Five Year Financial Plan (2017 - 2021)

(Year 2019)

SCHEDULE "B"

							Transfer from/(to)											
	Funding Sources										Expenditures							
UNCTION:	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditure		
atellite Park Water		48,400	35,000			83,400			-	83,400		11,981		71,419		83,400		
ouglas Hill Water		51,200	51,000			102,200	-		-	102,200		11,337	-	90,863		102,20		
ambourn Water		41,200	94,000	-		135,200	-		-	135,200	-	7,088	-	128,112		135,20		
Arbutus Mountain Water		35,000	31,000	50,000		116,000	-		-	116,000			160,000	(44,000)		116,00		
Fern Ridge Water		19,600	16,000			35,600	-		-	35,600		1,735		33,865		35,60		
Bald Mountain Water System		52,520	25,000	-		77,520	(8,000)		(8,000)	69,520			-	69,520		69,52		
Dogwood Ridge Water System		23,100	21,500	-		44,600	-		-	44,600		5,312	-	39,288		44,60		
Arbutus Ridge Water System			284,205			284,205	(5,000)		(5,000)	279,205		6,608	-	272,597		279,20		
Carlton Water System		29,000	16,000			45,000			-	45,000		5,665		39,335		45,00		
Shellwood Water System		24,500	12,000			36,500			-	36,500		5,216		31,284		36,50		
Voodley Range Water System		29,444	-			29,444			-	29,444		644		28,800		29,44		
Burnum Water System		46,570	42,000			88,570	(5,000)		(5,000)	83,570		22,526		61,044		83,57		
lesachie Lake Water		31,000	20,000	-		51,000	(3,000)		(3,000)	48,000			-	48,000		48,00		
Saltair Water		490,000	287,935			777,935	-		-	777,935			300,000	477,935		777,93		
Central Youbou Water Debt		36,850				36,850			-	36,850		36,850		-		36,85		
/oubou Water		159,354	85,000	-		244,354	(10,000)		(10,000)	234,354	32,854	8,506	-	192,994		234,35		
loneymoon Bay Water		62,212	62,930			125,142	(5,000)		(5,000)	120,142	-	-		120,142		120,14		
Ioneymoon Bay (Sutton Cr.) Water Debt		2,623				2,623			-	2,623		2,623		-		2,62		
Ioneymoon Bay Water (Well 2) Debt		25,744				25,744				25,744				25,744		25,74		
Cherry Point Water		23,000	14,000			37,000	-		-	37,000				37,000		37,00		
hawnigan Lake North Water		281,025	289,110	-	-	570,135			-	570,135		257,000	-	313,135		570,13		
hawnigan Weir				1,000		1,000			-	1,000				1,000		1,00		
erry Village Water		20,000	44,000			64,000			-	64,000				64,000		64,00		
ot Road Drainage	7,000					7,000			-	7,000				7,000		7,00		
inel Ridge Drainage	5,000					5,000			-	5,000				5,000		5,00		
nawnigan Lake East Drainage	2,100					2,100			-	2,100				2,100		2,10		
Arbutus Mountain Drainage	4,400					4,400			-	4,400				4,400		4,40		
anes Road Drainage	3,800					3,800			-	3,800				3,800		3,80		
Bald Mountian Drainage System	4,500					4,500			-	4,500				4,500		4,50		
Cobble Hill Drainage System	-					-			-	-				-				
Arbutus Ridge Drainage System	20,000					20,000			-	20,000				20,000		20,00		
hawnigan Creek Cleanout System	13,000					13,000			-	13,000				13,000		13,00		
Cowichan Bay Sewer		231,880	300,000			531,880	(4,587)		(4,587)	527,293		132,729	70,000	324,564		527,29		
Brulett Sewer System		30,000	32,000			62,000	-		-	62,000		15,000		47,000		62,00		
Sentinel Ridge Sewer		52,950	63,000	-		115,950	-		-	115,950			60,000	55,950		115,95		
win Cedars Sewer		52,000	34,500			86,500	(1,000)		(1,000)	85,500		10,632	-	74,868		85,50		
ambourn Sewer		31,200	85,459			116,659	-		-	116,659		10,632		106,027		116,65		
Arbutus Mountain Sewer		95,000	55,000			150,000	20,000		20,000	170,000			20,000	150,000		170,00		
Cobble Hill Sewer		35,000	24,000			59,000	(3,000)		(3,000)	56,000		2,880	,	53,120		56,00		
lesachie Lake Sewer		20,000	15,000	462,000	238,000	735,000	( ) ,		-	735,000		1,821	745,000	(11,821)		735,00		
ald Mountian Sewer System		52,000	22,000	-		74,000	(8,000)		(8,000)	66,000			-	66,000		66,00		
Aill Springs Sewer System		109,600	85,000			194,600	(8,000)		(8,000)	186,600			-	186,600		186,60		
Arbutus Ridge Sewer System			346,235	-	-	346,235	-		-	346,235		66,764	-	279,471		346,23		
agle Heights Sewer			236,100	121,500		357,600	14,453		14,453	372,053		, -	50,000	322,053		372,05		
laple Hills Sewer		27,000	18,000	,		45,000	,		-	45,000			-	45,000		45,00		
hawnigan Lake Sewer		155,000	160,000			315,000	(5,000)		(5,000)	310,000	10,503	31,725		267,772		310,00		
erry Village Sewer		28,000	80,000			108,000	(5,000)		(5,000)	103,000	-	6,287		96,713		103,00		
oubou Sewer System		44,000	16,000			60,000	(2,000)		(2,000)	58,000	7,884	-,01		50,116		58		
Elkington Water System		-	35,000			35,000	(2,000)		(_,000)	35,000	.,501			35,000		35		
Elkington Forest Sewer System		-	59,000			59,000				59,000				59,000		59		
<b>.</b>			,			,				,				,		'		
OTALS	39,403,986	2,561,684	11,918,847	11,277,058	2,641,571	67,803,147	(251,870)		(251,870)	67,551,277		5,517,515	5,115,494	54,641,829		67,551		

### Five Year Financial Plan (2017 - 2021)

	2021)			(10012020)			Transfer from/(to)				CONEDULE D					
Funding Sources											Expenditures					
	Tax	Parcel Fe	ees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest			Other	Deficit	Total
FUNCTION:	Requisition		arges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	Expenditures
General Government	2,406,500			230,000		2,636,500			-	2,636,500			35,000	2,601,500	· · · · ·	2,636,500
community Health Network						-			-	-				-		-
/. I. Regional Library	1,925,862					1,925,862			-	1,925,862				1,925,862		1,925,862
lomelessness						-			-	-				-		-
I.R. / I.T. / M.I.A./G.I.S.				2,162,000		2,162,000			-	2,162,000				2,162,000		2,162,000
Malahat Transit	372,620		353,126	12,500		738,246	-		-	738,246			-	738,246		738,246
Fransit	2,975,133	6	657,590	112,000		3,744,723		66,000	66,000	3,810,723		201,920		3,608,803		3,810,723
911	1,040,745			-		1,040,745	(50,000)		(50,000)	990,745			105,716	885,029		990,745
Grants-in-Aid	156,293					156,293			-	156,293				156,293		156,293
conomic Development	563,645					563,645			-	563,645				563,645		563,645
Regional Tourism	120,000			-		120,000			-	120,000				120,000		120,000
Electoral Feasibility Studies	10,000			20,000		30,000			-	30,000				30,000		30,000
nvironmental Initiatives	610,000			310,000		920,000			-	920,000				920,000		920,000
Iunicipalities - M.F.A. Debt				3,282,054		3,282,054			-	3,282,054		3,282,054		-		3,282,054
arks, Recreation, Culture & Facilities				435,982		435,982			-	435,982				435,982		435,982
Administration Building				665,034		665,034			-	665,034	-	154,753		510,281		665,034
Emergency Planning	818,212		29,136	146,402		993,750	-		-	993,750				993,750		993,750
Community Parks	1,710,000		4,000	-		1,714,000	-		-	1,714,000	84,881		338,000	1,291,119		1,714,000
Electoral Area Services	837,443			-		837,443			-	837,443				837,443		837,443
Parks & Trails	780,753					780,753			-	780,753	10,511			770,242		780,753
Regional Parks	1,050,000					1,050,000			-	1,050,000			119,341	930,659		1,050,000
Bright Angel Park	65,500		5,000			70,500			-	70,500			-	70,500		70,500
South Cowichan Community Parks	62,000					62,000			-	62,000				62,000		62,000
⊖ <sup>ol Trestle</sup>	105,000					105,000	(100.010)		-	105,000	= 40,000		410,000	(305,000)		105,000
onal Parkland Acquistion	865,000			70.005		865,000	(122,012)		(122,012)	742,988	742,988		-	-		742,988
	44,741			76,995		121,736			-	121,736				121,736		121,736
Enforcement & Inspection	532,754			650,000		1,182,754			-	1,182,754				1,182,754		1,182,754
Community Planning	2,154,000		04 600	162,000		2,316,000	(450,000)		-	2,316,000	117 105			2,316,000		2,316,000
North Oyster Fire Protection	529,648		94,633	6 000		624,281	(150,000)		(150,000)	474,281	117,425			356,856		474,281
Aesachie Lake Fire Protection	50,000			6,000		56,000	(1,300)		(1,300)	54,700			-	54,700		54,700
ake Cowichan Fire Protection Saltair Fire Protection	262,873 170,991					262,873 170,991			-	262,873				262,873 170,991		262,873 170,991
Sahtlam Fire Protection	246,777			1,935		248,712	(12.025)		(12.025)	170,991 235,787	38,990	12,487		184,310		235,787
Malahat Fire Protection	190,614		52,621	1,935		248,712	(12,925)		(12,925)	233,787	36,990	21,582		201,653		233,787
Eagle Heights Fire Protection	208,785		52,021	-		243,235	(20,000)		(20,000)	223,235		21,502		201,033		223,235
Ioneymoon Bay Fire Protection	187,000					187,000	(40,000)		(40,000)	147,000		_		147,000		147,000
oubou Fire Protection	205,532					205,532	(50,000)		(50,000)	155,532				155,532		155,532
Arts and Culture	130,000					130,000	(00,000)		(00,000)	130,000				130,000		130,000
Cowichan Lake Recreation	2,550,088		460,114	75,000		3,085,202	(50,000)		(50,000)	3,035,202	92,589	477,957	75,000	2,389,656		3,035,202
Kerry Park Recreation	2,916,825		820,000	63,500		3,800,325	(150,000)		(150,000)	3,650,325	317,327	92,212	50,000	3,190,786		3,650,325
Kerry Park Aquatic Service	100,000			20,000		100,000	(100,000)		-	100,000	0,021	,	- 3,000	100,000		100,000
sland Savings Centre	4,847,241	1.8	849,555	469,682		7,166,478	(468,000)		(468,000)	6,698,478	-	135,606	500,000	6,062,872		6,698,478
sland Savings Centre Theatre Loan	,= ,=	.,.	-,			-	(,			-,,				-,-,-,		-
heatre Grant - Area A	42,657					42,657			-	42,657				42,657		42,657
heatre Grant - Area B	69,170					69,170			-	69,170				69,170		69,170
heatre Grant - Area C	80,567					80,567			-	80,567				80,567		80,567
heatre Grant N. Cowichan	139,444					139,444			-	139,444				139,444		139,444
heatre Grant - Ladysmith	52,872					52,872			-	52,872				52,872		52 ~~~
OWICHAN SPORTSPLEX - AREA A	13,989					13,989		-		13,989				13,989		13
OWICHAN SPORTSPLEX - AREA C	13,365					13,365		-		13,365				13,365		13
OWICHAN SPORTSPLEX - AREA D	8,474					8,474		-		8,474				8,474		8
OWICHAN SPORTSPLEX - AREA E	9,935					9,935		-		9,935				9,935		9
Recreation Mill Bay	10,000					10,000			-	10,000				10,000		10
Recreation Glenora	8,454					8,454			-	8,454				8,454		8
Recreation Saltair	46,000					46,000			-	46,000	-			46,000		46

### Five Year Financial Plan (2017 - 2021)

### (Year 2020)

				(10012020)			T				CONEDULE D					
	Funding Sources						Transfer from/(to)				Expenditures					
		Deveel	<b>F</b> 9	Other	Desserves de sé	Tatal	Oracial	Cumulus of	Tetal	Tatal	·			Other	Defield	Tatal
FUNCTION:	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Cowichan Lake Activity Centre	55,105	Тахоо	Chargeo	Revenue	Bonowing	55,105	T dildo		-	55,105	Choirt Form	Long Tom	ouplia	55,105	phor your	55,105
Victim Services	80,000					80,000			-	80,000				80,000		80,000
Recreation N. Oyster	96,363					96,363			-	96,363				96,363		96,363
Cowichan Aquatic Centre - Area E	25,296					25,296				25,296				25,296		25,296
Cowichan Wooden Boat Society	13,600					13,600			-	13,600				13,600		13,600
Shawnigan Lake Community Centre	715,000		526,650	50,000		1,291,650			-	1,291,650	45,900		50,000	1,195,750		1,291,650
Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
Cobble Hill Hall	18,000					18,000			-	18,000				18,000		18,000
Shawnigan Lake Historical Society	17,015					17,015			-	17,015				17,015		17,015
Cowichan Station Area Association Area	21,524 40,000					21,524 40,000			-	21,524				21,524 40,000		21,524
Frank Jameson Centre Senior Centre Grant	40,000 17,506					40,000 17,506			-	40,000 17,506				40,000		40,000 17,506
Kaatza Society	30,000					30,000			-	30,000				30,000		30,000
Mill Bay/Malahat Historical Society	10,000					10,000			-	10,000				10,000		10,000
Cowichan Station Association Area B	5,000					5,000			-	5,000				5,000		5,000
COWICHAN AQUATIC CENTRE - AREA F	5,011					5,011		-	-	5,011				5,011		5,011
<b>COWICHAN AQUATIC CENTRE - AREA I</b>	5,011					5,011		-	-	5,011				5,011		5,011
Shawnigan Basin Society	50,000					50,000			-	50,000				50,000		50,000
Nature and Habitat - Area I				200		200			-	200				200		200
Thetis Island Wharf		9,000				9,000			-	9,000				9,000		9,000
Thetis Island Boat Launch		1,000				1,000			-	1,000				1,000		1,000
Cowichan Lake Water Protection				800		800			-	800				800		800
Safer Futures	27,575					27,575			-	27,575				27,575		27,575
N al Planning	50,983					50,983			-	50,983				50,983		50,983
h Cowichan Community Policing	60,019					60,019			-	60,019				60,019		60,019
COWICHAN VALLEY HOSPICE SOCIETY	125,375 61,000					125,375 61,000		_	-	125,375 61,000				125,375 61,000		125,375 61,000
Engineering Services - Administration	01,000			250,000		250,000		-	-	250,000			-	250,000		250,000
Engineering Services - Utilities				- 200,000	2,434,809	2,434,809			-	2,434,809	29,548		50,000	2,355,261		2,434,809
Thetis Island Solid Waste & Recycling		22,213			_,,	22,213			-	22,213	,		,	22,213		22,213
Curbside Collection			1,250,000	487,500		1,737,500	(120,000	)	(120,000)	1,617,500		144,820		1,472,680		1,617,500
Solid Waste Complex	4,206,210		2,841,398	1,131,763		8,179,371	(40,591	)	(40,591)	8,138,780	216,959	320,946		7,600,875		8,138,780
Cowichan Flood Management	150,000					150,000				150,000				150,000		150,000
South Cowichan Water Study Plan	75,000					75,000			-	75,000				75,000		75,000
Liquid Waste Plan Central Sector	95,900					95,900			-	95,900				95,900		95,900
Liquid Waste Plan South Sector	0.400					-			-	-				-		-
Street Lighting - Mesachie	6,100	24 000				6,100			-	6,100				6,100		6,100
Street Lighting - Youbou Street Lighting - Brentwood		31,000	245	50		31,000 295			-	31,000 295				31,000 295		31,000 295
Street Lighting - Cowichan Bay	4,900		245	50		4,900			-	4,900				4,900		4,900
Street Lighting - Honeymoon Bay	24,400					24,400			-	24,400				24,400		24,400
Street Lighting - Mill Bay	2 1, 100		2,250	100		2,350			-	2,350				2,350		2,350
Street Lighting - Cobble Hill		2,499	,			2,499			-	2,499				2,499		2,499
Critical Street Lighting A	2,600					2,600			-	2,600				2,600		2,600
Critical Street Lighting B	1,300					1,300			-	1,300				1,300		1,300
Critical Street Lighting C	3,200					3,200			-	3,200				3,200		3,200
Critical Street Lighting D	1,000					1,000			-	1,000				1,000		1,000
Critical Street Lighting E	5,000					5,000			-	5,000				5,000		5
Critical Street Lighting I	1,265					1,265			-	1,265				1,265		
Asset Management	4.400					4.400				4 400				4 400		
Street Lighting - Wilmot Road	4,100					4,100			-	4,100				4,100		
Street Lighting - Sentinel Ridge Street Lighting - Twin Cedars	2,930 4,200					2,930 4,200			-	2,930 4,200				2,930 4,200		
Street Lighting - Arbutus Mountain	4,200 4,200					4,200 4,200			-	4,200 4,200				4,200		4
Mill Springs Street Lighting	13,000					13,000			-	13,000				13,000		13
Springs on our Eighning	10,000					10,000				10,000				10,000		10

### Five Year Financial Plan (2017 - 2021)

### (Year 2020)

SCHEDULE "B"

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	,			(1001 2020)												
	Funding Sources						Transfer from/(to)				Expenditures					
UNCTION:	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
atellite Park Water		49,960	35,000			84,960	(6,575)		(6,575)	78,385		11,981		66,404		78,385
ouglas Hill Water		51,200	52,000		-	103,200	-		-	103,200		11,337	-	91,863		103,200
mbourn Water		41,200	94,000	-		135,200	-		-	135,200	-	7,088	-	128,112		135,200
butus Mountain Water		35,000	31,000		-	66,000	-		-	66,000			-	66,000		66,000
ern Ridge Water		20,000	16,000		45,000	81,000	5,000		5,000	86,000		3,000		83,000		86,000
ald Mountain Water System		52,520	27,000			79,520	(7,000)		(7,000)	72,520				72,520		72,520
ogwood Ridge Water System		28,000	21,500			49,500			-	49,500		5,312		44,188		49,500
butus Ridge Water System			292,700			292,700	(5,000)		(5,000)	287,700		6,608		281,092		287,700
arlton Water System		29,000	16,000			45,000			-	45,000		5,665		39,335		45,000
ellwood Water System		25,000	12,000			37,000			-	37,000		5,216		31,784		37,000
oodley Range Water System		29,444	-			29,444	( )		-	29,444		644		28,800		29,444
Irnum Water System		46,570	43,000			89,570	(5,000)		(5,000)	84,570		22,526		62,044		84,570
esachie Lake Water		33,000	20,000			53,000	(3,000)		(3,000)	50,000				50,000		50,000
Itair Water		490,000	288,935			778,935	-		-	778,935			300,000	478,935		778,935
entral Youbou Water Debt		36,850				36,850			-	36,850		36,850		-		36,850
oubou Water		205,354	85,000			290,354	(5,000)		(5,000)	285,354	32,854	8,506	50,000	193,994		285,354
oneymoon Bay Water		62,212	62,930			125,142	(5,000)		(5,000)	120,142	-	-		120,142		120,142
oneymoon Bay (Sutton Cr.) Water Debt		2,623				2,623			-	2,623		2,623				2,623
oneymoon Bay Water (Well 2) Debt		25,744				25,744				25,744				25,744		25,744
erry Point Water		28,000	14,000			42,000	(2,000)		(2,000)	40,000			-	40,000		40,000
awnigan Lake North Water		281,025	293,159			574,184			-	574,184		257,000		317,184		574,184
awnigan Weir				1,000		1,000			-	1,000				1,000		1,000
erry Village Water		22,600	44,000			66,600			-	66,600				66,600		66,600
ງ⊫ot Road Drainage	7,000					7,000			-	7,000				7,000		7,000
inel Ridge Drainage	5,000					5,000			-	5,000				5,000		5,000
awnigan Lake East Drainage	2,100					2,100			-	2,100				2,100		2,100
butus Mountain Drainage	4,400					4,400			-	4,400				4,400		4,400
nes Road Drainage	3,800					3,800			-	3,800				3,800		3,800
Id Mountian Drainage System	5,000					5,000			-	5,000				5,000		5,000
bble Hill Drainage System	-					-			-	-				-		-
butus Ridge Drainage System	20,000					20,000			-	20,000				20,000		20,000
nawnigan Creek Cleanout System	14,000					14,000			-	14,000				14,000		14,000
owichan Bay Sewer		233,500	300,000			533,500	(4,587)		(4,587)	528,913		132,729	70,000	326,184		528,913
ulett Sewer System		30,000	32,000	-	-	62,000	-		-	62,000		15,000	-	47,000		62,000
ntinel Ridge Sewer		52,950	64,000			116,950	-		-	116,950			-	116,950		116,950
vin Cedars Sewer		55,000	34,500			89,500	(3,000)		(3,000)	86,500				86,500		86,500
mbourn Sewer		31,200	86,459	-		117,659	-		-	117,659		10,632	-	107,027		117,659
butus Mountain Sewer		95,000	55,000			150,000	-		-	150,000			-	150,000		150,000
obble Hill Sewer		35,000	24,000			59,000	(3,000)		(3,000)	56,000		-		56,000		56,000
esachie Lake Sewer		45,699	15,000	-		60,699			-	60,699		15,699	-	45,000		60,699
Id Mountian Sewer System		52,000	24,000			76,000	17,000		17,000	93,000			25,000	68,000		93,000
II Springs Sewer System		109,600	85,000			194,600	(6,000)		(6,000)	188,600			-	188,600		188,600
butus Ridge Sewer System			346,235			346,235	(5,000)		(5,000)	341,235		66,764		274,471		341,235
gle Heights Sewer			235,800	350,000		585,800	194,453		194,453	780,253				780,253		780,253
ple Hills Sewer		30,000	18,000			48,000	(4,000)		(4,000)	44,000				44,000		44,000
awnigan Lake Sewer		180,000	160,000	1,000		341,000	-		-	341,000		5,252	80,000	255,748		341,000
erry Village Sewer		28,000	80,000			108,000	(10,000)		(10,000)	98,000	-	6,287		91,713		98,000
oubou Sewer System		44,000	16,000			60,000	4,000		4,000	64,000	-		14,000	50,000		64
kington Water System		-	41,000			41,000				41,000				41,000		41
kington Forest Sewer System		-	61,000			61,000				61,000				61,000		61
OTALS	38,520,990	2,682,963	12,072,536	11,153,496	2,479,809	66,909,794	(1,128,537)	66,000	(1,062,537)	65,847,257	1.729.972	5,481,055	2,272,057	56,364,172		65,847
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#### Cowichan Valley Regional District

#### Five Year Financial Plan (2017 - 2021)

(Year 2021)

SCHEDULE "B"

