520 - Solid Waste Management Complex

The role of the Solid Waste Management function is to provide solid waste planning and garbage disposal for the CVRD. This includes operation of regional garbage & recycling depots. Expense categories include operations (waste export, wages, fuel & maintenance, recycling programs etc.) and capital (equipment replacement, landfill closure, etc.). The function is funded primarily through requisition, user fees, and revenues from the collection and/or sale of recyclables. Capital expenditures are funded primarily through gas tax, reserve funds, or borrowing.

520 - SOLID WASTE MANAGEMENT COMPLEX — **TOTAL REQUISITION** 6,670,548

STATUTORY LIMITATION: — **GREATER OF $3,566,700 OR**
0.68830 /1000 OF NET TAXABLE VALUE 23,390,612
Bylaw 1758 - June 12, 1996

BASIS OF APPORTIONMENT: — **ASSESSMENTS TAXABLE FOR HOSPITAL PURPOSES FOR ALL AREAS**

PARTICIPATING AREAS:	NET TAXABLE VALUE	FIGURES USED FOR APPORTIONMENT	MEMBERS SHARE	PRIOR YEAR ADJ	TOTAL
CITY OF DUNCAN	1,350,824,159	173,541,678	299,271	29	299,300
DISTRICT OF NORTH COWICHAN	11,062,780,591	1,276,231,116	2,200,849	(389)	2,200,460
TOWN OF LADYSMITH	3,032,937,946	332,316,734	573,077	639	573,716
TOWN OF LAKE COWICHAN	1,147,538,050	121,837,590	210,108	242	210,349
ELECTORAL AREA A	2,322,039,014	251,745,251	434,132	(69)	434,063
ELECTORAL AREA B	4,321,266,341	458,224,452	790,204	(202)	790,002
ELECTORAL AREA C	2,240,780,073	245,660,000	423,638	39	423,678
ELECTORAL AREA D	1,445,048,545	162,332,221	279,940	(174)	279,767
ELECTORAL AREA E	1,557,090,857	194,669,123	335,705	(94)	335,611
ELECTORAL AREA F	1,129,594,765	149,822,482	258,368	26	258,394
ELECTORAL AREA G	1,403,893,963	153,732,836	265,111	3	265,114
ELECTORAL AREA H	1,271,609,300	155,545,631	268,237	10	268,247
ELECTORAL AREA I	1,697,761,058	192,466,609	331,907	(59)	331,848
TOTAL	33,983,164,662	3,868,125,723	6,670,548	(0)	6,670,548

RESIDENTIAL TAX RATE: 0.1724 — **COST PER $100,000 HOUSEHOLD**
(PER $1000 OF NET TAXABLE VALUE) 17.24

COWICHAN VALLEY REGIONAL DISTRICT

2023-2027 FINANCIAL EXPENDITURE PROGRAM

Service: Solid Waste Management Complex

Function: 520

TOTAL EXPENDITURE	2022	2023	2024	2025	2026	2027
Operational Costs	$11,616,257	$13,135,839	$13,624,120	$14,577,109	$15,596,806	$16,687,883
Long Term Debt	354,851	352,334	352,334	352,334	352,334	352,334
Short Term Debt	58,677	221,722	308,702	268,629	250,066	250,066
Capital	1,021,500	967,220				
Transfer to Capital Reserve						
Transfer to Remediation Reserve	52,000	56,000	54,000	54,000	54,000	54,000
TOTAL APPLICATION OF FUNDS	$13,103,285	$14,733,115	$14,339,156	$15,252,072	$16,253,206	$17,344,283
SOURCES OF FUNDS						
Requisition/Parcel Tax	6,450,836	6,670,548	7,222,827	7,579,119	7,953,226	8,285,628
User Fee	4,831,800	6,407,000	6,801,107	7,331,673	7,955,269	8,713,944
Transfer from Capital Reserve	177,500					
Transfer from Operating Reserve	308,720	421,220				
Transfer from Gas Tax Reserve						
Other	313,330	357,088	315,222	341,280	344,711	344,711
Debt Proceeds	669,000	629,000				
Surplus/(Deficit)	352,099	248,259				
TOTAL SOURCE OF FUNDS	$13,103,285	$14,733,115	$14,339,156	$15,252,072	$16,253,206	$17,344,283