				(16012021)			T				SCHEDOLL D					
	Funding Sources						Transfer from/(to)				Expenditures					
		Dorool	Ecco 8	Other	Drocodo of	Total	Special	Surplus of	Total	Total				Other	Deficit	Total
FUNCTION:	Tax Requisition	Parcel Taxes	Fees & Charges	Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Purposes	prior year	Expenditures
General Government	2,427,500	. and c	onargee	230,000	Derrotting	2,657,500	i dildo	i nor i our	-	2,657,500		20119 101111	35,000	2,622,500	prior your	2,657,500
Community Health Network	, ,			,		-			-	-			,	-		-
V. I. Regional Library	1,964,379					1,964,379			-	1,964,379				1,964,379		1,964,379
Homelessness						-			-	-				-		-
H.R. / I.T. / M.I.A./G.I.S.				2,204,000		2,204,000			-	2,204,000				2,204,000		2,204,000
Malahat Transit	381,851		356,657	13,000		751,508			-	751,508				751,508		751,508
Transit	3,111,309		657,590	114,000		3,882,899			-	3,882,899		201,920		3,680,979		3,882,899
911	1,056,356			-		1,056,356	(50,000)		(50,000)	1,006,356			114,490	891,866		1,006,356
Grants-in-Aid	156,293					156,293			-	156,293				156,293		156,293
Economic Development	574,918					574,918			-	574,918				574,918		574,918
Regional Tourism	120,000			-		120,000			-	120,000				120,000		120,000
Electoral Feasibility Studies Environmental Initiatives	10,000			20,000		30,000			-	30,000 930,000				30,000		30,000
Municipalities - M.F.A. Debt	620,000			310,000 3,282,054		930,000 3,282,054			-	930,000 3,282,054		3,282,054		930,000		930,000 3,282,054
Parks, Recreation, Culture & Facilities				3,282,034 444,216		3,282,054 444,216			-	3,282,034 444,216		3,202,034		- 444,216		3,282,054 444,216
Administration Building				665,034		665,034			-	444,218 665,034	_	154,753		510,281		665,034
Emergency Planning	818,212		29,136	146,402		993,750	-		-	993,750	-	104,700		993,750		993,750
Community Parks	1,710,000		4,000			1,714,000	-		-	1,714,000	84,881		338,000	1,291,119		1,714,000
Electoral Area Services	854,192		1,000			854,192			-	854,192	01,001		000,000	854,192		854,192
Parks & Trails	795,958					795,958			-	795,958	10,511			785,447		795,958
Regional Parks	1,075,000					1,075,000			-	1,075,000	- / -		139,341	935,659		1,075,000
Bright Angel Park	65,500		5,000			70,500			-	70,500			-	70,500		70,500
South Cowichan Community Parks	62,000					62,000			-	62,000				62,000		62,000
Kincol Trestle	105,000					105,000			-	105,000			-	105,000		105,000
Onal Parkland Acquistion	865,000					865,000	(122,012)		(122,012)	742,988	742,988			-		742,988
	44,548			79,623		124,171			-	124,171				124,171		124,171
Enforcement & Inspection	534,279			650,000		1,184,279			-	1,184,279				1,184,279		1,184,279
Community Planning	2,111,000			160,000		2,271,000			-	2,271,000				2,271,000		2,271,000
North Oyster Fire Protection	529,648		94,633			624,281	(150,000)		(150,000)	474,281	114,151		-	360,130		474,281
Mesachie Lake Fire Protection	50,000			6,000		56,000	(1,300)		(1,300)	54,700				54,700		54,700
Lake Cowichan Fire Protection	268,130					268,130			-	268,130				268,130		268,130
Saltair Fire Protection	174,411			4 005		174,411	(75 740)		-	174,411				174,411		174,411
Sahtlam Fire Protection	246,777		50.004	1,935		248,712	(75,712)		(75,712)	173,000	-	-	-	173,000		173,000
Malahat Fire Protection Eagle Heights Fire Protection	190,614 212,961		52,621			243,235 212,961			-	243,235 212,961		21,582		221,653 212,961		243,235 212,961
Honeymoon Bay Fire Protection	187,000					187,000	(40,000)		- (40,000)	147,000				147,000		147,000
Youbou Fire Protection	205,532					205,532	(50,000)		(40,000)	155,532				155,532		155,532
Arts and Culture	162,500					162,500	(00,000)		(00,000)	162,500				162,500		162,500
Cowichan Lake Recreation	2,555,162		460,114	105,000		3,120,276	(50,000)		(50,000)	3,070,276	50,824	477,957	105,000	2,436,495		3,070,276
Kerry Park Recreation	2,916,825		825,000	383,600		4,125,425	(,)		-	4,125,425	240,000	92,212	515,000	3,278,213		4,125,425
Kerry Park Aquatic Service	100,000					100,000			-	100,000	,	,_ · _		100,000		100,000
Island Savings Centre	4,847,241		1,849,555	469,682		7,166,478	(468,000)		(468,000)	6,698,478		135,606	500,000	6,062,872		6,698,478
Island Savings Centre Theatre Loan	-					-			-	-				-		-
Theatre Grant - Area A	43,511					43,511			-	43,511				43,511		43,511
Theatre Grant - Area B	70,553					70,553			-	70,553				70,553		70,553
Theatre Grant - Area C	82,178					82,178			-	82,178				82,178		82,178
Theatre Grant N. Cowichan	142,233					142,233			-	142,233				142,233		142,233
Theatre Grant - Ladysmith	53,929					53,929			-	53,929				53,929		53,929
COWICHAN SPORTSPLEX - AREA A	13,989					13,989		-	-	13,989				13,989		10
COWICHAN SPORTSPLEX - AREA C	13,365					13,365		-	-	13,365				13,365		С С
COWICHAN SPORTSPLEX - AREA D	8,474					8,474		-	-	8,474				8,474		
COWICHAN SPORTSPLEX - AREA E	9,935					9,935		-	-	9,935				9,935		フ
Recreation Mill Bay	10,000					10,000			-	10,000				10,000		
Recreation Glenora	8,454					8,454			-	8,454				8,454		
Recreation Saltair	46,000					46,000			-	46,000				46,000		
Victim Services West	12,500					12,500			-	12,500				12,500		

#### Cowichan Valley Regional District

#### Five Year Financial Plan (2017 - 2021)

(Year 2021)

SCHEDULE "B"

				(16012021)							SONEDOLL D					
							Transfer from/(to)									
	Funding Sources										Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest			Other	Deficit	Total
FUNCTION:	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	Expenditures
Cowichan Lake Activity Centre	55,105					55,105			-	55,105				55,105		55,105
Victim Services	80,000					80,000			-	80,000				80,000		80,000
Recreation N. Oyster	98,290					98,290			-	98,290				98,290		98,290
Cowichan Aquatic Centre - Area E	25,802					25,802			-	25,802				25,802		25,802
Cowichan Wooden Boat Society	13,600					13,600			-	13,600				13,600		13,600
Shawnigan Lake Community Centre	718,900		530,000	50,000		1,298,900	35,000		35,000	1,333,900	45,900		100,000	1,188,000		1,333,900
Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
Cobble Hill Hall	18,000					18,000			-	18,000				18,000		18,000
Shawnigan Lake Historical Society	17,015					17,015			-	17,015				17,015		17,015
Cowichan Station Area Association Area E	21,524					21,524			-	21,524				21,524		21,524
Frank Jameson Centre	40,000					40,000			-	40,000				40,000		40,000
Senior Centre Grant	17,506					17,506			-	17,506				17,506		17,506
Kaatza Society	30,000					30,000			-	30,000				30,000		30,000
Mill Bay/Malahat Historical Society	10,000					10,000			-	10,000				10,000		10,000
Cowichan Station Association Area B	5,000					5,000			-	5,000				5,000		5,000
COWICHAN AQUATIC CENTRE - AREA F	5,111					5,111		-	-	5,111				5,111		5,111
COWICHAN AQUATIC CENTRE - AREA I	5,111					5,111		-	-	5,111				5,111		5,111
Shawnigan Basin Society	50,000			000		50,000			-	50,000				50,000		50,000
Nature and Habitat - Area I		0.000		200		200			-	200				200		200
Thetis Island Wharf Thetis Island Boat Launch		9,000 1,000				9,000 1,000			-	9,000 1,000				9,000 1,000		9,000 1,000
Cowichan Lake Water Protection		1,000		800		800			-	800				800		800
Safer Futures	27,575			800		27,575			-	27,575				27,575		27,575
Saler Futures	50,983					50,983				50,983				50,983		50,983
h Cowichan Community Policing	60,019					60,019			_	60,019				60,019		60,019
N chan Community Policing	125,375					125,375			_	125,375				125,375		125,375
COWICHAN VALLEY HOSPICE SOCIETY	61,000					61,000		-	-	61,000				61,000		61,000
Engineering Services - Administration	- ,			305,000		305,000			-	305,000			50,000	255,000		305,000
Engineering Services - Utilities				-	2,499,548	2,499,548			-	2,499,548	39,548		60,000	2,400,000		2,499,548
Thetis Island Solid Waste & Recycling		22,213			,,	22,213			-	22,213	,		,	22,213		22,213
Curbside Collection			1,250,000	487,500		1,737,500	(120,000)		(120,000)	1,617,500		144,820		1,472,680		1,617,500
Solid Waste Complex	4,206,210		2,841,398	1,229,140		8,276,748	(140,591)		(140,591)	8,136,157	189,382	295,883		7,650,892		8,136,157
Cowichan Flood Management	150,000					150,000				150,000				150,000		150,000
South Cowichan Water Study Plan	75,000					75,000			-	75,000				75,000		75,000
Liquid Waste Plan Central Sector	95,900					95,900			-	95,900				95,900		95,900
Liquid Waste Plan South Sector						-			-	-				-		-
Street Lighting - Mesachie	6,100					6,100			-	6,100				6,100		6,100
Street Lighting - Youbou		32,000				32,000			-	32,000				32,000		32,000
Street Lighting - Brentwood			250	50		300			-	300				300		300
Street Lighting - Cowichan Bay	4,900					4,900			-	4,900				4,900		4,900
Street Lighting - Honeymoon Bay	24,500					24,500			-	24,500				24,500		24,500
Street Lighting - Mill Bay		0.400	2,250	100		2,350			-	2,350				2,350		2,350
Street Lighting - Cobble Hill	0.000	2,499				2,499			-	2,499				2,499		2,499
Critical Street Lighting A	2,600					2,600			-	2,600				2,600		2,600
Critical Street Lighting B Critical Street Lighting C	1,300 3,200					1,300 3,200			-	1,300 3,200				1,300 3,200		1,300 3,200
Critical Street Lighting D	1,000					1,000				1,000				1,000		1,000
Critical Street Lighting E	5,100					5,100				5,100				5,100		5,100
Critical Street Lighting 1	1,270					1,270			-	1,270				1,270		
Asset Management	1,270					1,270				1,270				1,270		S
Street Lighting - Wilmot Road	4,100					4,100			-	4,100				4,100		$\mathbf{\nabla}$
Street Lighting - Sentinel Ridge	2,960					2,960			-	2,960				2,960		
Street Lighting - Twin Cedars	4,200					4,200			-	4,200				4,200		フ
Street Lighting - Arbutus Mountain	4,200					4,200			-	4,200				4,200		
Mill Springs Street Lighting	13,000					13,000			-	13,000				13,000		
Satellite Park Water	,	49,960	35,000			84,960	(6,575)		(6,575)	78,385		11,981		66,404		
		,	-,			,	(-,		(-,)	-,		,		,		

#### Cowichan Valley Regional District

#### Five Year Financial Plan (2017 - 2021)

(Year 2021)

SCHEDULE "B"

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	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest	. –	<b>_</b>	Other	Deficit	Total
	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	Expenditure
uglas Hill Water nbourn Water		- 41,200	- 95,000			- 136,200	-		-	- 136,200		- 7,088		- 129,112		136,2
butus Mountain Water		35,000	32,000			67,000	-		-	67,000	-	8,000		59,000		67,0
rn Ridge Water		22,700	32,000 16,000		-				-	38,700		3,000				38,7
Id Mountain Water System		52,520	30,000		-	38,700 82,520	(10,000)		- (10,000)	72,520		3,000	-	35,700 72,520		30,7 72,5
ogwood Ridge Water System		28,850	21,500			50,350	(10,000)		(10,000)	50,350		5,312		45,038		72,5 50,3
		20,000	300,000			300,000			-	300,000		6,608		45,038 293,392		300,0
butus Ridge Water System rIton Water System		30,000	16,000			46,000			-	46,000		5,665		40,335		46,0
ellwood Water System		25,000	12,000			37,000			-	48,000 37,000		5,005		40,335 31,784		46,0
oodley Range Water System			12,000			29,444			-			644		28,800		29,4
		29,444 46,570	44,000			29,444 90,570	(5,000)		(5,000)	29,444 85,570		044 22,526		28,800 63,044		29,4 85,5
rrnum Water System esachie Lake Water		33,000	20,000			53,000	(3,000)		(3,000)	50,000		22,520		50,000		50,0
Itair Water							(3,000)						200.000			
		490,000	287,935			777,935	-		-	777,935		20.050	300,000	477,935		777,9
ntral Youbou Water Debt		36,850	02 454			36,850	(10,000)		-	36,850	22.054	36,850	50.000	-		36,8
ubou Water		206,000	93,154			299,154	(10,000)		(10,000)	289,154	32,854	8,506	50,000	197,794		289,1
oneymoon Bay Water		62,212	62,930			125,142	(5,000)		(5,000)	120,142	-	-		120,142		120,1
neymoon Bay (Sutton Cr.) Water Debt		2,623				2,623			-	2,623		2,623		-		2,6
neymoon Bay Water (Well 2) Debt		25,744	44.000			25,744	(0.000)		(0,000)	25,744				25,744		25,7
erry Point Water		29,600	14,000			43,600	(3,000)		(3,000)	40,600			-	40,600		40,6
awnigan Lake North Water		281,025	286,600			567,625			-	567,625		257,000		310,625		567,6
awnigan Weir				1,000		1,000			-	1,000				1,000		1,0
rry Village Water		22,600	44,000			66,600			-	66,600				66,600		66,6
Imot Road Drainage	8,000					8,000			-	8,000				8,000		8,0
inel Ridge Drainage	6,000					6,000			-	6,000				6,000		6,0
/nigan Lake East Drainage	2,150					2,150			-	2,150				2,150		2,1
tus mountain Drainage	5,000					5,000			-	5,000				5,000		5,0
nes Road Drainage	3,800					3,800			-	3,800				3,800		3,8
Id Mountian Drainage System	5,000					5,000			-	5,000				5,000		5,0
bble Hill Drainage System	-					-			-	-				-		
butus Ridge Drainage System	20,000					20,000			-	20,000				20,000		20,0
awnigan Creek Cleanout System	14,000					14,000			-	14,000				14,000		14,0
wichan Bay Sewer		233,500	300,000			533,500	(4,587)		(4,587)	528,913		132,729	70,000	326,184		528,9
ulett Sewer System		30,950	32,000	-	-	62,950			-	62,950		15,000	-	47,950		62,9
ntinel Ridge Sewer		52,950	65,000			117,950	-		-	117,950			-	117,950		117,9
vin Cedars Sewer		62,320	35,000			97,320	-		-	97,320				97,320		97,3
mbourn Sewer		31,200	87,959			119,159	-		-	119,159		10,632		108,527		119,1
butus Mountain Sewer		96,000	55,000			151,000	-		-	151,000				151,000		151,0
bble Hill Sewer		46,710	25,000			71,710	(3,000)		(3,000)	68,710		1,250		67,460		68,7
sachie Lake Sewer		45,699	15,000			60,699			-	60,699		15,699		45,000		60,6
Id Mountian Sewer System		55,000	25,000			80,000	(10,000)		(10,000)	70,000			-	70,000		70,0
II Springs Sewer System		112,329	85,000			197,329	(7,000)		(7,000)	190,329			-	190,329		190,3
butus Ridge Sewer System			346,235			346,235	(5,000)		(5,000)	341,235		66,764		274,471		341,2
gle Heights Sewer			322,162			322,162	24,453		24,453	346,615				346,615		346,6
ple Hills Sewer		38,950	18,000			56,950	-		-	56,950				56,950		56,9
awnigan Lake Sewer		194,000	160,000			354,000	-		-	354,000		4,131	90,000	259,869		354,0
rry Village Sewer		31,100	80,000	4,000		115,100	-		-	115,100	-	6,287	-	108,813		115,1
ubou Sewer System		57,700	16,000			73,700	-		-	73,700	-	-	20,000	53,700		73,7
kington Water System		-	70,000			70,000				70,000			, -	70,000		70,0
kington Forest Sewer System		-	79,000			79,000				79,000				79,000		-,-
TALS _	38,845,624	2,706,018	12,184,679	11,362,336	2,499,548	67,598,204	(1,280,324)		(1,280,324)	66,317,880	1,551,039	5,440,297	2,486,831	56,839,713	-	66,3



# STAFF REPORT TO THE BOARD

DATE OF REPORT	January 12, 2017
MEETING TYPE & DATE	Special Board Meeting of January 25, 2017
FROM:	Economic Development Division Planning & Development Department
SUBJECT: FILE:	Municipal and Regional District Tax Implementation Date Change
FILE:	EDCGen

#### **PURPOSE/INTRODUCTION**

The purpose of this report is to provide updated information for the purpose of amending the date when the Municipal and Regional District Tax will be implemented.

#### RECOMMENDED RESOLUTION

That the implementation date for the Municipal and Regional District Tax within the Cowichan Valley Regional District be changed from October 1, 2017 to June 1, 2017.

#### BACKGROUND

In December 2016, the CVRD Board approved a recommendation to impose a two percent Municipal and Regional District Tax (MRDT) in support of generating a new source of revenue for tourism marketing in Cowichan. Once the tax is implemented, funds will flow from the CVRD to the Tourism Cowichan Society to fund a comprehensive tourism marketing strategy that is heavily focused on bringing new tourism visitors to the region.

In preparing the MRDT application for the Province of British Columbia, CVRD staff consulted the application guidelines, which indicated that the approval process for implementing the MRDT tax may take up to nine months to complete. An implementation date of October 1, 2017 was therefore recommended in conjunction with the recommendation for adopting the MRDT tax.

In early January 2017, Tourism Vancouver Island President and CEO, David Petryk, informed Legislative Services and Economic Development Cowichan that it has been working closely with Destination BC and the Tourism Cowichan Society to advance the approval process, with the goal of having the application process completed by late March. Destination BC has given assurances to Tourism Vancouver Island that this processing date is feasible and that an implementation date of June 1, 2017 for the tax to apply to regional accommodation providers could therefore be achievable.

## ANALYSIS

The Tourism Cowichan Society is looking to the MRDT program to be implemented in time for the 2017 summer tourism season in order to meet its revenue generation requirements for the coming fiscal year and to receive matching leveraged funds from Destination BC. If the implementation date of the MRDT remains October 1, 2017 and is not amended to June 1, 2017, it will result in a significant budget shortfall for the organization and a number of the organization's key marketing objectives for the 2017 tourism season will not be achieved.

Tourism Vancouver Island has cited that in their conversations with the Province, it is Destination BC's preference to fast track the application to avoid carrying over the process into the election period that is slated to begin in May 2017. During the election, all application processing will be put on hold.

#### FINANCIAL CONSIDERATIONS

When MRDT revenues begin flowing to the CVRD in June 1, 2017 appropriate accounting procedures will be required to monitor the flow of this revenue to Tourism Cowichan.

The MRDT will be implemented for a five-year period and must be renewed by the CVRD in 2022. There is no restriction on the number of times a regional district can apply to renew the tax for a five-year period.

#### **COMMUNICATION CONSIDERATIONS**

The CVRD will be required to manage communications surrounding the adoption of the MRDT in collaboration with Tourism Cowichan.

#### STRATEGIC/BUSINESS PLAN CONSIDERATIONS

Not applicable.

Referred to (upon completion):

- Community Services (Island Savings Centre, Cowichan Lake Recreation, South Cowichan Recreation, Arts & Culture, Public Safety, Facilities & Transit)
- Corporate Services (Finance, Human Resources, Legislative Services, Information Technology)
- Engineering Services (Environmental Services, Capital Projects, Water Management, Recycling & Waste Management)
- □ Planning & Development Services (Community & Regional Planning, Development Services, Inspection & Enforcement, Economic Development, Parks & Trails)
- □ Strategic Services

Prepared by:

Reviewed by:

lelmock

Amy Melmock Manager

Not Applicable Not Applicable

Ross Blackwell, MCIP, RPP, A.Ag. General Manager

Reviewed for Form and Content and Approved for Submission to the Board:

Chief Administrative Officer's Comments / Concurrence

Brian Carruthers Chief Administrative Officer



# STAFF REPORT TO THE BOARD

DATE OF REPORT	January 13, 2017
MEETING TYPE & DATE	Special Board Meeting of January 25, 2017
FROM:	Parks & Trails Division Planning & Development Department
SUBJECT:	British Columbia/Canada 150: Celebrating B.C. Communities and their Contributions Grant Funding Announcement
FILE:	

#### **PURPOSE/INTRODUCTION**

The purpose of this report is to advise on the British Columbia/Canada 150: Celebrating B.C. Communities and their Contributions grant funding announcement for consideration to apply for funds to undertake work on the Kinsol Trestle.

#### **RECOMMENDED RESOLUTION**

That an application to the British Columbia/Canada 150: Celebrating B.C. Communities Contributions grant funding program be submitted for up to \$100,000 for ongoing rehabilitation work on the historic Kinsol Trestle.

#### BACKGROUND

The Province of BC announced on January 11, 2017, a one-time grant funding program of \$8 million for investment in museums and heritage sites throughout British Columbia. Eligible projects will be provided up to \$100,000 in funding, to a maximum of 80% of the total project value. Project proposals that will be considered include development or improvements to museum spaces/facilities, conserving historic places and heritage sites, interpretive sites/information and monuments/public art. The application deadline is February 10, 2017, and approved projects must be completed no later than March 30, 2018. Organizations with a culture or heritage mandate responsible for a museum, archive or historic place are eligible to make an application, including local governments. Only one grant application submission per organization is permitted.

#### **ANALYSIS**

In reviewing potential projects that meet the grant program requirements, staff have identified several sites owned/managed by the Regional District and are either the on regional/provincial/federal heritage registry or the regional/provincial heritage registry that would qualify. These sites include the Mill Bay Historic Church, the Old Shawnigan Lake Fire Hall and the historic Kinsol Trestle. The Old Shawnigan Lake Fire Hall, located in Elsie Miles Park, has been occupied since the 1980's by the Shawnigan Lake Museum Society and under the direction of the Board a new long term lease agreement for continued use of this building by the Society as a museum is being completed. Similarly, three historical societies (Mill Bay, Cobble Hill and Bamberton Historical Societies) are finalizing a business plan for use of the Mill Bay Historic Church as a shared museum space. It is understood that these societies are planning to submit separate funding requests for museum development/improvements to both the Shawnigan Lake Museum (Old Shawnigan Lake Fire Hall building) and the Mill Bay Historic Church. These applications will be made independent of CVRD involvement.

The rehabilitation works undertaken in 2010/11 on the historic Kinsol Trestle through direction of the Board was done on the understanding that continued future rehabilitation work would be required on the structure to continue to replace remaining  $\frac{1}{37}$  eriorating timbers throughout the structure. The

objectives of works completed in 2011 was to provide for up to 10 years of continuous operation of the trestle as part of the Cowichan Valley/Trans Canada Trail experience before further planned major works on the trestle would be undertaken (i.e. in 2020-21). Minor works on the Trestle, however, have been completed over the past several years to address localized structural issues inclusive of recent works done in late 2016 on sections of the decking to reduce water ponding. slope stabilization next to key bent foundations and selective cross member timber replacement. The work was done by MacDonald and Lawrence Timber Framing who was involved with the major project works in 2010/11 and was funded through donations received specific for the Kinsol Trestle project. Additional work has been identified by MacDonald and Lawrence that could be advanced at this time (rather than undertaking in 201/21) to take advantage of grant funding available through the British Columbia/Canada 150: Celebrating B.C. Communities and their Contributions program. The work proposed meets the conditions criteria of the grant and can be completed prior to March 30, 2018. If supported by the Board to pursue this grant, staff would collaborate with Macdonald and Lawrence Timber Framing in preparing an application requesting \$100,000, with the 20% matching funds being provided through existing approved funds in the Kinsol Trestle (Function 283) budget for 2017.

#### **FINANCIAL CONSIDERATIONS**

The 2017 budget for Function 283 (Kinsol Trestle) includes \$102,000 in Operating funds, inclusive of an \$80,000 Transfer to Reserves. If a successful grant application for \$100,000 was approved, then the Regional District would need to provide \$25,000 in matching funds as a 20% contribution to the total project value. This would require that in the order of \$15,000 from the budgeted Transfer to Reserves be re-directed to the project, which would reduce the Transfer to Reserves in the 2017 budget from \$80,000 to \$65,000.

#### **COMMUNICATION CONSIDERATIONS**

N/A

## **STRATEGIC/BUSINESS PLAN CONSIDERATIONS**

Regional Strategic Focus Area # - Sound Fiscal Management

Referred to (upon completion):

- Community Services (Island Savings Centre, Cowichan Lake Recreation, South Cowichan Recreation, Arts & Culture, Public Safety, Facilities & Transit)
- Corporate Services (Finance, Human Resources, Legislative Services, Information Technology)
- □ Engineering Services (Environmental Services, Capital Projects, Water Management, Recycling & Waste Management)
- □ Planning & Development Services (Community & Regional Planning, Development Services, Inspection & Enforcement, Economic Development, Parks & Trails)
- □ Strategic Services

British Columbia/Canada 150: Celebrating B.C. Communities and their Contributions Grant Funding Announcement January 25, 2017 Page 3

Prepared by:

Reviewed by:

Brian Farquhar Manager

Not Applicable Not Applicable	<u>}                                    </u>
Ross Blackwell,	MCIP, RPP, A.Ag.

General Manager

Reviewed for Form and Content and Approved for Submission to the Board:

Chief Administrative Officer's Comments / Concurrence

Brian Carruthers Chief Administrative Officer

ATTACHMENTS: N/A



# STAFF REPORT TO THE BOARD

DATE OF REPORT	January 24, 2017
MEETING TYPE & DATE	Special Board Meeting of January 25, 2017
FROM:	Legislative Services Division Corporate Services Department
SUBJECT:	Results of Alternative Approval Process for Bylaw No. 4028 – Vancouver Island Regional Library Capital Construction Service Establishment and Bylaw No. 4029 – Vancouver Island Regional Library (Chemainus) Loan Authorization.
FILE:	4028/4029

#### **PURPOSE/INTRODUCTION**

The purpose of this report is to provide the Board with the results of the Alternative Approval Process (AAP) for adoption of Bylaw No. 4028 – Vancouver Island Regional Library Capital Construction Service Establishment and Bylaw No. 4029 – Vancouver Island Regional Library (Chemainus) Loan Authorization.

#### **RECOMMENDED RESOLUTION**

That the certificate of results for the Alternative Approval Process for adoption of "CVRD Bylaw No. 4028 – Vancouver Island Regional Library Capital Construction Service Establishment Bylaw, 2016" and "CVRD Bylaw No. 4029 – Vancouver Island Regional Library (Chemainus) Loan Authorization Bylaw, 2016", be received.

#### BACKGROUND

Bylaw No. 4028 and Bylaw No. 4029 were both granted third reading by the Board on September 14, 2016 and were forwarded to the Inspector of Municipalities for approval. Provincial approval was received and the Board, at their meeting held on November 9, 2016 set the deadline for AAP elector responses at 4:30 p.m. on Monday, January 23, 2017.

#### ANALYSIS

A total of four *Elector Response Forms* were submitted by the deadline date indicating opposition to adoption of Bylaw No. 4028 and Bylaw No. 4029.

As outlined in the attached Certificate of Results, the four *Elector Response Forms* that were accepted as valid in opposition to the adoption of both bylaws constitute less than 10% of the electors (0.00007%). Pursuant to Section 86(1) of the *Community Charter*, the Board may proceed to adopt Bylaw No. 4028 and Bylaw No. 4029.

#### FINANCIAL CONSIDERATIONS

The costs of this project will be recovered from the Vancouver Island Regional Library.

#### **COMMUNICATION CONSIDERATIONS**

Not applicable.

#### STRATEGIC/BUSINESS PLAN CONSIDERATIONS

Not applicable.

Results of Alternative Approval Process for Bylaw No. 4028 – Vancouver Island Regional Library Capital Construction Service Establishment and Bylaw No. 4029 – Vancouver Island Regional Library (Chemainus) Loan Authorization. January 25, 2017 Page 2

Referred to (upon completion):

- Community Services (Island Savings Centre, Cowichan Lake Recreation, South Cowichan Recreation, Arts & Culture, Public Safety, Facilities & Transit)
- Corporate Services (Finance, Human Resources, Legislative Services, Information Technology)
- Engineering Services (Environmental Services, Capital Projects, Water Management, Recycling & Waste Management)
- □ Planning & Development Services (Community & Regional Planning, Development Services, Inspection & Enforcement, Economic Development, Parks & Trails)
- □ Strategic Services

Prepared by:

Reviewed by:

arry orate Secreta

Not Applicable Not Applicable

Mark Kueber, CPA, CGA General Manager

Reviewed for Form and Content and Approved for Submission to the Board:

Chief Administrative Officer's Comments / Concurrence

Brian Carruthers Chief Administrative Officer

## ATTACHMENTS:

Attachment A – Bylaw No. 4028 and Bylaw No. 4029, Certificate of Results – Alternative Approval Process

Attachment A



## Bylaw No. 4028 & Bylaw No. 4029 Certificate of Results - Alternative Approval Process

I hereby certify that four *Elector Response Forms* were received in opposition to the adoption of "CVRD Bylaw No. 4028 – Vancouver Island Regional Library Capital Construction Service Establishment Bylaw, 2016" and "CVRD Bylaw No. 4029 – Vancouver Island Regional Library (Chemainus) Loan Authorization Bylaw, 2016". These bylaws will allow the CVRD to establish a Vancouver Island Regional Library Construction Service and to borrow up to a maximum of \$2,230,000 on behalf of the Vancouver Island Regional Library for a period of 20 years for the construction of a new library in Chemainus. The total number of eligible electors in the service area to which the Alternative Approval Process applies is estimated at 60,388.

In accordance with Section 86(1) of the *Community Charter*, the number of *Elector Response Forms* received (4) represents less than 10% of the electors in the area to which the Alternative Approval Process applies, and the Board of Directors of the Cowichan Valley Regional District may proceed to adopt Bylaw No. 4028 and Bylaw No. 4029.

)

DATED at Duncan, British Columbia this 24<sup>th</sup> day of January, 2017

orate Secretary

Number of Eligible Electors in the Service Area	10% of the Electors	Valid Elector Response Forms Received	Percent of the Electors Opposed to the Adoption of the Bylaw
60,388	6,038	4	0.00007%



# STAFF REPORT TO THE BOARD

DATE OF REPORT	January 12, 2017
MEETING TYPE & DATE	Special Board Meeting of January 25, 2017
FROM:	Finance Division Corporate Services Department
SUBJECT:	2017 Revenue Anticipation Borrowing Bylaw No. 4086
FILE:	

#### **PURPOSE/INTRODUCTION**

The purpose of this report is to introduce Revenue Anticipation Borrowing Bylaw No. 4086.

#### **RECOMMENDED RESOLUTION**

That Interim Borrowing through the Municipal Finance Authority for an amount not to exceed \$11,000,000 for operational purposes be approved.

#### BACKGROUND

Regional Districts usually receive their requisition money from the Surveyor of Taxes and Member Municipalities annually on the first business day of August. During the period from January 1 to August the Regional District uses surplus funds from the previous year to finance operations. These funds will be extinguished in the first quarter of 2017 at which time the Regional District will be required to interim borrow for operational needs until receipt of requisition money. CVRD Bylaw No. 4086 – "Cowichan Valley Regional District Revenue Anticipation Borrowing Bylaw, 2017" appears later in the agenda for consideration.

#### ANALYSIS

During 2016 the CVRD borrowed 9,000,000 (8,000,000 - 2015) for interim financing needs at an interest cost of 25,932 (25,973 - 2015). The interest rate on interim borrowing fluctuates with the average rate in 2016 of 1.4% (1.5% - 2015).

#### FINANCIAL CONSIDERATIONS

The requirement for interim financing is dependent on the previous year surplus available and the timing of operational and capital expenditures. The 2017 budget includes an estimate for interest of \$25,000.

#### **COMMUNICATION CONSIDERATIONS**

Once adopted a copy of this bylaw will be forwarded to MFA to enable Finance to undertake this borrowing.

#### STRATEGIC/BUSINESS PLAN CONSIDERATIONS

N/A

Referred to (upon completion):

- Community Services (Island Savings Centre, Cowichan Lake Recreation, South Cowichan Recreation, Arts & Culture, Public Safety, Facilities & Transit)
- Corporate Services (Finance, Human Resources, Legislative Services, Information Technology)
- D Engineering Services (Environmental Services, Water Management, Recycling & Waste Management)
- □ Planning & Development Services (Community & Regional Planning, Development Services, Inspection & Enforcement, Economic Development, Parks & Trails)
- □ Strategic Services

Prepared by:

Reviewed by:

Sharon Moss, CPA, CGA Manager

Select DM Name Here Select DM Title Here

Mark Kueber, CPA, CGA General Manager

Reviewed for Form and Content and Approved for Submission to the Board:

Chief Administrative Officer's Comments / Concurrence

Brian Carruthers Chief Administrative Officer

#### ATTACHMENTS:

Attachment A – CVRD Bylaw No. 4086 – Cowichan Valley Regional District Revenue Anticipation Borrowing Bylaw, 2017



# **BYLAW NO. 4086**

# A Bylaw to Provide for the Borrowing of Money in Anticipation of Revenue

**WHEREAS** the Regional District does not have sufficient money on hand to meet the current lawful expenditures of the Regional District;

**AND WHEREAS** it is provided by Section 404 of the *Local Government Act* that the Regional Board may, without the assent of the electors or the approval of the Inspector of Municipalities, provide for the borrowing of such sums of money as may be necessary to meet the current lawful expenditures of the Regional District;

**AND WHEREAS** there are no liabilities outstanding under Section 404;

**NOW THEREFORE** the Board of Directors of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

## 1. CITATION:

This bylaw may be cited as "CVRD Bylaw No. 4086 – Cowichan Valley Regional District Revenue Anticipation Borrowing Bylaw, 2017."

- 2. The Regional Board shall be and is hereby empowered and authorized to borrow upon the credit of the Regional District an amount or amounts not exceeding the sum of Eleven Million Dollars (\$11,000,000.).
- 3. The form of obligation to be given as acknowledgement of the liability shall be a Promissory Note or Notes bearing the Corporate Seal and signed by the Chair and the Treasurer.
- 4. All anticipated revenue of the current year or so much thereof as may be necessary shall, when collected, be used to repay the money so borrowed.

READ A FIRST TIME this	 day of,	2017.
READ A SECOND TIME this	 day of,	2017.
READ A THIRD TIME this	 day of,	2017.
ADOPTED this	 day of,	2017.

Chairperson



# STAFF REPORT TO THE BOARD

DATE OF REPORT	January 17, 2017
MEETING TYPE & DATE	Special Board Meeting of January 25, 2017
FROM:	Finance Division Corporate Services Department
SUBJECT:	MFA Spring Borrowing – Security Issuing Bylaw No. 4090
FILE:	

#### **PURPOSE/INTRODUCTION**

The purpose of this report is to introduce Security Issuing Bylaw No. 4090.

#### **RECOMMENDED RESOLUTION**

For information.

#### BACKGROUND

All long term borrowing by the Regional District and its member Municipalities must be from MFA and must flow through the Regional District. MFA goes out on the open market and obtains financing twice per year, spring and fall. This Security Issuing Bylaw will allow for borrowing for the spring 2017 issue. The District of North Cowichan has received the appropriate public approval and has adopted the Loan Authorization Bylaw. Bylaw No. 4090 appears later in the agenda for consideration.

#### ANALYSIS

The Cowichan Valley Regional District has been requested to borrow \$200,000 by the District of North Cowichan for Flood Protection Works.

#### FINANCIAL CONSIDERATIONS

The principle and interest costs on this borrowing are paid by the taxpayers of the District of North Cowichan.

#### **COMMUNICATION CONSIDERATIONS**

Once adopted the Province and MFA will receive a copy of the bylaw and MFA will borrow the necessary funds in the spring and further these funds to the CVRD. Once funds are received the CVRD will send the funds to North Cowichan.

#### STRATEGIC/BUSINESS PLAN CONSIDERATIONS

N/A

Referred to (upon completion):

- Community Services (Island Savings Centre, Cowichan Lake Recreation, South Cowichan Recreation, Arts & Culture, Public Safety, Facilities & Transit)
- Corporate Services (Finance, Human Resources, Legislative Services, Information Technology)
- Engineering Services (Environmental Services, Water Management, Recycling & Waste Management)
- □ Planning & Development Services (Community & Regional Planning, Development Services, Inspection & Enforcement, Economic Development, Parks & Trails)
- □ Strategic Services

Page 2

Prepared by:

Reviewed by:

Sharon Moss, CPA, CGA Manager

Select DM Name Here Select DM Title Here

Mark Kueber, CPA, CGA General Manager

Reviewed for Form and Content and Approved for Submission to the Board:

Chief Administrative Officer's Comments / Concurrence

Brian Carruthers Chief Administrative Officer

ATTACHMENTS:

Attachment A – CVRD Bylaw No. 4090 – Security Issuing (Loan Authorization Bylaw No. 3623) Bylaw, 2017

Attachment B – Municipality of North Cowichan Correspondence Regarding MFA Borrowing



# BYLAW NO. 4090

#### A Bylaw to Authorize the Entering into an Agreement Respecting Financing Between the Cowichan Valley Regional District and the Municipal Finance Authority of British Columbia

**WHEREAS** the Municipal Finance Authority of British Columbia (the "Authority") may provide financing of capital requirements for regional districts or for their member municipalities by the issue of debentures or other evidence of indebtedness of the Authority and lending the proceeds therefrom to the Regional District on whose request the financing is undertaken;

**AND WHEREAS** under the District of North Cowichan is a member municipality of the Cowichan Valley Regional District:

**AND WHEREAS** the Regional District is to finance from time to time on behalf of and at the sole cost of the member municipalities, under the provisions of Section 411 of the *Local Government Act*, the works to be financed pursuant to the following loan authorization bylaw(s):

L/A Bylaw Number	Purpose	Amount of Borrowing Authorized	Amount Already Borrowed	Borrowing Authority Remaining	Term of Issue	Amount of Issue
3623	Flood Protection Works	\$200,000	Nil	\$200,000	20 Years	\$200,000
TOTAL		\$200,000	Nil	\$200,000		\$200,000

TOTAL Financing under Section 411

## \$200,000

**AND WHEREAS** the Regional Board, by this bylaw, hereby requests such financing shall be undertaken through the Authority;

**NOW THEREFORE** the Regional Board of the Cowichan Valley Regional District enacts as follows:

Page 2

## **CITATION**

- 1. This Bylaw may be cited for all purposes as "CVRD Bylaw No. 4090 Security Issuing (Loan Authorization Bylaw No. 3623) Bylaw, 2017".
- 2. The Regional Board hereby consents to financing the debt of the District of North Cowichan in the amount of Two Hundred Thousand Dollars (\$200,000.), in accordance with the following terms.
- 3. The Authority is hereby requested and authorized to finance from time to time the aforesaid undertakings at the sole cost and on behalf of the Regional District and its member municipalities up to, but not exceeding Two Hundred Thousand Dollars (\$200,000.) in lawful money of Canada (provided that the Regional District may borrow all or part of such amount in such currency as the Trustees of the Authority shall determine but the aggregate amount in lawful money of Canada and in Canadian Dollar equivalents so borrowed shall not exceed \$200,000. in Canadian dollars) at such interest and with such discounts or premiums and expenses as the Authority may deem appropriate in consideration of the market and economic conditions pertaining.
- 4. Upon completion by the Authority of financing undertaken pursuant hereto, the Chair and Treasurer of the Regional District, on behalf of the Regional District and under its seal shall, at such time or times as the Trustees of the Authority may request, enter into and deliver to the Authority one or more agreements which said agreement or agreements shall be substantially in the form annexed hereto as Schedule A and made part of the bylaw (such agreement or agreements as may be entered into, delivered or substituted hereinafter referred to as the "Agreement") providing for payment by the Regional District to the Authority of the amounts required to meet the obligations of the Authority with respect to its borrowings undertaken pursuant hereto, which Agreement shall rank as debenture debt of the Regional District.
- 5. The Agreement in the form of Schedule "A" shall be dated and payable in the principal amount or amounts of monies and in Canadian dollars or as the Authority shall determine and subject to the *Local Government Act*, in such currency or currencies as shall be borrowed by the Authority under Section 2 of this bylaw and shall set out the schedule of repayment of the principal amount together with interest on unpaid amounts as shall be determined by the Treasurer of the Authority.
- 6. The obligation incurred under the said Agreement shall bear interest from a date specified therein, which date shall be determined by the Treasurer of the Authority, and shall bear interest at a rate to be determined by the Treasurer of the Authority.
- 7. The Agreement shall be sealed with the seal of the Regional District and shall bear the signatures of the Chair and Treasurer.
- 8. The obligations incurred under the said Agreement as to both principal and interest shall be payable at the Head Office of the Authority in Victoria and at such time or times as shall be determined by the Treasurer of the Authority.
- 9. If during the currency of the obligations incurred under the said Agreement to secure borrowings in respect of the District of North Cowichan Bylaw No. 3623 Flood Protection

Page 3

Loan Authorization Bylaw, 2016, there shall be requisitioned annually an amount sufficient to meet the annual payment of interest and the repayment of principal.

10. The Regional District shall provide and pay over to the Authority such sums as are required to discharge its obligations in accordance with the terms of the Agreement, provided however, that if the sum provided for in the Agreement is not sufficient to meet the obligations of the Authority, any deficiency in meeting such obligations shall be a liability of the Regional District to the Authority and the Regional District shall make provision to discharge such liability.

At the request of the Treasurer of the Authority and pursuant to Section 15 of the *Municipal Finance Authority of British Columbia Act*, the Regional District shall pay over to the Authority such sums and execute and deliver such promissory notes as are required pursuant to said Section 15 of the *Municipal Finance Authority of British Columbia Act*, to form part of the Debt Reserve Fund established by the Authority in connection with the financing undertaken by the Authority on behalf of the Regional District pursuant to the Agreement.

READ A FIRST TIME this	day of	2017.
READ A SECOND TIME this	day of	2017.
READ A THIRD TIME this	day of	2017.
ADOPTED this	day of	2017.

Chairperson



# SCHEDULE "A"

## to CVRD Bylaw No. 4090

# CANADA

# **PROVINCE OF BRITISH COLUMBIA**

# AGREEMENT

## **COWICHAN VALLEY REGIONAL DISTRICT**

The Cowichan Valley Regional District hereby promises to pay to the Municipal Finance Authority of British Columbia (the "Authority") at its Head Office in Victoria, British Columbia, the sum of (\$ ) in lawful money of thereon the toaether with interest from Canada. dav of at varying rates of interest calculated semi-annually in each and every year during the currency of this Agreement; and payments shall be as specified in the table appearing on the reverse hereof commencing on the day of provided that in the event of payments of principal and interest hereunder are insufficient to satisfy the obligations of the Authority undertaken on behalf of the Regional District, the Regional District shall pay over to the Authority such further sums as are sufficient to discharge the obligations of the Regional District to the Authority.

DATED at _	, British Columbia, this	 day
of		-

IN TESTIMONY WHEREOF and under the authority of Bylaw No. 4090 cited as "CVRD Bylaw No. 4090 - Security Issuing (Loan Authorization Bylaw 3623) Bylaw, 2017." This Agreement is sealed with the Corporate Seal of the Cowichan Valley Regional District and signed by the Chairperson and Treasurer thereof.

Chairperson

Treasurer



Attachment B 7030 Trans-Canada Highway | Box SR6 Duncan, BC V9L 3X4 Canada www.northcowichan.ca T 250.746.3100 F 250.746.3133

File: 3900-50 LA

December 28, 2016

Mr. Joe Barry, Corporate Secretary Cowichan Valley Regional District 175 Ingram Street DUNCAN, BC V9L 1N8

Finance Division

- 9 201/

Dear Mr. Barry

# Re: Municipal Loan Authorization and Security Issuing Resolution

This is to advise that the North Cowichan Municipal Council, at its December 21, 2016 Regular Council meeting, passed the following resolution:

JAN - 9 2017

"that Council:

- 1. approve borrowing up to \$200,000 from the Municipal Finance Authority of British Columbia, as part of its Spring 2017 borrowing session, as authorized by "Flood Protection Loan Authorization Bylaw, 2016", No. 3623; and
- 2. ask the Cowichan Valley Regional District to consent to this borrowing over a 20-year term and include the borrowing in a Security Issuing Bylaw."

Enclosed is a copy of the loan authorization Bylaw No. 3623, and the Certificate of Approval from the Ministry of Community Advisory Branch. Kindly have the necessary Security Issuing Bylaw prepared, and place it before your Board. We expect to borrow this money through the Municipal Finance Authority of BC in the fall of 2017.

Sincerely

Enclosures: 2

C:

Mark Ruttan, BA, MPA, CMC Director of Corporate Services / Deputy CAO

M. Frame, Director of Financial Services

Original: 5. MOSS Copies to: Board: CPD Committee(s) J. Berring Directed Date: File #

mark.ruttan@northcowichan.ca



mordec28.2016lao\_LA\_Flood Protection

Shelley Hahn, Director of Business Services, Municipal Finance Authority of BC



# BYLAW NO. 4028

#### A Bylaw to Establish a Service for the Whole of the Cowichan Valley Regional District for the Purpose of Vancouver Island Regional Library Capital Construction

**WHEREAS** pursuant to Sections 332 and 338 of the *Local Government Act*, a regional district may, by bylaw, establish and operate any service that the Board considers necessary or desirable for all or part of the regional district;

**AND WHEREAS** the Board of the Cowichan Valley Regional District wishes to establish a service for the purpose of enabling Vancouver Island Regional Library capital construction;

**AND WHEREAS** the Board of the Cowichan Valley Regional District has obtained the approval of the service area electors in accordance with the *Local Government Act* and the *Community Charter*;

**NOW THEREFORE** the Board of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

#### 1. CITATION

This bylaw may be cited for all purposes as "CVRD Bylaw No. 4028 – Vancouver Island Regional Library Capital Construction Service Establishment Bylaw, 2016".