2023 Debt Long Term with Principal & Interest

Borrowed	Outstanding	Maturity	P & I
5 Bay Building	$291,039	2030	$29,241
Peerless	$355,167	2030	$35,684
Peerless	$502,797	2033	$56,224
Peerless	$601,486	2034	$57,993
Meade Creek	$852,493	2038	$69,382
Meade Creek	$1,038,098	2039	$103,810
Total			**$352,334**

2023 Debt Short Term with Principal & Interest

Borrowed	Outstanding	Maturity	P & I
Replace Loader	$45,414	2024	$31,349
Pick-up truck	$12,623	2024	$8,724
Skidsteer	$54,295	2025	$18,563

Proposed	Amount	Maturity	P & I
Trsfr Stn Scale	$125,000	2027	$27,214
Peerless Skidstee	$100,000	2027	$21,360
Excavator	$305,000	2027	$65,598
Pick-up truck	$55,000	2027	$11,748
Genset	$174,000	2027	$37,166
Total			**$221,722**

Account Code : ??-?-????-???? **To :** ??-?-????-???? **Function Type :** Selective

GENERAL REVENUE FUND
520 - S.W.M. COMPLEX

		2020 ACTUAL	2021 ACTUAL	2022 AMENDED BUDG	2023 PROVISIONAL
OPERATING REV					
2000 GRANTS					
01-1-2000-2100	FEDERAL GRANTS IN LIEU	-825	-836	-600	-600
01-1-2000-2101	PROVINCIAL GRANTS IN LIEU	-8,753	-9,862	-8,100	-8,100
01-1-2000-2121	PROVINCIAL CONDITIONAL	-41,400	-17,370	-59,630	-74,103
01-1-2000-2150	FEDERAL WAGE SUBSIDIES	-3,986	-3,195	0	0
01-1-2000-2700	GENERAL	-900	0	0	0
	Total GRANTS	-55,864	-31,263	-68,330	-82,803
4321 MULTI-MATERIAL BC					
01-1-4321-2130	RECOVERY FROM MUNICIPALI	-68,963	-69,961	-65,000	-57,785
01-1-4321-2132	RECOVERY FROM CURBSIDE	-60,014	-54,686	-65,000	-59,500
01-1-4321-2884	EDUCATION & ADMINISTRATIC	-5,119	-4,351	-5,000	-4,000
01-1-4321-2886	GLASS	-29,680	-19,466	-25,000	-20,000
01-1-4321-2887	PAPER	-45,904	-50,096	-45,000	-48,000
01-1-4321-2888	PPP CONTAINERS	-6,524	-5,760	-5,000	-5,000
01-1-4321-2889	FILM PLASTIC	-27,678	-42,050	-20,000	-50,000
01-1-4321-2890	STYROFOAM	-24,645	-23,201	-15,000	-30,000
01-1-4321-2891	TRANSPORTATION - DEPOT	-31,275	0	0	0
	Total MULTI-MATERIAL BC	-299,800	-269,570	-245,000	-274,285
4433 RECOVERY OF COSTS					
01-1-4433-0000	GENERAL	-43,055	-3,125	0	0
	Total RECOVERY OF COSTS	-43,055	-3,125	0	0
4480 DUMPING CHARGES					
01-1-4480-2842	TONNAGE	-3,742,746	-4,189,313	-3,952,000	-5,320,000
01-1-4480-2843	REMEDIATION FEES	-47,859	-54,247	-52,000	-56,000
	Total DUMPING CHARGES	-3,790,605	-4,243,560	-4,004,000	-5,376,000
4485 RECYCLING					
01-1-4485-2381	PAINTED WOOD	0	0	0	-73,000
01-1-4485-2850	YARD & GARDEN	0	0	-10,000	-30,000
01-1-4485-2851	FOOD WASTE	-254,874	-260,264	-280,000	-310,000
01-1-4485-2852	BATTERIES	-24,021	-24,197	-20,000	-24,000
01-1-4485-2853	AGGREGATE	-17,135	-18,768	-20,000	-19,000
01-1-4485-2854	MAJOR APPLIANCES	-3,990	-3,488	-5,000	-5,000
01-1-4485-2855	MATTRESSES	-61,984	-65,611	-60,000	-80,000
01-1-4485-2859	COUCHES	-52,647	-59,505	-55,000	-90,000
01-1-4485-2861	SMALL APPLIANCE	-20,552	-22,147	-16,000	-18,000
01-1-4485-2862	SCRAP METAL	0	-208,687	-120,000	-150,000
01-1-4485-2863	PAINT	-27,952	-29,743	-25,000	-25,000