#### 2. SERVICE BEING ESTABLISHED

The service being established under the authority of this bylaw is a service for the purpose of enabling Vancouver Island Regional Library capital construction.

#### 3. SERVICE AREA BOUNDARIES

The boundaries of the service area are the boundaries of the whole of the Cowichan Valley Regional District.

.../2

## 4. PARTICIPATING AREA

The participating area for this service is the whole of the Cowichan Valley Regional District comprised of the City of Duncan; District of North Cowichan; Town of Lake Cowichan; Town of Ladysmith; and Electoral Areas: A – Mill Bay/Malahat; B – Shawnigan Lake; C – Cobble Hill; D – Cowichan Bay; E – Sahtlam/Glenora/Cowichan Station; F – Cowichan Lake South/Skutz Falls; G – Saltair/Gulf Islands; H – North Oyster/Diamond; and I – Youbou/Meade Creek.

## 5. METHOD OF COST RECOVERY

The annual cost of providing this service shall be recovered by revenues received by way of property value taxes, agreement, enterprise, gift, grant or otherwise.

## 6. MAXIMUM REQUISITION

The maximum amount of money that may be requisitioned annually in support of this service shall not exceed \$0.00 cents per \$1,000 of net taxable value of land and improvements within the service area.

READ A FIRST TIME this	8 <sup>th</sup>	day of	June ,	2016.
READ A SECOND TIME this	8 <sup>th</sup>	day of	June,	2016.
READ A THIRD TIME this	8 <sup>th</sup>	day of	June ,	2016.
THIRD READING RESCINDED this	14 <sup>th</sup>	day of	September ,	2016.
READ A THIRD TIME this	14 <sup>th</sup>	day of	September ,	2016.

Joe Barry Corporate Secretary September 16, 2016 Date

APPROVED BY THE INSPECTOR OF MUNICIPALITIES this <u>25<sup>th</sup></u> day of <u>October</u>, 2016.

ADOPTED this \_\_\_\_\_ day of \_\_\_\_\_, 2016.



# BYLAW No. 4029

# A Bylaw to Authorize the Borrowing of \$2,230,000 for the Construction of a New Library in Chemainus

**WHEREAS** pursuant to Section 348 of the *Local Government Act*, if money is to be borrowed for the start of a service, the establishing bylaw and the loan authorization bylaw must, for the purpose of obtaining participating area approval, be dealt with as if they were one bylaw;

**AND WHEREAS** the Board of the Cowichan Valley Regional District established Vancouver Island Regional Library Capital Construction as a Service pursuant to CVRD Bylaw No. 4028 cited as "CVRD Bylaw No. 4028 – Vancouver Island Regional Library Capital Construction Service Establishment Bylaw, 2016" for the purpose of enabling Vancouver Island Regional Library Capital Construction;

**AND WHEREAS** the Vancouver Island Regional Library wishes to construct a new library in Chemainus and has requested the Cowichan Valley Regional District to borrow funds on their behalf;

**AND WHEREAS** pursuant to Section 179(1)(b) of the *Community Charter*, a regional district may borrow in order to lend to any person or public authority under an agreement;

**AND WHEREAS** so that the Vancouver Island Regional Library may construct a new library in Chemainus, it is necessary to borrow a sum not exceeding Two Million, Two Hundred and Thirty Thousand Dollars (\$2,230,000), which is the amount of debt intended to be created by this bylaw, to be lent to the Vancouver Island Regional Library under an agreement;

**AND WHEREAS** the maximum term for which debentures may be issued to secure the debt created by this bylaw is for a term not to exceed 20 years and is to be repaid by the Vancouver Island Regional Library;

**AND WHEREAS** the authority to borrow under this bylaw expires five years from the date on which it is adopted;

**AND WHEREAS** the Board of the Cowichan Valley Regional District has obtained the approval of the service area electors for this bylaw and Bylaw No. 4028 in accordance with the *Local Government Act* and *Community Charter*,

**NOW THEREFORE** the Board of Directors of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

## 1. CITATION

This bylaw may be cited for all purposes as "CVRD Bylaw No. 4029 – Vancouver Island Regional Library (Chemainus) Loan Authorization Bylaw, 2016".

## 2. LOAN AUTHORIZATION

The Cowichan Valley Regional District is hereby authorized and empowered to borrow upon the credit of the Regional District a sum not exceeding Two Million, Two Hundred and Thirty Thousand Dollars (\$2,230,000) in order to lend to the Vancouver Island Regional Library under an agreement so that the Regional Library may construct a new library in Chemainus;

## 3. TERM OF DEBENTURES

The maximum term for which debentures may be issued to secure the debt created by this bylaw is 20 years.

## 4. SERVICE TO WHICH THE LOAN AUTHORIZATION RELATES

This bylaw relates to the Vancouver Island Regional Library Capital Construction Service established pursuant to CVRD Bylaw No. 4028, cited as "CVRD Bylaw No. 4028 – Vancouver Island Regional Library Capital Construction Service Establishment Bylaw, 2016".

READ A FIRST TIME this	<u>    8<sup>th</sup> </u>	day of	June,	2016.
READ A SECOND TIME this	<u>8<sup>th</sup></u>	day of	June,	2016.
READ A THIRD TIME this	<u>8<sup>th</sup></u>	day of	June,	2016.
THIRD READING RESCINDED this	<u>14<sup>th</sup></u>	day of	September ,	2016.
THIRD READING AS AMENDED this	14 <sup>th</sup>	day of	September,	2016.

I hereby certify this to be a true and correct copy of Bylaw No. 4029 as given Third Reading on the \_\_\_\_\_\_\_ day of \_\_\_\_\_\_\_\_\_, 2016.

Joe Barry Corporate Secretary September 16, 2016 Date

APPROVED BY THE INSPECTOR OF MUNICIPALITIES this <u>25<sup>th</sup></u> day of <u>October</u>, 2016.

ADOPTED this	day of	, 2016.
--------------	--------	---------



# Statutory Approval

**B2** 

of the	Loca	al Governmer	nt Act	and
of section	179	of the	Community Cl	narter
l hereby app	rove Byla	aw No	4029	
of the	Cowich	an Valley Re	gional District	<b>y</b>
of the a copy of wh				<b>9</b>
				<b>y</b>
			eto.	25 <b>day</b>
		ached here	eto.	25 <b>day</b>
		ached hero Dated this	eto.	25 <b>day</b>



# **BYLAW NO. 4086**

# A Bylaw to Provide for the Borrowing of Money in Anticipation of Revenue

**WHEREAS** the Regional District does not have sufficient money on hand to meet the current lawful expenditures of the Regional District;

**AND WHEREAS** it is provided by Section 404 of the *Local Government Act* that the Regional Board may, without the assent of the electors or the approval of the Inspector of Municipalities, provide for the borrowing of such sums of money as may be necessary to meet the current lawful expenditures of the Regional District;

**AND WHEREAS** there are no liabilities outstanding under Section 404;

**NOW THEREFORE** the Board of Directors of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

#### 1. CITATION:

This bylaw may be cited as "CVRD Bylaw No. 4086 – Cowichan Valley Regional District Revenue Anticipation Borrowing Bylaw, 2017."

- 2. The Regional Board shall be and is hereby empowered and authorized to borrow upon the credit of the Regional District an amount or amounts not exceeding the sum of Eleven Million Dollars (\$11,000,000.).
- 3. The form of obligation to be given as acknowledgement of the liability shall be a Promissory Note or Notes bearing the Corporate Seal and signed by the Chair and the Treasurer.
- 4. All anticipated revenue of the current year or so much thereof as may be necessary shall, when collected, be used to repay the money so borrowed.

READ A FIRST TIME this	 day of,	2017.
READ A SECOND TIME this	 day of,	2017.
READ A THIRD TIME this	 day of,	2017.
ADOPTED this	 day of,	2017.

Chairperson



# **BYLAW NO. 4088**

# A Bylaw To Amend the 2017 – 2021 Five Year Financial Plan

**WHEREAS** the Board of the Cowichan Valley Regional District adopted the 2017 – 2021 five year financial plan pursuant to CVRD Bylaw No. 4073;

AND WHEREAS the Board of the Cowichan Valley Regional District wishes to amend the plan;

**NOW THEREFORE** the Board of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

## 1. CITATION

This Bylaw may be cited for all purposes as "CVRD Bylaw No. 4088 - Five Year Financial Plan (2017 – 2021) Amendment Bylaw, 2017".

## 2. AMENDMENT

That Bylaw No. 4073 be amended as follows:

- a) That Schedule A to Bylaw No. 4073 be deleted and replaced with the Schedule A attached to this Bylaw; and
- b) That Schedule B to Bylaw No. 4073 be deleted and replaced with the Schedule B attached to this Bylaw.

READ A FIRST TIME this	_ day of	<u>,</u> 2017.
READ A SECOND TIME this	_day of	<u>,</u> 2017.
READ A THIRD TIME this	_day of	<u>,</u> 2017.
ADOPTED this	_ day of	<u>,</u> 2017.

Chairperson

# SUMMARY OF 5 YEAR FINANCIAL PLAN

#### <u>2017 - 2021</u>

	2017	2018	2019	2020	2021
SUMMARY OF REVENUE					
Tax Requisition	\$36,041,665	\$38,119,568	\$39,403,986	\$38,520,990	\$38,845,624
Parcel Taxes	2,460,373	2,474,183	2,561,684	2,682,963	2,706,018
Fees & Charges	10,643,718	11,268,505	11,918,847	12,072,536	12,184,679
Other Revenue	17,764,073	12,238,406	11,277,058	11,153,496	11,362,336
Proceeds of Borrowing	8,488,084	2,040,000	2,641,571	2,479,809	2,499,548
	\$75,397,913	\$66,140,663	\$67,803,147	\$66,909,794	\$67,598,204
Transfers from (to)					
- Special Funds	5,287,216	(\$676,490)	(\$251,870)	(\$1,128,537)	(\$1,280,324)
- Surplus - Prior Year	4,489,205	-	-	66,000	
Total Transfers	\$9,776,421	(\$676,490)	(\$251,870)	(\$1,062,537)	(\$1,280,324)
TOTAL REVENUE	\$85,174,334	\$65,464,173	\$67,551,277	\$65,847,257	\$66,317,880
SUMMARY OF EXPENDITUR	RES				
Debt Principal & Interest					
Short Term	\$2,394,437	\$2,417,460	\$2,276,438	\$1,729,972	\$1,551,039
Long Term	5,385,206	5,161,394	5,517,515	5,481,055	5,440,297
Capital	22,932,563	10,200,604	5,115,494	2,272,057	2,486,831
Other Purposes	54,462,128	47,684,715	54,641,829	56,364,172	56,839,713
Deficit Prior Year	<u> </u>	-	-	-	-
TOTAL EXPENDITURE	\$85,174,334	\$65,464,173	\$67,551,277	\$65,847,257	\$66,317,880

#### Five Year Financial Plan (2017-2021)

(Year 2017) Transfer from/(to)

	Funding Source	es														Expenditures					
FUNCTION:	Tax Reguisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	S Capital	pecial Funds Fro Feasability	m Gas Tax	(To)	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Principal 8 Short Term	Interest Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditu
General Government	2,046,561	TUXES	onarges	229,100	- Donowing	2,275,661		Oupitui	reasonity	Ous Tux	- (10)	661,442	100,000	761,442	3,037,103	-	- Long Tenni	35,000	3,002,103	phot year	3,037,1
Community Health Network	_,,			80,000		80,000	-					202,402	,	202,402	282,402			,	282,402		282,4
V. I. Regional Library	1,814,783					1,814,783	-							-	1,814,783				1,814,783		1,814,7
Homelessness				-		-	-					-		-	-				-		
H.R. / I.T. / M.I.A./G.I.S.				2,071,094		2,071,094	-					-	6,100	6,100	2,077,194				2,077,194		2,077,1
Malahat Transit	206,705		257,000	9,250		472,955	-					-		-	472,955				472,955		472,9
Transit	2,337,811		534,300	85,000		2,957,111	-					-	-	-	2,957,111				2,957,111		2,957,
911	995,282					995,282	(50,000)	-			(50,000)	-		(50,000)	945,282			84,876	860,406		945,
Grants-in-Aid	153,376					153,376	-					40,242	3,097	43,339	196,715				196,715		196,
Economic Development	388,000			50,000		438,000	-					143,135		143,135	581,135	-			581,135		581,
Regional Tourism	120,000			-		120,000	-						15,000	15,000	135,000				135,000		135,
Electoral Feasibility Studies	-			10,000		10,000	-					52,887		52,887	62,887				62,887		62,
Environmental Initiatives	578,121			189,957		768,078	16,000	-		16,000	-	14,168	50,000	80,168	848,246				848,246		848,
Municipalities - M.F.A. Debt				3,384,631		3,384,631									3,384,631		3,384,631				3,384,
Parks, Recreation, Culture & Facilities				402,704		402,704	7,300	-	7,300		-			7,300	410,004				410,004		410,
Administration Building				697,624		697,624	-	-			-	95,000		95,000	792,624	90,294	154,753	145,400	402,177		792,0
Emergency Planning	777,908		27,701	10,000		815,609	-					-		-	815,609	-	-	-	815,609		815,6
Community Parks	1,976,080		2,000	22,536	400,000	2,400,616	860,544	235,000		625,544	-	182,000		1,042,544	3,443,160	428,322	-	1,643,044	1,371,794		3,443,
Electoral Area Services	789,141					789,141	-						47,000	47,000	836,141	-	-	-	836,141		836,
Parks & Trails	709,720				50,000	759,720	40,000			40,000		-		40,000	799,720	23,886		50,000	725,834		799,
Regional Parks	1,110,195			1,398,851	450,000	2,959,046	300,000	-		300,000	-	65,000		365,000	3,324,046	97,578	-	2,379,851	846,617		3,324,
Bright Angel Park	62,500		4,500	-		67,000	-					-		-	67,000	-	-	-	67,000		67,
South Cowichan Community Parks	59,750					59,750	-				10 C	-		-	59,750			-	59,750		59,
Kinsol Trestle	102,000			80,000		182,000	(80,000)				(80,000)	-		(80,000)	102,000			80,000	22,000		102,
Regional Parkland Acquistion	853,115			400,000	3,550,000	4,803,115	389,873	500,000			(110,127)		1,250,244	1,640,117	6,443,232	742,988	-	5,700,244	-		6,443,
Animal Control	55,151			69,064		124,215	-					-		-	124,215				124,215		124,
Enforcement & Inspection	491,788			645,500	50,000	1,187,288	30,000	30,000				-		30,000	1,217,288	10,511		80,000	1,126,777		1,217,
Community Planning	2,004,500			247,300	135,000	2,386,800	(3,590)				(3,590)	16,400		12,810	2,399,610	28,410		135,000	2,236,200		2,399,
North Oyster Fire Protection	414,010		94,633		-	508,643	1,322,255	1,025,000		348,500	(51,245)	300,000		1,622,255	2,130,898	-	-	1,856,520	274,378		2,130,
Mesachie Lake Fire Protection	47,382			6,000		53,382	(1,300)				(1,300)	-		(1,300)	52,082	-			52,082		52,
Lake Cowichan Fire Protection	247,711					247,711	-							-	247,711				247,711		247,
Saltair Fire Protection	161,050					161,050	-					-		-	161,050				161,050		161,
Sahtlam Fire Protection	246,777		1,935	-	-	248,712	(15,940)	-			(15,940)	-		(15,940)	232,772	38,990	16,678	8,000	169,104		232,
Malahat Fire Protection	189,312		52,621			241,933	(20,000)				(20,000)	-		(20,000)	221,933		21,582	-	200,351		221,
Eagle Heights Fire Protection	196,743					196,743	(5,706)	-			(5,706)	-		(5,706)	191,037				191,037		191,
Honeymoon Bay Fire Protection	188,469					188,469	15,000	15,000				-		15,000	203,469	-	26,398	15,000	162,071		203,
Youbou Fire Protection	185,992					185,992	405,291	405,291			-	-		405,291	591,283			405,291	185,992		591,
Arts and Culture	130,000		-	-	-	130,000	-	-		-	-	-		-	130,000	-	-	-	\$130,000		130,
Cowichan Lake Recreation	2,417,714		440,832	10,562	250,000	3,119,108	-	-			-	30,000	23,000	53,000	3,172,108	96,254	477,957	250,000	2,347,897		3,172,
Kerry Park Recreation	2,750,941		805,542	65,907	105,000	3,727,390	840,250	675,250		165,000	-	24,500		864,750	4,592,140	410,434	92,212	969,750	3,119,744		4,592,
Kerry Park Aquatic Service	100,000					100,000	-							-	100,000				100,000		100,0
Island Savings Centre	4,342,853		1,726,943	825,229	-	6,895,025	(468,000)				(468,000)	30,000	-	(438,000)	6,457,025	104,057	135,606	618,095	5,599,267		6,457,0
Island Savings Centre Theatre Loan	31,161					31,161	-							-	31,161		31,161		-		31,
Theatre Grant - Area A	40,197					40,197	-							-	40,197				40,197		40,
Theatre Grant - Area B	65,180					65,180	-					-		-	65,180				65,180		65,
Theatre Grant - Area C	75,920					75,920	-							-	75,920				75,920		75,
Theatre Grant N. Cowichan	131,401					131,401	-							-	131,401				131,401		131,
Theatre Grant - Ladysmith	49,822					49,822	-							-	49,822				49,822		49,
COWICHAN SPORTSPLEX - AREA A	13,989					13,989	-							-	13,989				13,989	-	13,
COWICHAN SPORTSPLEX - AREA C	13,365					13,365	-							-	13,365				13,365	-	13,
COWICHAN SPORTSPLEX - AREA D	8,474					8,474	-							-	8,474				8,474	-	
COWICHAN SPORTSPLEX - AREA E	9,935					9,935	-							-	9,935				9,935	-	9,
Recreation Mill Bay	10,000					10,000	-							-	10,000				10,000		10,
Recreation Glenora	8,454					8,454								-	8,454				8,454		,
Recreation Saltair	45,790					45,790	-					-		-	45,790	36,377			9,413		45,
Victim Services West	12,500					12,500	-					17		17	12,517				12,517		12,
Cowichan Lake Activity Centre	55,080					55,080						77		77	55,157				55,157		55,
Victim Services	80,000					80,000						230		230	80,230				80,230		80,
Recreation N. Oyster	90,805					90,805									90,805				90,805		90,
Cowichan Aquatic Centre - Area E	23,837					23,837	-							-	23,837				23,837	-	23,
Cowichan Wooden Boat Society	13,553					13,553	-							-	13,553				13,553		13,
Shawnigan Lake Community Centre	734,720		511,986	21,250		1,267,956	430,000	80,000		350,000	-	11,500		441,500	1,709,456	65,202		455,000	1,189,254		1,709,
Cobble Hill Historical Society	15,000		011,000	21,200		15,000		00,000		000,000	-	11,000			15,000	00,202		400,000	15,000		1,703,
Cobble Hill Hall	22,500			-		22,500	25,000	-		25,000	-			25,000	47,500				47,500		47,
Shawnigan Lake Historical Society	18,100			-		18,100	20,000	-		20,000	-	15		25,000	18,115				18,115		47, 18,
Cowichan Station Area Association Area E	21,520					21,520	-					15		ت ۸	21,524				21,524		18, 21,
							-					4		4							
Frank Jameson Centre	40,000					40,000	-					~~		-	40,000				40,000		40.
Senior Centre Grant	17,500					17,500	-					33		33	17,533				17,533		1
Kaatza Society	30,000					30,000	-					42		42	30,042				30,042		3
Mill Bay/Malahat Historical Society	15,000					15,000	-							-	15,000				15,000		1
Cowichan Station Association Area B	5,000					5,000	-					-		-	5,000				5,000		
COWICHAN AQUATIC CENTRE - AREA F	4,712					4,712	-					10		10	4,722				4,722		
COWICHAN AQUATIC CENTRE - AREA I	4,722					4,722	-							-	4,722				4,722	-	
Shawnigan Basin Society	49,958					49,958	-					42		42	50,000				50,000		5
				10,000		10,000									10,000				10,000		10,

#### Five Year Financial Plan (2017-2021)

(Year 2017) Transfer from/(to)

The first part is a part of part is a part is part is a part part is a part is a part part is a part part part pa																			5	Funding Source	
ab         Sold         500         -         600           bit bask bask bask bask bask bask bask bask	Deficit Total	Other																	Parcel	Tax	
dit       dit<	prior year Expenditure	Purposes 9,000	Capital	Long Term	Short Term		Iransfers	Reserve	Prior Year	(10)	ity Gas Tax	Feasability	Capital	Funds	9	Borrowing	Revenue	Charges		Requisition	
		9,000 1,000					-	-						-							
del balancing       1       5.000       1       1       5.000		800					-		-					-			800		1,000		
48       Mathematic Advances of Advanc		27,575												-							
398 Perturnal Periades and analysis of the second		50,983												-							
MC CONCASS VALLEY INSPRECENT         BL00         Second Se		60,019 125,375												-							
		61,005																			
Normaling Service - Listing         2.2.01 μm         0.3.00 μm         2.6.0 μm         2.6.0 μm         2.6.0 μm         2.6.0 μm         2.6.0 μm         0.0.00 μm         0.0.0 μm		258,180			-		-		-					-			258,180			00,000	
313       0.00000000000000000000000000000000000	2,441,88	2,356,043	45,000		40,839	2,441,882	35,000				35,000			35,000	2,406,882	45,000					
2018       Del Marce Complex       4,241,249       2,41,249       1,41,249       1,41,249       12,4,249       12,407       67,740         2018       Det Marce Complex       1,500       1,500       12,300		22,213					-			-	-		-	-			-		22,213		
333       Obtel Amergener       1000       7.500 <th7.500< th="">       7.500       7.500</th7.500<>		1,707,144			-				721,018							-				4 954 949	
131       Solution       91.000		7,079,562 142,500	4,307,084	616,531	120,442						-		200,000			1,817,084	3,154,518	2,841,398			
Sate Layd Marse Mac Carlul SectorFind <t< td=""><td></td><td>38,289</td><td></td><td></td><td></td><td></td><td></td><td></td><td>38 289</td><td>(7,500)</td><td></td><td></td><td></td><td>(7,500)</td><td>-</td><td></td><td></td><td></td><td></td><td>-</td><td></td></t<>		38,289							38 289	(7,500)				(7,500)	-					-	
bits         Stand		95,900					-		-					-	95,900					95,900	
Set Biol       3.00       -       3.00       -       3.00       -       3.00       -       3.00       -       3.00       -       3.00       -       3.00       -       3.00       -       3.00       -       3.00       -       3.00       -       3.00       -       3.00       -       3.00       -       3.00       -       3.00       -       -	201,97	201,978				201,978	131,978			(7,160)	139,138		-	131,978			-			70,000	540 Liquid Waste Plan South Sector
Steps Under Junnel - Entension (1) 1000 - 22.00       -       <		6,050					-							-						6,050	
Main		31,000					-		-					-					31,000		
bits       State       Lighting       Log		282					-							-			50	232		1 000	
555 Brief Lighting Mill By By Cathold Mill By By Cathold Mill By Cath		4,800 24,100				1	-							-							
565         Partial Street Lighting - Cable Hill         2,409         -         -         2,409           567         Cricula Street Lighting - Cable Hill         2,200         - <td< td=""><td></td><td>24,100</td><td></td><td></td><td></td><td></td><td>-</td><td></td><td></td><td></td><td></td><td></td><td></td><td>-</td><td></td><td></td><td>100</td><td>2.225</td><td></td><td>24,100</td><td></td></td<>		24,100					-							-			100	2.225		24,100	
557         Chical Stree Lighting 4         2,500         -         -         2,500           557         Chical Stree Lighting 5         -         -         -         2,500           557         Chical Stree Lighting 6         -        -         -         -<		2,499					-		-					-				_,	2,499		
580 Critical Street Lighting C       3,000       -	2,50	2,500					-		-					-						2,500	
Sin Critical Street Lighting D       851       -		1,200					-		-					-							
Shi Cricial Struct Lighting i       1,245		3,000					-		-					-							
bits       0.1245       -       -       -       -       1.345         575       Asset Mangement       -       -       -       4.367       -       -       -       4.367       -       -       -       4.367       -       -       -       4.367       -       -       -       4.367       -       -       -       4.367       -		851					-		-					-							
271       Asset Management       71,787		4,700 1,245					-							-							
B80       Seed Sect Lighing - Wilnor Read       4.00       -       -       -       -       -       -       -       2.726         Perte Lighing - Twin Codars       4.00       -		143,573					71.786		-		71,786			71,786			71,787			1,245	
Prote Lighting - Yuni Codara         4,000         -         4,000         -         4,000         -         4,000           Bitter Lighting - Yuni Codara         1,000         -         1,000         -         4,000         -<		4,000					-		-		,			-			,			4,000	
D         Descripting         Attuits Muranin         Attoo         Attoo         Attoo         Attoo           001         1200         -         -         1200         -         1200         -         1200         -         1200         -         1200         -         1200         -         1200         -         1200         -         1200         -         1200         -         1200         -         1200         -         1200         -         1200         -         1200         -         1200         -         1200         -         1200         1200         -         1200         -         1200         -         1200         -         1200         -         1200         -         1200         -         1200         -         1200         -         1200         -         1200         -         1200         -         12000         1200         12000	2,72	2,726				2,726	-		-					-	2,726					2,726	Street Lighting - Sentinel Ridge
bits         Bitspring Street Lighting         12.00         -         12.00         22.00         12.00         22.00         12.00		4,000					-		-					-							Street Lighting - I will Cedars
01 Satisfie Park Water       44.90       33.00       70.00       98.144       98.40       98		4,100				1	-		-					-							
003 Doughs Hill Water       51,20       44,94       98,89       -       96,140       -       -       96,140       11,337       -       14         005 Abrutus Mourtain Water       31,30       31,302       -       135,024       300,055       -       0.0,055       45,030       -       7.0,058       300,055       -       63,400       -       -       63,400       -       -       63,400       -       -       63,400       -       -       63,400       -       -       63,400       -       -       63,400       -       -       63,400       -       -       63,400       -       -       63,400       -       -       63,400       -       -       44,000       -       -       64,010       10,010       -       -       64,000       -       26,060       -       26,060       -       26,000       -       26,000       -       26,000       -       26,000       -       26,000       50,000       -       26,000       50,000       -       26,000       50,000       -       26,000       50,000       -       26,000       50,000       44,00,00       -       26,000       50,000       10,000       50,000       10,000		12,000 61,142		10 250			-							-			-	22.000	46 500	12,000	
604 Lamburn Water       31,90       31,90       31,50       -       330,955       32,09,95       32,09       32,09,95       32,09,95       32,09       32,09,95       32,09       32,0		84,803																			
605       31,800       31,800       -       63,400       -       -       63,400       -       -       63,400       -       -       63,400       -       -       -       34,040       -       -       -       34,040       -       -       -       34,040       -       -       -       34,040       -       -       -       34,040       -       -       -       34,040       -       -       -       34,040       -       -       -       34,040       -       -       -       34,040       -       -       -       34,040       -       -       -       34,040       -       -       -       34,040       -       -       34,040       -       -       -       34,040       -       -       -       34,040       -       -       -       36,050       -       -       36,050       -       -       36,050       -       -       -       -       36,050       -       -       -       36,050       -       -       -       36,000       -       -       36,000       -       -       -       36,000       -       -       -       36,000       -       -       -		127,936	300.955		-		300.955			-	300.955		-	300,955			-				
611 Bald Mountain Water System       52.50       18,000       -       70,520       70,500       -       70,520       -       70,520       70,500		63,480					-							-			-				
613 Doyword Ridge Water System       23,100       21,200       -       44,300       -       -       -       44,300       5,312       -       -       28,600       -       -       28,600       -       -       28,600       -       -       28,600       -       -       28,600       -       -       28,600       -       -       28,600       -       -       28,600       -       -       28,600       -       -       28,600       -       -       28,600       -       -       28,600       -       -       28,600       -       -       28,600       -       28,600       -       -       -       8,0000       -       -       8,000       -       -       -       -       8,000       -       -       -       3,000       -       -       -       3,000       -       -       -       3,000       -       -       -       3,000       -       -       -       3,000       -       -       -       3,000       -       -       -       3,000       -       -       -       3,000       -       -       -       3,000       -       -       -       3,000       -       - <t< td=""><td></td><td>32,305</td><td></td><td>1,735</td><td></td><td></td><td>-</td><td></td><td>-</td><td></td><td></td><td></td><td></td><td>-</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>		32,305		1,735			-		-					-							
615 Arburs Ridge Water System       226,09       -       286,09       - <td></td> <td>70,520</td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td></td> <td>-</td> <td>-</td> <td></td> <td></td> <td></td> <td>-</td> <td></td> <td></td> <td>-</td> <td></td> <td></td> <td></td> <td></td>		70,520					-		-	-				-			-				
616 Carton Water System       27,000       15,200       -       -       42,200       -       -       42,200       -       5,665       -       -       6,67       Shellwood Water System       24,500       22,350       -       -       46,850       826       -       -       826       -       -       826       -       -       8260       15,000       -       -       -       46,000       50,000       -       -       80,000       -       80,000       -       80,000       -       80,000       -       80,000       -       80,000       -       80,000       -       30,000       120,000       24,000       16,26,000       12,40,000       12,62,000       12,62,900		38,988 262,090	-				-		-	-			-	-			-		23,100		
617 Shellwood Water System       24,60       22,60       31,00       -       -       46,80       90,00       50,00       -       5,216       -       -       -       5,216       -       -       -       5,216       -       -       -       5,216       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -		262,090	-				-			-				-		_	-		27 000		
618       Yoodley Range Water System       29,600       31,00       -       56,000       40,000       50,000       50,000       56		42,460	_		-		826			-	826			826		_	_				
620       93,600       17,100       +49,700       35,000       35,000       35,000       240,000       1620,000       240,000       1626,900       50,000       1,240,000       36,200       36,200       35,000       35,000       35,000       120,000       244,000       1626,900       50,000       1,240,000       36,200       36,200       36,800       -       -       -       36,80       -       -       36,800       31,000       1,240,000       31,200       36,800       36,800       -       -       36,800       31,000       1,240,000       31,000       1,240,000       31,000       1,240,000       31,000       1,240,000       31,000       1,240,000       31,000       1,240,000       31,000       1,240,000       31,000       1,240,000       31,000       1,240,000       31,000       1,240,000       31,000       1,240,000       1,240,000       1,240,000       1,240,000       1,240,000       31,000       1,240,000		55,542	100,000							-			40,000			5,000	-				
640       Satair Water       490,000       190,000       2,000       1,382,900       4,000       4,000       120,000       240,000       1626,900       50,000       1,240,000       36         652       Central Youbou Water Debt       36,860       -       -       -       36,860       -       -       -       36,800	501,86	69,496	430,000	2,364		501,860	80,000				80,000			80,000	421,860	350,000		32,700	39,160		619 Burnum Water System
652       Central Youbou Water Debt       36,850       -		49,700							-												
653 Youbou Water       153,660       81,000       1,120       25,000       260,780       114,036       44,036       70,000       -       125,500       239,536       500,316       1,875       8,506       315,000       125,000       660       100,000       630,212       100,000       -       100,000       630,212       100,000       630,212       100,000       630,212       100,000       630,212       100,000       630,212       100,000       630,212       100,000       630,212       100,000       630,212       100,000       630,212       100,000       630,212       16,203       -       506,000       100,000       630,212       16,203       -       506,000       100,000       630,212       100,000       630,212       16,203       -       506,000       100,000       630,212       16,203       -       506,000       100,000       630,212       16,203       -       506,000       100,000       630,212       16,203       -       560,000       100,000       630,000       16,203       2,623       -       560,000       560,000       560,000       560,000       560,000       560,000       560,000       560,000       560,000       560,000       560,000       560,000       560,000       560,000		336,900	1,240,000				244,000	120,000	120,000				4,000	4,000		700,000	2,900	190,000			
660       Honeymoon Bay Water       62,21       72,000       -       396,000       530,212       100,000       -       100,000       660,021       16,289       -       506,000       100         661       Honeymoon Bay Water (Well 2) Debt       2,674       -       2,623       -       -       -       2,674       -       -       2,674       -       -       2,674       -       -       2,674       -       -       2,674       -       -       -       2,674       -       -       -       2,674       -       -       -       2,674       -       -       -       2,674       -       -       -       2,674       -       -       -       2,674       -       -       -       2,674       - <t< td=""><td>36,85 500,31</td><td>- 174,935</td><td>315 000</td><td></td><td>1 975</td><td></td><td>230 536</td><td>125 500</td><td></td><td></td><td>70.000</td><td></td><td>11 036</td><td>-</td><td></td><td>25 000</td><td>1 1 20</td><td>81 000</td><td></td><td></td><td></td></t<>	36,85 500,31	- 174,935	315 000		1 975		230 536	125 500			70.000		11 036	-		25 000	1 1 20	81 000			
661       Honeymoon Bay (Sutton Cr.) Water Debt       2,623       -		107,923		- 0,000				120,000		-			-++,030				1,120				
662       40.0 y Water (Weil 2) Debt       25,744       -       -       -       25,744       25,744         670       Cherry Point Water       21,000       14,000       35,000       -       -       -       -       35,000       -       -       36,000       -       -       -       -       35,000       -       -       36,000       -	2,62			2,623	.0,200		-				,					100,000		,000			
680 Shawingan Lake North Water       224,820       142,000       45,116       - 411,936       175,883       70,000       105,883       -       175,883       587,819       7,559       -       50,000       55         681 Shawingan Weir       1,000       1,000       -       -       -       1,000       - <t< td=""><td>25,74</td><td></td><td></td><td></td><td></td><td></td><td>-</td><td></td><td></td><td></td><td></td><td></td><td></td><td>-</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	25,74						-							-							
681 Shawnigan Weir       1,000       1,000       -       1,000         680 Kerry Village Water       18,100       44,000       -       62,100       -       -       62,100       -         701 Wilmot Road Drainage       7,000       -       7,000       -       -       7,000       -       -       7,000       -       -       7,000       -       -       7,000       -       -       7,000       -       -       7,000       -       -       7,000       -       -       7,000       -       -       -       7,000       -       -       7,000       -       -       -       7,000       -       -       -       7,000       -		35,000					-		-					-							
690 Kerry Village Water     18,100     44,000     -     62,100     -     -     62,100     -       701 Wilmot Road Drainage     7,000     -     7,000     -     -     7,000       702 Sentinel Ridge Drainage     4,970     -     -     -     7,000       703 Shawnigan Lake East Drainage     2,040     -     -     -     2,040		530,260	50,000	-	7,559		175,883		-	-	105,883		70,000	175,883		-		142,000	224,820		
701       Wilmot Road Drainage       7,000       -       -       7,000         702       Sentinel Ridge Drainage       4,970       4,970       -       -       4,970         703       Shawnigan Lake East Drainage       2,040       -       -       2,040		1,000 62,100					-							-			1,000	44.000	10 100		
702       Sentinel Ridge Drainage       4,970       -       -       4,970         703       Shawnigan Lake East Drainage       2,040       -       -       2,040		62,100 7,000							-					-			-	44,000	10,100	7 000	
703 <b>Shawnigan Lake East Drainage</b> 2,040 2,040		4,970					-		-					-							
705 <b>Arbutus Mountain Drainage</b> 4,370 4,370 4,370	2,04	2,040					-		-					-	2,040					2,040	
		4,370					-		-					-							
		3,800					-		-					-							
		4,500					-		-					-							
		6,800 20,000					-		-					-							
		12,021												-							
		380,619	200,000	32,546			1,413		-	(68,587)			70,000	1,413		-	168,522	215,000	228,230	12,021	
		45,962			5,643						15,000					10,000	-				
		115,500					-		-	-	-		-	-							
		85,270		40			30,000			-	-		30,000	30,000							
		98,748	25,000	10,632	320		-		-	-	-		-	-		25,000					
		154,544 48,313	25.000	3 1 1 5	5 000		-		-	-			-	-		25 000	-				

Five Year Financial Plan (2017-2021)

(Year 2017) Transfer from/(to)

							Transfer from/(to	)													
	Funding Source	es														Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special		Special Funds Fror	n		Surplus of	From Ops	Total	Total	Principal &	Interest		Other	Deficit	Total
FUNCTION:	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Capital	Feasability	Gas Tax	(To)	Prior Year	Reserve	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	Expenditur
0 Mesachie Lake Sewer		19,110	13,700			32,810	(5,000)				(5,000)	-		(5,000)	27,810				27,810		27,8
1 Bald Mountian Sewer System		52,000	21,280	-		73,280	-					-		-	73,280				73,280		73,28
3 Mill Springs Sewer System		109,600	69,200	-	-	178,800	-				-			-	178,800				178,800		178,80
5 Arbutus Ridge Sewer System			267,852	-	100,000	367,852	125,000			125,000	-	-		125,000	492,852	2,000	8,261	250,000	232,591		492,85
20 Eagle Heights Sewer			236,100	121,500	-	357,600	14,453	120,000	)		(105,547)			14,453	372,053		-	50,000	322,053	-	372,05
0 Maple Hills Sewer		27,000	16,700	-		43,700	-				-	-		-	43,700	-		-	43,700		43,70
0 Shawnigan Lake Sewer		148,400	152,194	364		300,958	-				-	-		-	300,958	11,069	32,597	-	257,292		300,95
0 Kerry Village Sewer		27,160	73,925	3,598	-	104,683	-							-	104,683	2,214	6,287	-	96,182	-	104,68
0 Youbou Sewer System		39,000	14,815	-		53,815	(2,000)				(2,000)	-		(2,000)	51,815	7,884			43,931		51,81
Elkington Water System		-	-			-									-				-		
Elkington Forest Sewer System		-	-			-	-							-	-				-		
TOTALS	36,041,665	2,460,373	10,643,718	17,764,073	8,488,084	75,397,913	5,287,216	3,578,577	7,300	2,963,632	(1,262,293)	2,749,264	1,739,941	9.776.421	85.174.334 -	- 2,394,437	5,385,206	22,932,563	54,462,128	-	85,174,33

#### Five Year Financial Plan (2017-2021)

(Year 2018)

SCHEDULE "B"

	Funding Sources						Transfer from/(to)					Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	From Ops	Total	Total	Principal & Interest			Other	Deficit	Total
FUNCTION:	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Reserve	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	Expenditures
General Government	2,325,500	Тахоо	onargoo	230,000	Donowing	2,555,500	1 dildo	The Tea	-	-	2,555,500	Chort Form	Long Tohn	35,000	2,520,500	prior your	2,555,500
Community Health Network	_,,			146,985		146,985				-	146,985			,	146,985		146,985
V. I. Regional Library	1,851,079			,		1,851,079				-	1,851,079				1,851,079		1,851,079
Homelessness						-				-	-				-		-
H.R. / I.T. / M.I.A./G.I.S.				2,099,000		2,099,000				-	2,099,000			20,000	2,079,000		2,099,000
Malahat Transit	303,006		298,677	10,000		611,683	-			-	611,683				611,683		611,683
Transit	2,354,650		601,168	95,000		3,050,818	-			-	3,050,818				3,050,818		3,050,818
911 Orașele Ald	1,010,211			-		1,010,211	(50,000)			(50,000)	960,211			110,914	849,297		960,211
Grants-in-Aid	156,293					156,293 541,758				-	156,293				156,293		156,293
Economic Development Regional Tourism	541,758 120,000			_		120,000				-	541,758 120,000	-			541,758 120,000		541,758 120,000
Electoral Feasibility Studies	10,000			20,000		30,000				-	30,000				30,000		30,000
Environmental Initiatives	590,000			310,000		900,000				-	900,000				900,000		900,000
Municipalities - M.F.A. Debt	,			3,282,054		3,282,054				-	3,282,054		3,282,054		-		3,282,054
Parks, Recreation, Culture & Facilities				414,796		414,796				-	414,796				414,796		414,796
Administration Building				713,425		713,425				-	713,425	90,294	154,753		468,378		713,425
Emergency Planning	786,439		28,004	140,717		955,160	-			-	955,160	-			955,160		955,160
Community Parks	1,914,639		3,000	-		1,917,639	25,000			25,000	1,942,639	506,265		175,349	1,261,025		1,942,639
Electoral Area Services	804,924					804,924				-	804,924	24.005			804,924		804,924
Parks & Trails Regional Parks	751,726 1,050,000					751,726 1,050,000				-	751,726 1,050,000	21,005 95,659		129,341	730,721 825,000		751,726 1,050,000
Bright Angel Park	62,500		5,000	_		67,500					67,500	90,009		129,341	67,500		67,500
South Cowichan Community Parks	62,000		5,000			62,000				-	62,000				62,000		62,000
Kinsol Trestle	105,000					105,000				-	105,000			-	105,000		105,000
Regional Parkland Acquistion	865,000					865,000	(122,012)			(122,012)	742,988	742,988			· -		742,988
I al Control	45,116			71,893		117,009				-	117,009				117,009		117,009
C rcement & Inspection	511,264			650,000		1,161,264				-	1,161,264			25,000	1,136,264		1,161,264
Community Planning	2,071,000			150,000		2,221,000				-	2,221,000	21,000			2,200,000		2,221,000
North Oyster Fire Protection	529,648		94,633	-	-	624,281	-			-	624,281			550,000	74,281		624,281
Mesachie Lake Fire Protection Lake Cowichan Fire Protection	47,382 252,665			6,000		53,382 252,665	(1,300)			(1,300)	52,082 252,665				52,082 252,665		52,082 252,665
Saltair Fire Protection	252,005 164,352					252,665 164,352				-	252,665 164,352				252,005 164,352		164,352
Sahtlam Fire Protection	246,777		1,935		-	248,712	-			-	248,712	38,990	16,678	40,000	153,044		248,712
Malahat Fire Protection	190,614		52,621	-		243,235				-	243,235	00,000	21,582	40,000	181,653		243,235
Eagle Heights Fire Protection	200,678					200,678	-			-	200,678				200,678		200,678
Honeymoon Bay Fire Protection	187,000				-	187,000	100,000			100,000	287,000	-	-	100,000	187,000		287,000
Youbou Fire Protection	205,532					205,532	100,000			100,000	305,532			100,000	205,532		305,532
Arts and Culture	130,000					130,000	(== = == =)			-	130,000				130,000		130,000
Cowichan Lake Recreation	2,455,396		460,114	450,000		3,365,510	(50,000)			(50,000)	3,315,510	92,589	477,957	450,000	2,294,964		3,315,510
Kerry Park Recreation Kerry Park Aquatic Service	2,886,345 100,000		810,000	1,067,350	-	4,763,695 100,000	150,000			150,000	4,913,695 100,000	410,433	92,212	1,800,000	2,611,050 100,000		4,913,695 100,000
Island Savings Centre	5,418,483		1,787,034	469,682		7,675,199	(468,000)			(468,000)	7,207,199	-	135,606	1,240,000	5,831,593		7,207,199
Island Savings Centre Theatre Loan	-		.,,	,		-	(,)			-	-		-	.,,	-,,		-
Theatre Grant - Area A	41,001					41,001				-	41,001				41,001		41,001
Theatre Grant - Area B	66,484					66,484				-	66,484				66,484		66,484
Theatre Grant - Area C	77,438					77,438				-	77,438				77,438		77,438
Theatre Grant N. Cowichan	134,029					134,029				-	134,029				134,029		134,029
Theatre Grant - Ladysmith	50,818					50,818				-	50,818				50,818		50,818
COWICHAN SPORTSPLEX - AREA A COWICHAN SPORTSPLEX - AREA C	13,989 13,365					13,989 13,365		-		-	13,989 13,365				13,989 13,365		13,989 13,365
COWICHAN SPORTSPLEX - AREA C	8,474					8,474					8,474				8,474		8,474
COWICHAN SPORTSPLEX - AREA D	9,935					9,935				-	9,935				9,935		9,935
Recreation Mill Bay	10,000					10,000				-	10,000				10,000		10 000
Recreation Glenora	8,454					8,454				-	8,454				8,454		
Recreation Saltair	45,790					45,790				-	45,790	36,272			9,518		4 <b>W</b>
Victim Services West	12,500					12,500				-	12,500				12,500		1: -
Cowichan Lake Activity Centre	55,105					55,105				-	55,105				55,105		5:
Victim Services	80,000					80,000				-	80,000				80,000		8
Recreation N. Oyster	92,621					92,621				-	92,621				92,621		9_,

Transfer from/(to)

#### Five Year Financial Plan (2017-2021)

(Year 2018)