Account Code : ??-?-????-???? **To :** ??-?-????-???? **Function Type :** Selective

GENERAL REVENUE FUND
520 - S.W.M. COMPLEX

		2020 ACTUAL	2021 ACTUAL	2022 AMENDED BUDG	2023 PROVISIONAL
01-1-4485-2864	OIL FILTERS	-2,226	0	-800	0
01-1-4485-2865	WASTE OIL	-4,568	-27,735	-19,000	-25,000
01-1-4485-2866	TIRES RECYCLING	0	0	-10,000	-10,000
01-1-4485-2868	CONSTRUCTION WOOD WAST	-51,513	-45,862	-70,000	-70,000
01-1-4485-2870	ASPHALT ROOFING	-59,549	-65,022	-70,000	-70,000
01-1-4485-2871	ELECTRONICS	-16,286	-23,687	-30,000	-22,000
01-1-4485-2874	ANTIFREEZE	-26,753	-2,613	-9,000	-2,500
01-1-4485-2878	FLUORESCENT TUBES	-5,905	-6,906	-6,000	-6,000
	Total RECYCLING	-629,954	-864,237	-825,800	-1,029,500
5100 FEES & PERMITS					
01-1-5100-3566	LICENSES	-2,300	-2,100	-2,000	-1,500
	Total FEES & PERMITS	-2,300	-2,100	-2,000	-1,500
5331 RENTAL INCOME					
01-1-5331-2811	BIODIESEL	-6,477	-6,827	0	0
	Total RENTAL INCOME	-6,477	-6,827	0	0
5900 MISCELLANEOUS					
01-1-5900-2700	GENERAL	-19,612	-1,553	0	0
01-1-5900-5015	WCB RECOVERIES	-35,022	-30,164	0	0
	Total MISCELLANEOUS	-54,634	-31,717	0	0
7571 REQUISITION					
01-1-7571-0000	REQUISITION	-5,601,209	-6,240,163	-6,450,836	-6,648,548
	Total REQUISITION	-5,601,209	-6,240,163	-6,450,836	-6,648,548
9110 SURPLUS/DEFICIT - CURRENT YEAR					
01-1-9110-0000	SURPLUS/DEFICIT	0	-140,000	-177,099	-248,259
	Total SURPLUS/DEFICIT - CURR	0	-140,000	-177,099	-248,259
9120 TRANSFER FROM OPERATING RESERVE					
01-1-9120-0000	TSF FROM OPERATING RESEF	0	0	0	-105,000
	Total TRANSFER FROM OPERAT	0	0	0	-105,000
	Total OPERATING REV	-10,483,898	-11,832,561	-11,773,065	-13,765,895
OPERATING EXP					
1120 GENERAL EXPENDITURES					
01-2-1120-1301	WAGES	0	125	0	0
01-2-1120-1400	BENEFITS	0	36	0	0
	Total GENERAL EXPENDITURES	0	162	0	0

2021 ENGINEERING-08 FORD F350 (CK7713)

Account Code : ??-?-????-???? **To :** ??-?-????-???? **Function Type :** Selective