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	Funding Sources						Transfer from/(to)					Expenditures					
	Ū.	<b>.</b> .	<b>–</b> •	0.1	5	<b>T</b> ( )	<b>a</b>	<u> </u>	- 0	<b>T</b> / 1	<b>-</b>				0.1	5 6 1	<b>T</b> ( )
FUNCTION:	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Cowichan Aquatic Centre - Area E	24,314	Taxes	Charges	Revenue	Donowing	24,314	i unus	THUTTEAL	I COSCIVE	-	24,314	Short renn	Long Term	Capital	24,314	prior year	24,314
Cowichan Wooden Boat Society	13,600					13,600				-	13,600				13,600		13,600
Shawnigan Lake Community Centre	707,200		518,175	105,000		1,330,375				-	1,330,375	-		135,000	1,195,375		1,330,375
Cobble Hill Historical Society	15,000					15,000				-	15,000				15,000		15,000
Cobble Hill Hall	18,000					18,000				-	18,000				18,000		18,000
Shawnigan Lake Historical Society	17,015					17,015				-	17,015				17,015		17,015
Cowichan Station Area Association Area E	21,524					21,524				-	21,524				21,524		21,524
Frank Jameson Centre	40,000					40,000				-	40,000				40,000		40,000
Senior Centre Grant Kaatza Society	17,506 30,000					17,506 30,000				-	17,506 30,000				17,506 30,000		17,506 30,000
Mill Bay/Malahat Historical Society	10,000					10,000				-	10,000				10,000		10,000
Cowichan Station Association Area B	5,000					5,000				-	5,000				5,000		5,000
COWICHAN AQUATIC CENTRE - AREA F	4,816					4,816		-		-	4,816				4,816		4,816
COWICHAN AQUATIC CENTRE - AREA I	4,816					4,816		-		-	4,816				4,816		4,816
Shawnigan Basin Society	50,000					50,000				-	50,000				50,000		50,000
Nature and Habitat - Area I				200		200				-	200				200		200
Thetis Island Wharf		9,000				9,000				-	9,000				9,000		9,000
Thetis Island Boat Launch		1,000				1,000				-	1,000				1,000		1,000
Cowichan Lake Water Protection	07 575			800		800				-	800 27,575				800		800 27,575
Safer Futures Social Planning	27,575 50,983					27,575 50,983				-	27,575 50,983				27,575 50,983		27,575 50,983
South Cowichan Community Policing	60,019					60,019				-	60,019				60,019		60,019
Cowichan Community Policing	125,375					125,375				-	125,375				125,375		125,375
COWICHAN VALLEY HOSPICE SOCIETY	61,000					61,000		-		-	61,000				61,000		61,000
Engineering Services - Administration				290,000		290,000				-	290,000	-		50,000	240,000		290,000
neering Services - Utilities				-		-				-	-	40,976			(40,976)		-
→ s Island Solid Waste & Recycling		22,213				22,213				-	22,213				22,213		22,213
Curbside Collection			1,097,327	487,500		1,584,827	(120,000)			(120,000)	1,464,827		144,820		1,320,007		1,464,827
Solid Waste Complex	4,206,210		2,841,398	1,025,855	550,000	8,623,463	(140,591)			(140,591)	8,482,872	267,541	455,724	550,000	7,209,607		8,482,872
Cowichan Flood Management South Cowichan Water Study Plan	150,000 75,000					150,000 75,000				_	150,000 75,000				150,000 75,000		150,000 75,000
Liquid Waste Plan Central Sector	95,900					95,900				-	95,900				95,900		95,900
Liquid Waste Plan South Sector	125,000					125,000				-	125,000				125,000		125,000
Street Lighting - Mesachie	6,050					6,050				-	6,050				6,050		6,050
Street Lighting - Youbou		31,000				31,000				-	31,000				31,000		31,000
Street Lighting - Brentwood			235	50		285				-	285				285		285
Street Lighting - Cowichan Bay	4,850					4,850				-	4,850				4,850		4,850
Street Lighting - Honeymoon Bay	24,200		0.005	100		24,200				-	24,200				24,200		24,200
Street Lighting - Mill Bay Street Lighting - Cobble Hill		2,499	2,225	100		2,325 2,499				-	2,325 2,499				2,325 2,499		2,325 2,499
Critical Street Lighting A	2,500	2,433				2,433				-	2,499				2,433		2,439
Critical Street Lighting B	1,250					1,250				-	1,250				1,250		1,250
Critical Street Lighting C	3,100					3,100				-	3,100				3,100		3,100
Critical Street Lighting D	900					900				-	900				900		900
Critical Street Lighting E	4,800					4,800				-	4,800				4,800		4,800
Critical Street Lighting I	1,255					1,255				-	1,255				1,255		1,255
Asset Management	1 000					1 000					-				4 000		4 000
Street Lighting - Wilmot Road Street Lighting - Sentinel Ridge	4,000 2,880					4,000 2,880				-	4,000 2,880				4,000 2,880		4,000 2,880
Street Lighting - Twin Cedars	4,100					4,100					4,100				4,100		4,100
Street Lighting - Arbutus Mountain	4,100					4,100				-	4,100				4,100		4,100
Mill Springs Street Lighting	13,000					13,000				-	13,000				13,000		13,000
Satellite Park Water		48,400	35,000	-		83,400				-	83,400		11,981	10,000	61,419		8,2 100
Douglas Hill Water		51,200	51,000			102,200	-			-	102,200		11,337		90,863		10:
Lambourn Water		41,144	93,880	-	-	135,024	-			-	135,024	-	7,088	-	127,936		13:
Arbutus Mountain Water		32,000	31,000	-		63,000	-			-	63,000		4 705	-	63,000		
Fern Ridge Water		19,600	15,000	-		34,600	(0.000)			-	34,600		1,735	-	32,865		° –
Bald Mountain Water System Dogwood Ridge Water System		52,520 23,100	25,000 21,500	-		77,520 44,600	(8,000)			(8,000)	69,520 44,600		5,312	-	69,520 39,288		6! —
Dogwoou Riuge Water System		23,100	21,000	-		44,000	-			-	44,000		5,512	-	39,208		44,000

#### Five Year Financial Plan (2017-2021)

(Year 2018)

SCHEDULE "B"

	Funding Sources											Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	From Ops	Total	Total	Principal & Interest			Other	Deficit	Total
FUNCTION:	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Reserve	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	Expenditures
Arbutus Ridge Water System			275,927			275,927	50,000			50,000	325,927		6,608	50,000	269,319		325,927
Carlton Water System		29,000	15,500			44,500				-	44,500		5,665		38,835		44,500
Shellwood Water System		24,500	12,000			36,500				-	36,500		5,216		31,284		36,500
Woodley Range Water System		31,444	-			31,444				-	31,444		644		30,800		31,444
Burnum Water System		45,370	41,700			87,070	(5,000)			(5,000)	82,070		22,526		59,544		82,070
Mesachie Lake Water		30,300	20,000	-		50,300				-	50,300			-	50,300		50,300
Saltair Water		490,000	287,528			777,528				-	777,528			300,000	477,528		777,528
Central Youbou Water Debt		36,850				36,850				-	36,850		36,850		-		36,850
Youbou Water		159,354	85,000	-		244,354	(10,000)			(10,000)	234,354	32,854	8,506	-	192,994		234,354
Honeymoon Bay Water		62,212	62,930	-		125,142	(5,000)			(5,000)	120,142	-	-	-	120,142		120,142
Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623				-	2,623		2,623		-		2,623
Honeymoon Bay Water (Well 2) Debt		25,744				25,744					25,744				25,744		25,744
Cherry Point Water		23,000	14,000	-		37,000	10,000			10,000	47,000			10,000	37,000		47,000
Shawnigan Lake North Water		208,800	193,135			401,935				-	401,935		100,000		301,935		401,935
Shawnigan Weir				1,000		1,000				-	1,000				1,000		1,000
Kerry Village Water		20,000	44,000			64,000				-	64,000				64,000		64,000
Wilmot Road Drainage	7,000					7,000				-	7,000				7,000		7,000
Sentinel Ridge Drainage	5,000					5,000				-	5,000				5,000		5,000
Shawnigan Lake East Drainage	2,050					2,050				-	2,050				2,050		2,050
Arbutus Mountain Drainage	4,400					4,400				-	4,400				4,400		4,400
Lanes Road Drainage	3,800					3,800				-	3,800				3,800		3,800
Bald Mountian Drainage System	4,500					4,500				-	4,500				4,500		4,500
Cobble Hill Drainage System	-					-				-	-				-		-
Arbutus Ridge Drainage System	20,000					20,000				-	20,000				20,000		20,000
Shawnigan Creek Cleanout System	13,000					13,000				-	13,000				13,000		13,000
✓ chan Bay Sewer	,	231,880	270,000	-	1,490,000	1,991,880	(104,587)			(104,587)	1,887,293		32,546	1,520,000	334,747		1,887,293
N tt Sewer System		24,780	28,800			53,580	-			-	53,580		1,976		51,604		53,580
Sentinel Ridge Sewer		52,950	63,000	-		115,950	-			-	115,950			-	115,950		115,950
Twin Cedars Sewer		52,000	34,000	-		86,000	(1,000)			(1,000)	85,000			-	85,000		85,000
Lambourn Sewer		31,200	84,459			115,659	-			-	115,659		10,632		105,027		115,659
Arbutus Mountain Sewer		95,000	53,765	-		148,765	-			-	148,765		-,	-	148,765		148,765
Cobble Hill Sewer		35,000	22,000			57,000				-	57,000		3,115		53,885		57,000
Mesachie Lake Sewer		20,000	15,000			35,000				-	35,000		-, -		35,000		35,000
Bald Mountian Sewer System		52,000	22,000	-		74,000	(10,000)			(10,000)	64,000			-	64.000		64,000
Mill Springs Sewer System		109,600	80,000			189,600	(5,000)			(5,000)	184,600			-	184,600		184,600
Arbutus Ridge Sewer System		,	336,235	-	-	336,235	(-,)			-	336,235		66,764	2,750,000	(2,480,529)		336,235
Eagle Heights Sewer			-	-		-	-			-			00,101	-	(2,100,020)		-
Maple Hills Sewer		27,000	17,000			44,000	-			-	44,000			-	44,000		44,000
Shawnigan Lake Sewer		148,400	160,000	1.000	-	309,400	(5,000)			(5,000)	304,400	10,503	32,597	10,000	251,300		304,400
Kerry Village Sewer		27,500	75.000	1,000		102,500	(4,000)			(4,000)	98,500	2,207	6.287		90,006		98,500
Youbou Sewer System		44,000	16,000			60,000	(2,000)			(2,000)	58,000	7,884	0,207		50,000		58,000
Elkington Water System			30,000			30,000	(2,000)			(2,000)	30,000	7,004			30,000		30,000
Elkington Forest Sewer System		-	35,600			35,600					35,600				35,600		35,600
TOTALS	38.119.568	2.474.183	11.268.505	12.238.406	2.040.000	66.140.663	(676.490)			(676.490)	65.464.173	2.417.460	5.161.394	10.200.604	47.684.715		65.464.173
IUTALS	30,119,308	2,474,103	11,200,000	12,230,400	2,040,000	00,140,003	(676,490)			(070,490)	00,404,173	2,417,400	5,101,394	10,200,604	41,004,115		00,404,173

Transfer from/(to)

### Five Year Financial Plan (2017 - 2021)

(Year 2019)

SCHEDULE "B"

	Funding Sources						Transfer from/(to)				Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest			Other	Deficit	Total
FUNCTION:	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	Expenditures
General Government	2,375,500			230,000		2,605,500			-	2,605,500			35,000	2,570,500		2,605,500
Community Health Network				3,432		3,432			-	3,432				3,432		3,432
V. I. Regional Library	1,888,100					1,888,100			-	1,888,100				1,888,100		1,888,100
Homelessness						-			-	-				-		-
H.R. / I.T. / M.I.A./G.I.S.				2,121,000		2,121,000			-	2,121,000			-	2,121,000		2,121,000
Malahat Transit	378,209		353,125	11,750		743,084	-		-	743,084				743,084		743,084
Transit	2,917,241		627,942	105,000		3,650,183	-			3,650,183		201,920		3,448,263		3,650,183
911	1,025,364			-		1,025,364	(50,000)		(50,000)	975,364			87,740	887,624		975,364
Grants-in-Aid	156,293					156,293			-	156,293				156,293		156,293
Economic Development	552,593					552,593			-	552,593	-			552,593		552,593
Regional Tourism	120,000					120,000			-	120,000				120,000		120,000
Electoral Feasibility Studies	10,000			20,000		30,000			-	30,000				30,000		30,000
Environmental Initiatives	600,000			313,000		913,000			-	913,000				913,000		913,000
Municipalities - M.F.A. Debt				3,282,054		3,282,054			-	3,282,054		3,282,054		-		3,282,054
Parks, Recreation, Culture & Facilities				427,910		427,910			-	427,910				427,910		427,910
Administration Building			<b>a</b>	656,499		656,499			-	656,499	-	154,753		501,746		656,499
Emergency Planning	802,168		28,565	143,532		974,265	-		-	974,265			-	974,265		974,265
Community Parks	1,919,639		3,000	-		1,922,639	25,000		25,000	1,947,639	442,368		230,913	1,274,358		1,947,639
Electoral Area Services	821,022					821,022			-	821,022				821,022		821,022
Parks & Trails	766,340					766,340			-	766,340	21,005			745,335		766,340
Regional Parks	1,050,000					1,050,000			-	1,050,000			1,124,341	(74,341)		1,050,000
Bright Angel Park	65,500		5,000			70,500			-	70,500			-	70,500		70,500
South Cowichan Community Parks	62,000					62,000			-	62,000				62,000		62,000
✓ ol Trestle	105,000					105,000			-	105,000			-	105,000		105,000
Sonal Parkland Acquistion	865,000					865,000	750,000		750,000	1,615,000	742,988			872,012		1,615,000
Annual Control	44,930			74,419		119,349			-	119,349				119,349		119,349
Enforcement & Inspection	534,279			650,000		1,184,279			-	1,184,279				1,184,279		1,184,279
Community Planning	2,111,000			160,000		2,271,000	(		-	2,271,000				2,271,000		2,271,000
North Oyster Fire Protection	529,648		94,633	0.000		624,281	(150,000)		(150,000)	474,281	119,900		-	354,381		474,281
Mesachie Lake Fire Protection	50,000			6,000		56,000	(1,300)		(1,300)	54,700				54,700		54,700
Lake Cowichan Fire Protection	257,719					257,719			-	257,719				257,719		257,719
Saltair Fire Protection	167,639			4 005		167,639	(0.045)		-	167,639	00.000	40.070	45.000	167,639		167,639
Sahtlam Fire Protection	246,777		50.004	1,935	-	248,712	(8,845)		(8,845)	239,867	38,990	16,678	15,000	169,199		239,867
Malahat Fire Protection	190,614		52,621			243,235	(20,000)		(20,000)	223,235		21,582	-	201,653		223,235
Eagle Heights Fire Protection	204,691					204,691	-		-	204,691				204,691		204,691
Honeymoon Bay Fire Protection	187,000					187,000	(40,000)		(40,000)	147,000	-	-	6 000	147,000		147,000
Youbou Fire Protection Arts and Culture	205,532					205,532	(40,000)		(40,000)	165,532			6,000	159,532		165,532
	130,000		460 114	05 000		130,000	(50,000)		(50,000)	130,000	00 500	477.057	05 000	130,000		130,000
Cowichan Lake Recreation Kerry Park Recreation	2,502,273 2,916,825		460,114 815,000	95,000 65,000		3,057,387 3,796,825	(50,000)		(50,000)	3,007,387 3,796,825	92,589 460,433	477,957 92,212	95,000 215,000	2,341,841 3,029,180		3,007,387 3,796,825
Kerry Park Aquatic Service	100,000		015,000	03,000		100,000			_		400,433	92,212	213,000	100,000		100,000
Island Savings Centre	5,843,526		1,817,985	469,682		8,131,193	(468,000)		- (468,000)	100,000 7,663,193		125 606	1,581,500	5,946,087		7,663,193
Island Savings Centre Theatre Loan	5,045,520		1,017,905	409,002		0,131,195	(400,000)		(400,000)	7,003,193	-	135,606	1,301,300	5,940,007		7,003,193
Theatre Grant - Area A	- 41,821					- 41,821			-	- 41,821		-		- 41,821		- 41,821
Theatre Grant - Area B	67,813					,			-	41,821 67,813				67,813		,
Theatre Grant - Area B	78,987					67,813 78,987			-	78,987				78,987		67,813 78,987
Theatre Grant - Area C Theatre Grant N. Cowichan	136,710					136,710			-	136,710				136,710		136,710
Theatre Grant - Ladysmith	51,835					51,835			-	51,835				51,835		51,835
COWICHAN SPORTSPLEX - AREA A	13,989					13,989		_	-	13,989				13,989		13,989
COWICHAN SPORTSPLEX - AREA A COWICHAN SPORTSPLEX - AREA C	13,365					13,365		-	-	13,365				13,969		13 265
COWICHAN SPORTSPLEX - AREA C	8,474					8,474		-	-	8,474				8,474		0
COWICHAN SPORTSPLEX - AREA D	9,935					9,935		-	-	8,474 9,935				9,935		<sup>°</sup> U
Recreation Mill Bay	9,935							-	-	9,935 10,000				9,935 10,000		10 N
Recreation Glenora	8,454					10,000 8,454			-	8,454				8,454		
Recreation Saltair	8,454 46,000					46,000			-	8,454 46,000				6,454 46,000		46
Victim Services West	46,000					48,000 12,500			-	46,000 12,500	-			46,000		46 12,500
VICUITI JEI VICES WESI	12,300					12,500			-	12,500				12,500		12,300

Transfer from/(to)

### Five Year Financial Plan (2017 - 2021)

(Year 2019)

	-,			(16a) 2019)							SCHEDOLE B					
	Funding Sources						Transfer from/(to)				Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest			Other	Deficit	Total
UNCTION:	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	Expenditures
Cowichan Lake Activity Centre	55,105					55,105			-	55,105				55,105		55,105
ictim Services	80,000					80,000			-	80,000				80,000		80,000
ecreation N. Oyster	94,474					94,474			-	94,474				94,474		94,47
owichan Aquatic Centre - Area E	24,800					24,800			-	24,800				24,800		24,80
owichan Wooden Boat Society	13,600					13,600			-	13,600				13,600		13,60
hawnigan Lake Community Centre	710,500		525,000	25,000		1,260,500			-	1,260,500	-		270,000	990,500		1,260,50
obble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,00
obble Hill Hall	18,000					18,000			-	18,000				18,000		18,00
hawnigan Lake Historical Society	17,015					17,015			-	17,015				17,015		17,01
owichan Station Area Association Area E	21,524					21,524			-	21,524				21,524		21,52
rank Jameson Centre	40,000					40,000			-	40,000				40,000		40,00
enior Centre Grant	17,506					17,506			-	17,506				17,506		17,50
aatza Society	30,000					30,000			-	30,000				30,000		30,00
ill Bay/Malahat Historical Society	10,000					10,000			-	10,000				10,000		10,00
owichan Station Association Area B	5,000					5,000			-	5,000				5,000		5,00
OWICHAN AQUATIC CENTRE - AREA F	4,913					4,913		-	-	4,913				4,913		4,91
OWICHAN AQUATIC CENTRE - AREA I	4,913					4,913		-	-	4,913				4,913		4,91
hawnigan Basin Society	50,000					50,000			-	50,000				50,000		50,00
ature and Habitat - Area I		0.000		200		200			-	200				200		20
hetis Island Wharf		9,000				9,000			-	9,000				9,000		9,00
hetis Island Boat Launch		1,000		000		1,000			-	1,000				1,000		1,00
owichan Lake Water Protection	07 575			800		800			-	800				800		80
afer Futures	27,575					27,575			-	27,575				27,575		27,57
J al Planning	50,983					50,983			-	50,983				50,983 60,019		50,98 60,01
h Cowichan Community Policing	60,019					60,019			-	60,019				,		
owichan Community Policing	125,375					125,375			-	125,375				125,375		125,37
OWICHAN VALLEY HOSPICE SOCIETY ngineering Services - Administration	61,000			250,000		61,000 250,000		-	-	61,000 250,000				61,000 250,000		61,00 250,00
				250,000	2,403,571				-		20.202		- 50,000			2,403,57
ngineering Services - Utilities hetis Island Solid Waste & Recycling		22,213		-	2,403,571	2,403,571 22,213			-	2,403,571 22,213	39,383		50,000	2,314,188 22,213		2,403,57
urbside Collection		22,213	1,195,000	487,500		1,682,500	(120,000)		(120,000)	1,562,500		144,820		1,417,680		1,562,50
olid Waste Complex	4,206,210		2,841,398	1,042,696		8,090,304	(40,591)		(40,591)	8,049,713	267,541	328,373		7,453,799		8,049,71
owichan Flood Management	150,000		2,041,000	1,042,030		150,000	(40,001)		(40,001)	150,000	207,541	520,575		150,000		150,00
outh Cowichan Water Study Plan	75,000					75,000			-	75,000				75,000		75,00
iquid Waste Plan Central Sector	95,900					95,900			-	95,900				95,900		95,900
iquid Waste Plan South Sector									-							55,50
treet Lighting - Mesachie	6,050					6,050			-	6,050				6,050		6,05
treet Lighting - Youbou	0,000	31,000				31,000			-	31,000				31,000		31,00
treet Lighting - Brentwood		0,,000	240	50		290			-	290				290		29
treet Lighting - Cowichan Bay	4,850					4,850			-	4,850				4,850		4,85
reet Lighting - Honeymoon Bay	24,300					24,300			-	24,300				24,300		24,30
reet Lighting - Mill Bay	,		2,250	100		2,350			-	2,350				2,350		2,35
reet Lighting - Cobble Hill		2,499	,			2,499			-	2,499				2,499		2,49
itical Street Lighting A	2,500					2,500			-	2,500				2,500		2,50
ritical Street Lighting B	1,250					1,250			-	1,250				1,250		1,25
itical Street Lighting C	3,100					3,100			-	3,100				3,100		3,10
ritical Street Lighting D	950					950			-	950				950		95
itical Street Lighting E	4,900					4,900			-	4,900				4,900		4,90
ritical Street Lighting	1,260					1,260			-	1,260				1,260		1,26
sset Management	,					,				,				,		,
treet Lighting - Wilmot Road	4,100					4,100			-	4,100				4,100		4
treet Lighting - Sentinel Ridge	2,910					2,910			-	2,910				2,910		2
treet Lighting - Twin Cedars	4,100					4,100			-	4,100				4,100		4
treet Lighting - Arbutus Mountain	4,200					4,200			_	4,200				4,200		4
a butto mountain						1,200				4,200						

### Five Year Financial Plan (2017 - 2021)

(Year 2019)

	Funding Sources	D I			<b>D</b>	<b>T</b> . ( . )	0	0	<b>T</b>	<b>T</b>	Expenditures			0.1	D. (1. 11	- · ·
JNCTION:	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditure
tellite Park Water		48,400	35,000			83,400			-	83,400		11,981		71,419		83,40
uglas Hill Water		51,200	51,000			102,200	-		-	102,200		11,337	-	90,863		102,20
mbourn Water		41,200	94,000	-		135,200	-		-	135,200	-	7,088	-	128,112		135,20
butus Mountain Water		35,000	31,000	50,000		116,000	-		-	116,000			160,000	(44,000)		116,0
rn Ridge Water		19,600	16,000			35,600	-		-	35,600		1,735		33,865		35,60
Id Mountain Water System		52,520	25,000	-		77,520	(8,000)		(8,000)	69,520			-	69,520		69,5
gwood Ridge Water System		23,100	21,500	-		44,600	-		-	44,600		5,312	-	39,288		44,6
outus Ridge Water System			284,205			284,205	(5,000)		(5,000)	279,205		6,608	-	272,597		279,2
riton Water System		29,000	16,000			45,000			-	45,000		5,665		39,335		45,0
ellwood Water System		24,500	12,000			36,500			-	36,500		5,216		31,284		36,5
odley Range Water System		29,444	-			29,444			-	29,444		644		28,800		29,4
num Water System		46,570	42,000			88,570	(5,000)		(5,000)	83,570		22,526		61,044		83,5
sachie Lake Water		31,000	20,000	-		51,000	(3,000)		(3,000)	48,000			-	48,000		48,0
tair Water		490,000	287,935			777,935			-	777,935			300,000	477,935		777,9
ntral Youbou Water Debt		36,850	,			36,850			-	36,850		36,850	- ,			36,8
ubou Water		159,354	85,000	-		244,354	(10,000)		(10,000)	234,354	32,854	8,506	-	192,994		234,3
neymoon Bay Water		62,212	62,930			125,142	(5,000)		(5,000)	120,142		-		120,142		120,1
neymoon Bay (Sutton Cr.) Water Debt		2,623	02,000			2,623	(0,000)		(0,000)	2,623		2,623				2,6
neymoon Bay Water (Well 2) Debt		25,744				25,744				25,744		2,020		25,744		25,7
erry Point Water		23,000	14,000			37,000	_		_	37,000				37,000		37,0
wnigan Lake North Water		281,025	289,110	_	_	570,135			_	570,135		257,000	_	313,135		570,1
iwnigan Weir		201,025	209,110	1,000	-	1,000			_	1,000		237,000	-	1,000		1,0
ry Village Water		20,000	44,000	1,000		64,000			-	64,000				64,000		64,0
	7 000	20,000	44,000			7,000			-							
ot Road Drainage	7,000					5,000			-	7,000				7,000		7,0
inel Ridge Drainage	5,000					,			-	5,000				5,000		5,0
wnigan Lake East Drainage	2,100					2,100			-	2,100				2,100		2,10
utus Mountain Drainage	4,400					4,400			-	4,400				4,400		4,4
nes Road Drainage	3,800					3,800			-	3,800				3,800		3,80
d Mountian Drainage System	4,500					4,500			-	4,500				4,500		4,50
ble Hill Drainage System	-								-							
utus Ridge Drainage System	20,000					20,000			-	20,000				20,000		20,00
wnigan Creek Cleanout System	13,000					13,000	(		-	13,000				13,000		13,00
vichan Bay Sewer		231,880	300,000			531,880	(4,587)		(4,587)	527,293		132,729	70,000	324,564		527,29
lett Sewer System		30,000	32,000			62,000	-		-	62,000		15,000		47,000		62,0
tinel Ridge Sewer		52,950	63,000	-		115,950	-		-	115,950			60,000	55,950		115,9
n Cedars Sewer		52,000	34,500			86,500	(1,000)		(1,000)	85,500		10,632	-	74,868		85,50
nbourn Sewer		31,200	85,459			116,659	-		-	116,659		10,632		106,027		116,6
utus Mountain Sewer		95,000	55,000			150,000	20,000		20,000	170,000			20,000	150,000		170,00
ble Hill Sewer		35,000	24,000			59,000	(3,000)		(3,000)	56,000		2,880		53,120		56,00
sachie Lake Sewer		20,000	15,000	462,000	238,000	735,000			-	735,000		1,821	745,000	(11,821)		735,00
d Mountian Sewer System		52,000	22,000	-		74,000	(8,000)		(8,000)	66,000			-	66,000		66,00
Springs Sewer System		109,600	85,000			194,600	(8,000)		(8,000)	186,600			-	186,600		186,6
utus Ridge Sewer System			346,235	-	-	346,235	-		-	346,235		66,764	-	279,471		346,2
le Heights Sewer			236,100	121,500		357,600	14,453		14,453	372,053			50,000	322,053		372,0
ble Hills Sewer		27,000	18,000			45,000	-		-	45,000			-	45,000		45,00
wnigan Lake Sewer		155,000	160,000			315,000	(5,000)		(5,000)	310,000	10,503	31,725		267,772		310,0
ry Village Sewer		28,000	80,000			108,000	(5,000)		(5,000)	103,000	-	6,287		96,713		103,00
Ibou Sewer System		44,000	16,000			60,000	(2,000)		(2,000)	58,000	7,884	0,207		50,116		58,0
ington Water System			35,000			35,000	(2,000)		(_,000)	35,000	1,004			35,000		35,0
ington Forest Sewer System		-	59,000			59,000				59,000				59,000		59 ^
TALS	39,403,986	2,561,684	11,918,847	11,277,058	2,641,571	67,803,147	(251,870)		(251,870)	67,551,277	2,276,438	5,517,515	E 4 4 E 40 4	54,641,829	-	67,551

### Five Year Financial Plan (2017 - 2021)

	2021)			(10012020)			Transfor from (/to)				GONEDOLL D					
	Funding Sources						Transfer from/(to)				Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest			Other	Deficit	Total
FUNCTION:	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	Expenditures
General Government	2,406,500		Ŭ	230,000		2,636,500			-	2,636,500		Ŭ	35,000	2,601,500		2,636,500
Community Health Network						-			-	-				-		-
V. I. Regional Library	1,925,862					1,925,862			-	1,925,862				1,925,862		1,925,862
Homelessness						-			-	-				-		-
H.R. / I.T. / M.I.A./G.I.S.			050 400	2,162,000		2,162,000			-	2,162,000				2,162,000		2,162,000
Malahat Transit	372,620		353,126	12,500		738,246	-	66.000	-	738,246		201 020	-	738,246		738,246
Transit 911	2,975,133		657,590	112,000		3,744,723	(50,000)	66,000	66,000 (50,000)	3,810,723		201,920	105 716	3,608,803		3,810,723
Grants-in-Aid	1,040,745 156,293			-		1,040,745 156,293	(50,000)		(50,000)	990,745 156,293			105,716	885,029 156,293		990,745 156,293
Economic Development	563,645					563,645				563,645				563,645		563,645
Regional Tourism	120,000			-		120,000			-	120,000				120,000		120,000
Electoral Feasibility Studies	10,000			20,000		30,000			-	30,000				30,000		30,000
Environmental Initiatives	610,000			310,000		920,000			-	920,000				920,000		920,000
Municipalities - M.F.A. Debt	,			3,282,054		3,282,054			-	3,282,054		3,282,054		-		3,282,054
Parks, Recreation, Culture & Facilities				435,982		435,982			-	435,982				435,982		435,982
Administration Building				665,034		665,034			-	665,034	-	154,753		510,281		665,034
Emergency Planning	818,212		29,136	146,402		993,750	-		-	993,750				993,750		993,750
Community Parks	1,710,000		4,000	-		1,714,000	-		-	1,714,000	84,881		338,000	1,291,119		1,714,000
Electoral Area Services	837,443			-		837,443			-	837,443				837,443		837,443
Parks & Trails	780,753					780,753			-	780,753	10,511			770,242		780,753
Regional Parks	1,050,000					1,050,000			-	1,050,000			119,341	930,659		1,050,000
Bright Angel Park	65,500		5,000			70,500			-	70,500			-	70,500		70,500
South Cowichan Community Parks	62,000					62,000			-	62,000				62,000		62,000
	105,000					105,000	(100.010)		-	105,000	= 40,000		410,000	(305,000)		105,000
onal Parkland Acquistion	865,000			76.005		865,000	(122,012)		(122,012)	742,988	742,988		-	-		742,988
Annual Control	44,741 532,754			76,995 650,000		121,736 1,182,754			-	121,736 1,182,754				121,736		121,736 1,182,754
Enforcement & Inspection Community Planning	2,154,000			162,000		2,316,000			-	2,316,000				1,182,754 2,316,000		2,316,000
North Oyster Fire Protection	529,648		94,633	102,000		624,281	(150,000)		- (150,000)	474,281	117,425			356,856		474,281
Mesachie Lake Fire Protection	50,000		54,000	6,000		56,000	(1,300)		(1,300)	54,700	117,420		-	54,700		54,700
Lake Cowichan Fire Protection	262,873			0,000		262,873	(1,000)		-	262,873				262,873		262,873
Saltair Fire Protection	170,991					170,991			-	170,991				170,991		170,991
Sahtlam Fire Protection	246,777			1,935		248,712	(12,925)		(12,925)	235,787	38,990	12,487		184,310		235,787
Malahat Fire Protection	190,614		52,621	-		243,235	(20,000)		(20,000)	223,235	,	21,582		201,653		223,235
Eagle Heights Fire Protection	208,785					208,785	-		-	208,785				208,785		208,785
Honeymoon Bay Fire Protection	187,000					187,000	(40,000)		(40,000)	147,000		-		147,000		147,000
Youbou Fire Protection	205,532					205,532	(50,000)		(50,000)	155,532				155,532		155,532
Arts and Culture	130,000					130,000				130,000				130,000		130,000
Cowichan Lake Recreation	2,550,088		460,114	75,000		3,085,202	(50,000)		(50,000)	3,035,202	92,589	477,957	75,000	2,389,656		3,035,202
Kerry Park Recreation	2,916,825		820,000	63,500		3,800,325	(150,000)		(150,000)	3,650,325	317,327	92,212	50,000	3,190,786		3,650,325
Kerry Park Aquatic Service	100,000		1 0 40	100.005		100,000	(100.05-)		-	100,000		105 000	<b>F</b> 00 000	100,000		100,000
Island Savings Centre	4,847,241		1,849,555	469,682		7,166,478	(468,000)		(468,000)	6,698,478	-	135,606	500,000	6,062,872		6,698,478
Island Savings Centre Theatre Loan Theatre Grant - Area A	- 42,657					- 42,657			-	- 42,657		-		- 42,657		-
Theatre Grant - Area A Theatre Grant - Area B	42,657 69,170					42,657 69,170			-	42,657 69,170				42,657 69,170		42,657 69,170
Theatre Grant - Area B	80,567					80,567			-	80,567				89,170 80,567		80,567
Theatre Grant N. Cowichan	139,444					139,444			-	139,444				139,444		139,444
Theatre Grant - Ladysmith	52,872					52,872			-	52,872				52,872		52,872
COWICHAN SPORTSPLEX - AREA A	13,989					13,989		-		13,989				13,989		13,989
COWICHAN SPORTSPLEX - AREA C	13,365					13,365		-		13,365				13,365		13 265
COWICHAN SPORTSPLEX - AREA D	8,474					8,474		-		8,474				8,474		8
COWICHAN SPORTSPLEX - AREA E	9,935					9,935		-		9,935				9,935		9
Recreation Mill Bay	10,000					10,000			-	10,000				10,000		10
Recreation Glenora	8,454					8,454			-	8,454				8,454		8
Recreation Saltair	46,000					46,000				46,000	_			46,000		46
	10,000					,				40,000				40,000		12,500

### Five Year Financial Plan (2017 - 2021)

#### (Year 2020)

							Transfor from (/to)									
	Funding Sources						Transfer from/(to)				Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest			Other	Deficit	Total
FUNCTION:	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	Expenditures
Cowichan Lake Activity Centre	55,105					55,105			-	55,105				55,105		55,105
/ictim Services	80,000					80,000			-	80,000				80,000		80,000
Recreation N. Oyster	96,363					96,363			-	96,363				96,363		96,363
Cowichan Aquatic Centre - Area E	25,296					25,296				25,296				25,296		25,296
Cowichan Wooden Boat Society	13,600					13,600			-	13,600				13,600		13,600
Shawnigan Lake Community Centre	715,000		526,650	50,000		1,291,650			-	1,291,650	45,900		50,000	1,195,750		1,291,650
Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
Cobble Hill Hall	18,000					18,000			-	18,000				18,000		18,000
Shawnigan Lake Historical Society	17,015 21,524					17,015 21,524			-	17,015 21,524				17,015 21,524		17,015 21,524
Cowichan Station Area Association Area Frank Jameson Centre	40,000					40,000			-	40,000				40,000		40,000
Senior Centre Grant	17,506					17,506				40,000 17,506				40,000		40,000
Kaatza Society	30,000					30,000			_	30,000				30,000		30,000
Mill Bay/Malahat Historical Society	10,000					10,000			-	10,000				10,000		10,000
Cowichan Station Association Area B	5,000					5,000			-	5,000				5,000		5,000
COWICHAN AQUATIC CENTRE - AREA F	5,011					5,011		-	-	5,011				5,011		5,011
COWICHAN AQUATIC CENTRE - AREA I	5,011					5,011		-	-	5,011				5,011		5,011
Shawnigan Basin Society	50,000					50,000			-	50,000				50,000		50,000
Nature and Habitat - Area I				200		200			-	200				200		200
Thetis Island Wharf		9,000				9,000			-	9,000				9,000		9,000
Thetis Island Boat Launch		1,000				1,000			-	1,000				1,000		1,000
Cowichan Lake Water Protection				800		800			-	800				800		800
Safer Futures	27,575					27,575			-	27,575				27,575		27,575
✓ al Planning	50,983					50,983			-	50,983				50,983		50,983
h Cowichan Community Policing	60,019					60,019			-	60,019				60,019		60,019
Cowichan Community Policing	125,375					125,375			-	125,375				125,375		125,375
COWICHAN VALLEY HOSPICE SOCIETY	61,000			050.000		61,000		-	-	61,000				61,000		61,000
Engineering Services - Administration				250,000	0 404 000	250,000			-	250,000	20 549		-	250,000		250,000
Engineering Services - Utilities		22,213		-	2,434,809	2,434,809 22,213			-	2,434,809 22,213	29,548		50,000	2,355,261 22,213		2,434,809 22,213
Thetis Island Solid Waste & Recycling Curbside Collection		22,213	1,250,000	487,500		1,737,500	(120,000)		- (120,000)	1,617,500		144,820		1,472,680		1,617,500
Solid Waste Complex	4,206,210		2,841,398	1,131,763		8,179,371	(40,591)		(120,000) (40,591)	8,138,780	216,959	320,946		7,600,875		8,138,780
Cowichan Flood Management	150,000		2,041,030	1,131,703		150,000	(40,001)		(40,551)	150,000	210,353	520,540		150,000		150,000
South Cowichan Water Study Plan	75,000					75,000			-	75,000				75,000		75,000
Liquid Waste Plan Central Sector	95,900					95,900			-	95,900				95,900		95,900
Liquid Waste Plan South Sector	,					, -			-	-				-		-
Street Lighting - Mesachie	6,100					6,100			-	6,100				6,100		6,100
Street Lighting - Youbou		31,000				31,000			-	31,000				31,000		31,000
Street Lighting - Brentwood			245	50		295			-	295				295		295
Street Lighting - Cowichan Bay	4,900					4,900			-	4,900				4,900		4,900
Street Lighting - Honeymoon Bay	24,400					24,400			-	24,400				24,400		24,400
Street Lighting - Mill Bay			2,250	100		2,350			-	2,350				2,350		2,350
Street Lighting - Cobble Hill		2,499				2,499			-	2,499				2,499		2,499
Critical Street Lighting A	2,600					2,600			-	2,600				2,600		2,600
Critical Street Lighting B	1,300					1,300			-	1,300				1,300		1,300
Critical Street Lighting C	3,200 1,000					3,200			-	3,200				3,200		3,200 1,000
Critical Street Lighting D Critical Street Lighting E	1,000 5,000					1,000 5,000			-	1,000 5,000				1,000 5,000		1,000 5,000
Critical Street Lighting L	5,000 1,265					5,000 1,265			-	5,000 1,265				5,000 1,265		5,000 1,265
Asset Management	1,200					1,200			-	1,200				1,205		1,205
Street Lighting - Wilmot Road	4,100					4,100			-	4,100				4,100		4
Street Lighting - Sentinel Ridge	2,930					2,930			-	2,930				2,930		4
Street Lighting - Twin Cedars	4,200					4,200			-	4,200				4,200		4
Street Lighting - Arbutus Mountain	4,200					4,200			-	4,200				4,200		4 -

### Five Year Financial Plan (2017 - 2021)

#### (Year 2020)

	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest			Other	Deficit	Total
UNCTION:	Tax Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Surplus of Prior Year	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	Expenditure
tellite Park Water		49,960	35,000			84,960	(6,575)		(6,575)	78,385		11,981		66,404		78,38
ouglas Hill Water		51,200	52,000		-	103,200	-		-	103,200		11,337	-	91,863		103,20
mbourn Water		41,200	94,000	-		135,200	-		-	135,200	-	7,088	-	128,112		135,20
butus Mountain Water		35,000	31,000		-	66,000	-		-	66,000			-	66,000		66,00
rn Ridge Water		20,000	16,000		45,000	81,000	5,000		5,000	86,000		3,000		83,000		86,00
Id Mountain Water System		52,520	27,000			79,520	(7,000)		(7,000)	72,520				72,520		72,5
gwood Ridge Water System		28,000	21,500			49,500			-	49,500		5,312		44,188		49,5
outus Ridge Water System			292,700			292,700	(5,000)		(5,000)	287,700		6,608		281,092		287,7
rlton Water System		29,000	16,000			45,000			-	45,000		5,665		39,335		45,0
ellwood Water System		25,000	12,000			37,000			-	37,000		5,216		31,784		37,0
oodley Range Water System		29,444	-			29,444			-	29,444		644		28,800		29,4
rnum Water System		46,570	43,000			89,570	(5,000)		(5,000)	84,570		22,526		62,044		84,5
esachie Lake Water		33,000	20,000			53,000	(3,000)		(3,000)	50,000				50,000		50,00
Itair Water		490,000	288,935			778,935	-		-	778,935			300,000	478,935		778,9
ntral Youbou Water Debt		36,850				36,850			-	36,850		36,850		-		36,8
ubou Water		205,354	85,000			290,354	(5,000)		(5,000)	285,354	32,854	8,506	50,000	193,994		285,3
neymoon Bay Water		62,212	62,930			125,142	(5,000)		(5,000)	120,142	-	-		120,142		120,1
neymoon Bay (Sutton Cr.) Water Debt		2,623				2,623			-	2,623		2,623		-		2,6
neymoon Bay Water (Well 2) Debt		25,744				25,744				25,744				25,744		25,7
erry Point Water		28,000	14,000			42,000	(2,000)		(2,000)	40,000			-	40,000		40,00
awnigan Lake North Water		281,025	293,159			574,184			-	574,184		257,000		317,184		574,1
awnigan Weir				1,000		1,000			-	1,000				1,000		1,00
rry Village Water		22,600	44,000			66,600			-	66,600				66,600		66,6
ot Road Drainage	7,000					7,000			-	7,000				7,000		7,0
inel Ridge Drainage	5,000					5,000			-	5,000				5,000		5,0
wnigan Lake East Drainage	2,100					2,100			-	2,100				2,100		2,10
outus Mountain Drainage	4,400					4,400			-	4,400				4,400		4,4
nes Road Drainage	3,800					3,800			-	3,800				3,800		3,80
d Mountian Drainage System	5,000					5,000			-	5,000				5,000		5,00
bble Hill Drainage System	-					-			-	-				-		
outus Ridge Drainage System	20,000					20,000			-	20,000				20,000		20,00
awnigan Creek Cleanout System	14,000					14,000			-	14,000				14,000		14,00
wichan Bay Sewer	,	233,500	300,000			533,500	(4,587)		(4,587)	528,913		132,729	70,000	326,184		528,9
lett Sewer System		30,000	32,000	-	-	62,000	-		-	62,000		15,000	, _	47,000		62,00
ntinel Ridge Sewer		52,950	64,000			116,950	-		-	116,950		-,	-	116,950		116,9
in Cedars Sewer		55,000	34,500			89,500	(3,000)		(3,000)	86,500				86,500		86,5
mbourn Sewer		31,200	86,459	-		117,659			-	117,659		10,632	-	107,027		117,6
outus Mountain Sewer		95,000	55,000			150,000	-		-	150,000		,	-	150,000		150,00
bble Hill Sewer		35,000	24,000			59,000	(3,000)		(3,000)	56,000		-		56,000		56,00
sachie Lake Sewer		45,699	15,000	-		60,699	(0,000)		(0,000)	60,699		15,699	-	45,000		60,69
Id Mountian Sewer System		52,000	24,000			76,000	17,000		17,000	93,000		. 0,000	25,000	68,000		93,00
I Springs Sewer System		109,600	85,000			194,600	(6,000)		(6,000)	188,600				188,600		188,60
outus Ridge Sewer System		,	346,235			346,235	(5,000)		(5,000)	341,235		66,764		274,471		341,23
gle Heights Sewer			235,800	350,000		585,800	194,453		194,453	780,253		20,101		780,253		780,2
ple Hills Sewer		30,000	18,000	0,000		48,000	(4,000)		(4,000)	44,000				44,000		44,00
wnigan Lake Sewer		180,000	160,000	1,000		341,000	(1,000)		-	341,000		5,252	80,000	255,748		341,00
ry Village Sewer		28,000	80,000	1,000		108,000	(10,000)		(10,000)	98,000	-	6,287	00,000	91,713		98,0
Ibou Sewer System		44,000	16,000			60,000	4,000		4,000	64,000	-	0,207	14,000	50,000		64,0
ington Water System			41,000			41,000	4,000		-1,000	41,000	-		1-1,000	41,000		41,0
ington Forest Sewer System		-	61,000			61,000				61,000				61,000		41,0 61 ^
TALS	38,520,990	2,682,963	12,072,536	11,153,496	2,479,809	66,909,794	(1,128,537)	66,000	(1,062,537)	65,847,257	1 720 072	5,481,055	2,272,057	56,364,172		65,847

#### Five Year Financial Plan (2017 - 2021)

(Year 2021)

				(16012021)			<b>T</b> (((				SCHEDOLE D				
	Funding Sources						Transfer from/(to)				Expenditures				
		Davad		Other	Due e e e de la f	T-4-1	Oracial	Ourseling of	T-4-1	Tatal	•			Other	Deficit Tetel
FUNCTION:	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit Total prior year Expenditu
General Government	2,427,500	Taxes	Charges	230,000	Borrowing	2,657,500	T UTUS	FIIUI TEAI	-	2,657,500	Short renn	Long Tenn	35,000	2,622,500	2,657,
Community Health Network	2,427,500			230,000		2,007,000			-	2,007,000			33,000	2,022,500	2,007,
/. I. Regional Library	1,964,379					1,964,379			-	1,964,379				1,964,379	1,964,
Iomelessness	1,001,010					-			-	-				-	1,001,
I.R. / I.T. / M.I.A./G.I.S.				2,204,000		2,204,000			-	2,204,000				2,204,000	2,204,
Malahat Transit	381,851		356,657	13,000		751,508			-	751,508				751,508	751,
Transit	3,111,309		657,590	114,000		3,882,899			-	3,882,899		201,920		3,680,979	3,882,
911	1,056,356		,	-		1,056,356	(50,000)		(50,000)	1,006,356		,	114,490	891,866	1,006,
Grants-in-Aid	156,293					156,293			-	156,293				156,293	156,
Economic Development	574,918					574,918			-	574,918				574,918	574,
Regional Tourism	120,000			-		120,000			-	120,000				120,000	120,
Electoral Feasibility Studies	10,000			20,000		30,000			-	30,000				30,000	30,
Environmental Initiatives	620,000			310,000		930,000			-	930,000				930,000	930,
Iunicipalities - M.F.A. Debt				3,282,054		3,282,054			-	3,282,054		3,282,054		-	3,282,
Parks, Recreation, Culture & Facilities				444,216		444,216			-	444,216				444,216	444,
Administration Building				665,034		665,034			-	665,034	-	154,753		510,281	665,
Emergency Planning	818,212		29,136	146,402		993,750	-		-	993,750				993,750	993,
Community Parks	1,710,000		4,000	-		1,714,000	-		-	1,714,000	84,881		338,000	1,291,119	1,714,
Electoral Area Services	854,192					854,192			-	854,192				854,192	854,
Parks & Trails	795,958					795,958			-	795,958	10,511			785,447	795,
Regional Parks	1,075,000					1,075,000			-	1,075,000			139,341	935,659	1,075,
Bright Angel Park	65,500		5,000			70,500			-	70,500			-	70,500	70,
South Cowichan Community Parks	62,000					62,000			-	62,000				62,000	62,
Cincol Trestle	105,000					105,000			-	105,000			-	105,000	105,
onal Parkland Acquistion	865,000					865,000	(122,012)		(122,012)	742,988	742,988			-	742,
	44,548			79,623		124,171			-	124,171				124,171	124,
Enforcement & Inspection	534,279			650,000		1,184,279			-	1,184,279				1,184,279	1,184,
Community Planning	2,111,000			160,000		2,271,000			-	2,271,000				2,271,000	2,271,
North Oyster Fire Protection	529,648		94,633			624,281	(150,000)		(150,000)	474,281	114,151		-	360,130	474,
Mesachie Lake Fire Protection	50,000			6,000		56,000	(1,300)		(1,300)	54,700				54,700	54,
ake Cowichan Fire Protection	268,130					268,130			-	268,130				268,130	268,
Saltair Fire Protection	174,411					174,411			-	174,411				174,411	174,
Sahtlam Fire Protection	246,777			1,935		248,712	(75,712)		(75,712)	173,000	-	-	-	173,000	173,
Malahat Fire Protection	190,614		52,621			243,235			-	243,235		21,582		221,653	243,
Eagle Heights Fire Protection	212,961					212,961	-		-	212,961				212,961	212,
Honeymoon Bay Fire Protection	187,000					187,000	(40,000)		(40,000)	147,000				147,000	147,
Youbou Fire Protection	205,532					205,532	(50,000)		(50,000)	155,532				155,532	155,
Arts and Culture	162,500		100 111	105 000		162,500	(50.000)		(50,000)	162,500	50.004	477.057	405 000	162,500	162,
Cowichan Lake Recreation	2,555,162		460,114	105,000		3,120,276	(50,000)		(50,000)	3,070,276	50,824	477,957	105,000	2,436,495	3,070,
Kerry Park Recreation	2,916,825		825,000	383,600		4,125,425			-	4,125,425	240,000	92,212	515,000	3,278,213	4,125,
Kerry Park Aquatic Service	100,000 4,847,241		1,849,555	469,682		100,000 7,166,478	(468,000)		(468,000)	100,000 6,698,478		135,606	500,000	100,000 6,062,872	,100 6,698
sland Savings Centre	4,047,241		1,049,555	409,002		7,100,470	(400,000)		(400,000)	0,090,470		135,000	500,000	0,002,072	0,090,
sland Savings Centre Theatre Loan Fheatre Grant - Area A	43,511					43,511			-	- 43,511				43,511	43,
Theatre Grant - Area B	70,553					70,553				70,553				70,553	43, 70,
heatre Grant - Area C	82,178					82,178			-	82,178				82,178	82,
Theatre Grant N. Cowichan	142,233					142,233			-	142,233				142,233	, 142,
heatre Grant - Ladysmith	53,929					53,929			-	53,929				53,929	53,
COWICHAN SPORTSPLEX - AREA A	13,989					13,989		-	-	13,989				13,989	13,
COWICHAN SPORTSPLEX - AREA C	13,365					13,365		-	-	13,365				13,365	13,
COWICHAN SPORTSPLEX - AREA D	8,474					8,474		-	-	8,474				8,474	10,
COWICHAN SPORTSPLEX - AREA E	9,935					9,935		-	-	9,935				9,935	
Recreation Mill Bay	10,000					10,000		-	-	10,000				10,000	
Recreation Glenora	8,454					8,454			-	8,454				8,454	
	46,000					46,000				46,000				46,000	
Recreation Saltair	40.000								-	40.000				40.000	

#### Five Year Financial Plan (2017 - 2021)

(Year 2021)

				(16012021)							SCHEDOLL D					
							Transfer from/(to)									
	Funding Sources										Expenditures					
	Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest			Other	Deficit	Total
FUNCTION:	Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term	Long Term	Capital	Purposes	prior year	Expenditures
Cowichan Lake Activity Centre	55,105					55,105			-	55,105				55,105		55,105
Victim Services	80,000					80,000			-	80,000				80,000		80,000
Recreation N. Oyster	98,290					98,290			-	98,290				98,290		98,290
Cowichan Aquatic Centre - Area E	25,802					25,802			-	25,802				25,802		25,802
Cowichan Wooden Boat Society	13,600					13,600			-	13,600				13,600		13,600
Shawnigan Lake Community Centre	718,900		530,000	50,000		1,298,900	35,000		35,000	1,333,900	45,900		100,000	1,188,000		1,333,900
Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
Cobble Hill Hall	18,000					18,000			-	18,000				18,000		18,000
Shawnigan Lake Historical Society	17,015					17,015			-	17,015				17,015		17,015
Cowichan Station Area Association Area E	21,524					21,524			-	21,524				21,524		21,524
Frank Jameson Centre	40,000					40,000			-	40,000				40,000		40,000
Senior Centre Grant	17,506					17,506			-	17,506				17,506		17,506
Kaatza Society	30,000					30,000			-	30,000				30,000		30,000
Mill Bay/Malahat Historical Society	10,000					10,000			-	10,000				10,000		10,000
Cowichan Station Association Area B	5,000					5,000			-	5,000				5,000		5,000
COWICHAN AQUATIC CENTRE - AREA F	5,111					5,111		-	-	5,111				5,111		5,111
COWICHAN AQUATIC CENTRE - AREA I	5,111					5,111		-	-	5,111				5,111		5,111
Shawnigan Basin Society	50,000					50,000			-	50,000				50,000		50,000
Nature and Habitat - Area I		0.000		200		200			-	200				200		200
Thetis Island Wharf Thetis Island Boat Launch		9,000 1,000				9,000 1,000			-	9,000 1,000				9,000 1,000		9,000 1,000
Cowichan Lake Water Protection		1,000		800		800			-	800				800		800
Safer Futures	27,575			800		27,575			-	27,575				27,575		27,575
Saler Futures	50,983					50,983				50,983				50,983		50,983
h Cowichan Community Policing	60,019					60,019			-	60,019				60,019		60,019
Chan Community Policing	125,375					125,375			-	125,375				125,375		125,375
COWICHAN VALLEY HOSPICE SOCIETY	61,000					61,000		-	-	61,000				61,000		61,000
Engineering Services - Administration	01,000			305,000		305,000			-	305,000			50,000	255,000		305,000
Engineering Services - Utilities				-	2,499,548	2,499,548			-	2,499,548	39,548		60,000	2,400,000		2,499,548
Thetis Island Solid Waste & Recycling		22,213			,,.	22,213			-	22,213	,		,	22,213		22,213
Curbside Collection			1,250,000	487,500		1,737,500	(120,000)		(120,000)	1,617,500		144,820		1,472,680		1,617,500
Solid Waste Complex	4,206,210		2,841,398	1,229,140		8,276,748	(140,591)		(140,591)	8,136,157	189,382	295,883		7,650,892		8,136,157
Cowichan Flood Management	150,000					150,000				150,000				150,000		150,000
South Cowichan Water Study Plan	75,000					75,000			-	75,000				75,000		75,000
Liquid Waste Plan Central Sector	95,900					95,900			-	95,900				95,900		95,900
Liquid Waste Plan South Sector						-			-	-				-		-
Street Lighting - Mesachie	6,100					6,100			-	6,100				6,100		6,100
Street Lighting - Youbou		32,000				32,000			-	32,000				32,000		32,000
Street Lighting - Brentwood			250	50		300			-	300				300		300
Street Lighting - Cowichan Bay	4,900					4,900			-	4,900				4,900		4,900
Street Lighting - Honeymoon Bay	24,500		0.050	400		24,500			-	24,500				24,500		24,500
Street Lighting - Mill Bay		0.400	2,250	100		2,350			-	2,350				2,350		2,350
Street Lighting - Cobble Hill	2,600	2,499				2,499 2,600			-	2,499 2,600				2,499 2,600		2,499 2,600
Critical Street Lighting A Critical Street Lighting B	1,300					2,800			-	2,800 1,300				2,800		1,300
Critical Street Lighting C	3,200					3,200			-	3,200				3,200		3,200
Critical Street Lighting D	1,000					1,000				1,000				1,000		1,000
Critical Street Lighting E	5,100					5,100			-	5,100				5,100		5,100
Critical Street Lighting 1	1,270					1,270			-	1,270				1,270		1,270
Asset Management	1,270					1,270				1,210				1,270		1,270
Street Lighting - Wilmot Road	4,100					4,100			-	4,100				4,100		
Street Lighting - Sentinel Ridge	2,960					2,960			-	2,960				2,960		
Street Lighting - Twin Cedars	4,200					4,200			-	4,200				4,200		ω
Street Lighting - Arbutus Mountain	4,200					4,200			-	4,200				4,200		N
Mill Springs Street Lighting	13,000					13,000			-	13,000				13,000		<b></b>
Satellite Park Water	, -	49,960	35,000			84,960	(6,575)		(6,575)	78,385		11,981		66,404		
									,							

#### Five Year Financial Plan (2017 - 2021)

(Year 2021)

	Terr	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Dringing 9 Interact			Other	Deficit	Total
ICTION:	Tax Requisition	Taxes	Fees & Charges	Revenue	Proceeds of Borrowing	Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Purposes	prior year	
iglas Hill Water		-	-			-	-		-	-				-		
bourn Water		41,200	95,000			136,200	-		-	136,200	-	7,088		129,112		136,2
utus Mountain Water		35,000	32,000		-	67,000			-	67,000		8,000	-	59,000		67,0
Ridge Water		22,700	16,000		-	38,700	-		-	38,700		3,000	-	35,700		38,
d Mountain Water System		52,520	30,000			82,520	(10,000)		(10,000)	72,520		5.040		72,520		72,
wood Ridge Water System		28,850	21,500			50,350			-	50,350		5,312		45,038		50,
utus Ridge Water System			300,000			300,000			-	300,000		6,608		293,392		300
ton Water System		30,000	16,000			46,000			-	46,000		5,665		40,335		46
Iwood Water System		25,000	12,000			37,000			-	37,000		5,216		31,784		37
dley Range Water System		29,444	-			29,444	(5.000)		-	29,444		644		28,800		29
um Water System		46,570	44,000			90,570	(5,000)		(5,000)	85,570		22,526		63,044		85
achie Lake Water		33,000	20,000			53,000	(3,000)		(3,000)	50,000			000 000	50,000		50
ir Water		490,000	287,935			777,935	-		-	777,935		00.050	300,000	477,935		777
ral Youbou Water Debt		36,850	02 454			36,850	(10,000)		-	36,850	20.054	36,850	50.000	-		36
ou Water		206,000	93,154			299,154	(10,000)		(10,000)	289,154	32,854	8,506	50,000	197,794		289
eymoon Bay Water		62,212	62,930			125,142	(5,000)		(5,000)	120,142 2,623	-	-		120,142		120
eymoon Bay (Sutton Cr.) Water Debt		2,623				2,623			-			2,623		- 05 744		2
eymoon Bay Water (Well 2) Debt		25,744	14,000			25,744 43,600	(2,000)		(2,000)	25,744				25,744		25
y Point Water		29,600 281,025	14,000				(3,000)		(3,000)	40,600		257.000	-	40,600		4(
nigan Lake North Water		281,025	286,600	1,000		567,625 1,000			-	567,625 1,000		257,000		310,625 1,000		567 1
nigan Weir Village Water		22,600	44,000	1,000		66,600			-	66,600				66,600		60
ot Road Drainage	9 000	22,000	44,000						-							8
nel Ridge Drainage	8,000 6,000					8,000 6,000			-	8,000 6,000				8,000 6,000		(
nigan Lake East Drainage	2,150					2,150			-	2,150				2,150		
us Mountain Drainage									-							4
Road Drainage	5,000 3,800					5,000 3,800			-	5,000 3,800				5,000 3,800		
Nountian Drainage System	5,000					5,000			-	5,000 5,000				5,000 5,000		
le Hill Drainage System	5,000					3,000			-	3,000				3,000		•
us Ridge Drainage System	20,000					20,000			-	20,000				- 20,000		20
nigan Creek Cleanout System	14,000					14,000			-	14,000				14,000		14
han Bay Sewer	14,000	233,500	300,000			533,500	(4,587)		- (4,587)	528,913		132,729	70,000	326,184		528
t Sewer System		233,500	300,000			62,950	(4,567)		(4,567)	62,950		152,729	70,000	47,950		52
nel Ridge Sewer		52,950	52,000 65,000	-	-	117,950			-	117,950		13,000	-	117,950		11
Cedars Sewer		62,320	35,000			97,320	-		-	97,320			-	97,320		9
ourn Sewer		31,200	87,959			119,159	-		-	97,320 119,159		10,632		97,320 108,527		9 11
us Mountain Sewer		96,000	55,000			151,000				151,000		10,032		151,000		15
e Hill Sewer		90,000 46,710	25,000			71,710	(3,000)		(3,000)	68,710		1,250		67,460		6
chie Lake Sewer		45,699	25,000			60,699	(3,000)		(3,000)	60,699		15,699		45,000		6
Mountian Sewer System		43,099 55,000	25,000			80,000	(10,000)		(10,000)	70,000		15,099	_	70,000		70
prings Sewer System		112,329	25,000 85,000			197,329	(7,000)		(7,000)	190,329			_	190,329		190
us Ridge Sewer System		112,029	346,235			346,235	(5,000)		(5,000)	341,235		66,764		274,471		34
Heights Sewer			322,162			322,162	24,453		24,453	346,615		00,704		346,615		346
Hills Sewer		38,950	18,000			56,950	24,400		24,400	56,950				56,950		50
nigan Lake Sewer		194,000	160,000			354,000			_	354,000		4,131	90,000	259,869		354
Village Sewer		31,100	80,000	4,000		115,100	-		-	115,100	-	6,287		108,813		11
ou Sewer System		57,700	16,000	4,000		73,700	_		_	73,700	-	0,207	20,000	53,700		73
ton Water System			70,000			70,000				70,000			20,000	70,000		70
ton Forest Sewer System		-	79,000			79,000				79,000				79,000		79
LS	38,845,624	2,706,018	12,184,679	11,362,336	2,499,548	67,598,204	(1,280,324)		(1,280,324)	66,317,880	1,551,039	5,440,297	2,486,831	56,839,713	-	66,3



# **COWICHAN VALLEY REGIONAL DISTRICT**

## BYLAW NO. 4090

### A Bylaw to Authorize the Entering into an Agreement Respecting Financing Between the Cowichan Valley Regional District and the Municipal Finance Authority of British Columbia

**WHEREAS** the Municipal Finance Authority of British Columbia (the "Authority") may provide financing of capital requirements for regional districts or for their member municipalities by the issue of debentures or other evidence of indebtedness of the Authority and lending the proceeds therefrom to the Regional District on whose request the financing is undertaken;

**AND WHEREAS** under the District of North Cowichan is a member municipality of the Cowichan Valley Regional District:

**AND WHEREAS** the Regional District is to finance from time to time on behalf of and at the sole cost of the member municipalities, under the provisions of Section 411 of the *Local Government Act*, the works to be financed pursuant to the following loan authorization bylaw(s):

L/A Bylaw Number	Purpose	Amount of Borrowing Authorized	Amount Already Borrowed	Borrowing Authority Remaining	Term of Issue	Amount of Issue
3623	Flood Protection Works	\$200,000	Nil	\$200,000	20 Years	\$200,000
TOTAL		\$200,000	Nil	\$200,000		\$200,000

TOTAL Financing under Section 411

### \$200,000

**AND WHEREAS** the Regional Board, by this bylaw, hereby requests such financing shall be undertaken through the Authority;

**NOW THEREFORE** the Regional Board of the Cowichan Valley Regional District enacts as follows:

# **CITATION**

- 1. This Bylaw may be cited for all purposes as "CVRD Bylaw No. 4090 Security Issuing (Loan Authorization Bylaw No. 3623) Bylaw, 2017".
- 2. The Regional Board hereby consents to financing the debt of the District of North Cowichan in the amount of Two Hundred Thousand Dollars (\$200,000.), in accordance with the following terms.
- 3. The Authority is hereby requested and authorized to finance from time to time the aforesaid undertakings at the sole cost and on behalf of the Regional District and its member municipalities up to, but not exceeding Two Hundred Thousand Dollars (\$200,000.) in lawful money of Canada (provided that the Regional District may borrow all or part of such amount in such currency as the Trustees of the Authority shall determine but the aggregate amount in lawful money of Canada and in Canadian Dollar equivalents so borrowed shall not exceed \$200,000. in Canadian dollars) at such interest and with such discounts or premiums and expenses as the Authority may deem appropriate in consideration of the market and economic conditions pertaining.
- 4. Upon completion by the Authority of financing undertaken pursuant hereto, the Chair and Treasurer of the Regional District, on behalf of the Regional District and under its seal shall, at such time or times as the Trustees of the Authority may request, enter into and deliver to the Authority one or more agreements which said agreement or agreements shall be substantially in the form annexed hereto as Schedule A and made part of the bylaw (such agreement or agreements as may be entered into, delivered or substituted hereinafter referred to as the "Agreement") providing for payment by the Regional District to the Authority of the amounts required to meet the obligations of the Authority with respect to its borrowings undertaken pursuant hereto, which Agreement shall rank as debenture debt of the Regional District.
- 5. The Agreement in the form of Schedule "A" shall be dated and payable in the principal amount or amounts of monies and in Canadian dollars or as the Authority shall determine and subject to the *Local Government Act*, in such currency or currencies as shall be borrowed by the Authority under Section 2 of this bylaw and shall set out the schedule of repayment of the principal amount together with interest on unpaid amounts as shall be determined by the Treasurer of the Authority.
- 6. The obligation incurred under the said Agreement shall bear interest from a date specified therein, which date shall be determined by the Treasurer of the Authority, and shall bear interest at a rate to be determined by the Treasurer of the Authority.
- 7. The Agreement shall be sealed with the seal of the Regional District and shall bear the signatures of the Chair and Treasurer.
- 8. The obligations incurred under the said Agreement as to both principal and interest shall be payable at the Head Office of the Authority in Victoria and at such time or times as shall be determined by the Treasurer of the Authority.
- 9. If during the currency of the obligations incurred under the said Agreement to secure borrowings in respect of the District of North Cowichan Bylaw No. 3623 Flood Protection

Loan Authorization Bylaw, 2016, there shall be requisitioned annually an amount sufficient to meet the annual payment of interest and the repayment of principal.

10. The Regional District shall provide and pay over to the Authority such sums as are required to discharge its obligations in accordance with the terms of the Agreement, provided however, that if the sum provided for in the Agreement is not sufficient to meet the obligations of the Authority, any deficiency in meeting such obligations shall be a liability of the Regional District to the Authority and the Regional District shall make provision to discharge such liability.

At the request of the Treasurer of the Authority and pursuant to Section 15 of the *Municipal Finance Authority of British Columbia Act*, the Regional District shall pay over to the Authority such sums and execute and deliver such promissory notes as are required pursuant to said Section 15 of the *Municipal Finance Authority of British Columbia Act*, to form part of the Debt Reserve Fund established by the Authority in connection with the financing undertaken by the Authority on behalf of the Regional District pursuant to the Agreement.

READ A FIRST TIME this	day of	2017.
READ A SECOND TIME this	day of	2017.
READ A THIRD TIME this	day of	2017.
ADOPTED this	day of	2017.

Chairperson

Corporate Secretary



## SCHEDULE "A"

### to CVRD Bylaw No. 4090

## CANADA

### **PROVINCE OF BRITISH COLUMBIA**

## AGREEMENT

### **COWICHAN VALLEY REGIONAL DISTRICT**

The Cowichan Valley Regional District hereby promises to pay to the Municipal Finance Authority of British Columbia (the "Authority") at its Head Office in Victoria, British Columbia, the sum of (\$ ) in lawful money of thereon the toaether with interest from Canada. dav of at varying rates of interest calculated semi-annually in each and every year during the currency of this Agreement; and payments shall be as specified in the table appearing on the reverse hereof commencing on the day of provided that in the event of payments of principal and interest hereunder are insufficient to satisfy the obligations of the Authority undertaken on behalf of the Regional District, the Regional District shall pay over to the Authority such further sums as are sufficient to discharge the obligations of the Regional District to the Authority.

DATED at _	, British Columbia, this	 day
of		•

IN TESTIMONY WHEREOF and under the authority of Bylaw No. 4090 cited as "CVRD Bylaw No. 4090 - Security Issuing (Loan Authorization Bylaw 3623) Bylaw, 2017." This Agreement is sealed with the Corporate Seal of the Cowichan Valley Regional District and signed by the Chairperson and Treasurer thereof.

Chairperson

Treasurer



# **COWICHAN VALLEY REGIONAL DISTRICT**

# **BYLAW NO. 4089**

### A Bylaw for the Purpose of Amending Zoning Bylaw No. 3705 Applicable to Electoral Area D – Cowichan Bay (Uplands)

**WHEREAS** the *Local Government Act*, hereafter referred to as the "*Act*", as amended, empowers the Board of Directors of the Cowichan Valley Regional District to adopt and amend zoning bylaws;

**AND WHEREAS** the Board has adopted a zoning bylaw for Electoral Area D – Cowichan Bay (Uplands), that being Zoning Bylaw No. 3705;

**AND WHEREAS** the Board voted on and received the required majority vote of those present and eligible to vote at the meeting at which the vote was taken, as required by the *Act*;

**AND WHEREAS** after the close of the notification period, the Regional Board considers it advisable to amend Zoning Bylaw No. 3705;

**NOW THEREFORE** the Board of Directors of the Cowichan Valley Regional District, in open meeting assembled, enacts as follows:

### 1. CITATION

This bylaw shall be cited for all purposes as "CVRD Bylaw No. 4089 – Cowichan Bay Zoning Amendment Bylaw (5301 Chaster Road), 2017".

### 2. AMENDMENTS

Cowichan Valley Regional District Zoning Bylaw No. 3705, as amended from time to time, is hereby amended in the following manner:

a) Section 7.6 – C7 Village Business Park Commercial, 'Distillery, Brewery' added as a permitted use.

### 3. FORCE AND EFFECT

This bylaw shall take effect upon its adoption by the Regional Board.

Page 2

READ A FIRST TIME this	day of	, 2017.
READ A SECOND TIME this	day of	, 2017.
READ A THIRD TIME this	day of	, 2017.
ADOPTED this	day of	, 2017.

Chairperson

Corporate Secretary



# **GRANT-IN-AID SELECT COMMITTEE REPORT**

OF MEETING HELD JANUARY 23, 2017

**DATE:** January 25, 2017

To: Chairperson and Directors of the Board

That the 2017 Regional Grant-in-Aid process be undertaken in accordance with the current Regional Grant-in-Aid policy and that the 2017 applications be considered at the March 22, 2017 Regional Services Committee meeting.