GENERAL REVENUE FUND
520 - S.W.M. COMPLEX

		2020 ACTUAL	2021 ACTUAL	2022 AMENDED BUDG	2023 PROVISIONAL
01-2-2021-2373	INSURANCE/AUTOMOTIVE EQ	1,251	680	1,500	1,500
01-2-2021-2470	PURCHASE REPAIRS - VEHICL	0	0	1,500	2,500
01-2-2021-2570	PURCHASED MAINTENANCE/V	5,870	11	500	1,000
01-2-2021-5310	FUEL & LUBRICANTS	0	0	3,000	3,000
01-2-2021-5610	VEHICLE & EQUIPMENT PARTS	707	28	0	0
01-2-2021-5620	TIRES	0	0	500	500
	Total ENGINEERING-08 FORD F:	7,828	719	7,000	8,500
2024 CHEVY BOLT (FM652F)					
01-2-2024-2373	INSURANCE/AUTOMOTIVE EQ	0	0	0	1,600
01-2-2024-2470	PURCHASED REPAIRS - VEHIC	0	0	0	500
01-2-2024-2570	PURCHASED MAINTENANCE/V	0	0	0	450
01-2-2024-5310	FUEL & LUBRICANTS	0	0	0	50
01-2-2024-5610	VEHICLE & EQUIPMENT PARTS	0	0	0	500
	Total CHEVY BOLT (FM652F)	0	0	0	3,100
2025 2018 F-150 (MN3704)					
01-2-2025-2373	INSURANCE/AUTOMOBILE EQ	1,549	709	1,650	1,500
01-2-2025-2470	PURCHASED REPAIRS - VEHIC	0	0	500	500
01-2-2025-2570	PURCHASED MAINTENANCE/V	335	75	1,000	1,988
01-2-2025-5310	FUEL & LUBRICANTS	1,387	3,318	3,000	4,000
01-2-2025-5610	VEHICLE & EQUIPMENT PARTS	0	91	0	0
01-2-2025-5620	TIRES	48	0	500	900
	Total 2018 F-150 (MN3704)	3,319	4,193	6,650	8,888
2582 2014 FREIGHTLINER (FH3236)					
01-2-2582-5620	TIRES	93	0	0	0
	Total 2014 FREIGHTLINER (FH32	93	0	0	0
2583 2014 FREIGHTLINER (FH3237)					
01-2-2583-2470	PURCHASED REPAIRS	2,202	0	0	0
	Total 2014 FREIGHTLINER (FH32	2,202	0	0	0
3923 SKIDSTEER UNTI#23					
01-2-3923-2470	PURCHASED REPAIRS - VEHIC	0	1,510	6,500	7,521
01-2-3923-2570	PURCHASED MAINTENANCE/V	0	1,314	3,500	6,525
01-2-3923-5310	FUEL & LUBRICANTS	0	0	10,000	12,000
01-2-3923-5610	VEHICLE & EQUIPMENT PARTS	264	0	0	0
01-2-3923-5620	TIRES	0	0	200	4,500
	Total SKIDSTEER UNTI#23	264	2,824	20,200	30,546
3924 BINGS CR YARD TRUCK UNIT#24					
01-2-3924-2373	INSURANCE/AUTOMOTIVE EQ	0	0	1,400	1,400

Account Code : ??-?-????-???? **To :** ??-?-????-???? **Function Type :** Selective

GENERAL REVENUE FUND
520 - S.W.M. COMPLEX

		2020 ACTUAL	2021 ACTUAL	2022 AMENDED BUDG	2023 PROVISIONAL
01-2-3924-2470	PURCHASED REPAIRS - VEHIC	2,207	9,460	6,000	10,000
01-2-3924-2570	PURCHASED MAINTENANCE/V	0	5,238	1,500	1,500
01-2-3924-5310	FUEL & LUBRICANTS	0	0	6,000	6,600
01-2-3924-5610	VEHICLE & EQUIPMENT PARTS	0	1,316	0	0
01-2-3924-5620	TIRES	0	0	2,000	1,000
	Total BINGS CR YARD TRUCK U	2,207	16,014	16,900	20,500
3925 UNIT 19 JOHN DEERE UTILITY VEHCILE					
01-2-3925-2470	PURCHASED REPAIRS - VEHIC	0	103	1,000	1,500
01-2-3925-2570	PURCHASED MAINTENANCE/V	0	0	1,000	1,000
01-2-3925-5310	FUEL & LUBRICANTS	0	0	1,000	1,200
01-2-3925-5620	TIRES	0	273	200	250
	Total UNIT 19 JOHN DEERE UTIL	0	377	3,200	3,950
3926 UNIT 20 CUB CADET GOLF CART (2014)					
01-2-3926-2470	PURCHASED REPAIRS - VEHIC	0	0	500	1,000
01-2-3926-2570	PURCHASED MAINTENANCE/V	0	0	500	1,000
01-2-3926-5620	TIRES	0	142	0	250
	Total UNIT 20 CUB CADET GOLF	0	142	1,000	2,250
3927 UNIT 21 CLUB CAR GOLF CART (2007)					
01-2-3927-2470	PURCHASED REPAIRS - VEHIC	0	0	0	1,000
01-2-3927-2570	PURCHASED MAINTENANCE/V	0	0	1,300	2,100
01-2-3927-5310	FUEL & LUBRICANTS	0	0	300	350
01-2-3927-5620	TIRES	0	263	0	250
	Total UNIT 21 CLUB CAR GOLF (	0	263	1,600	3,700
3928 UNIT 22 CLUB CAR GOLF CART (2007)					
01-2-3928-2470	PURCHASED REPAIRS - VEHIC	0	0	500	1,000
01-2-3928-2570	PURCHASED MAINTENANCE/V	0	0	800	1,300
01-2-3928-5310	FUEL & LUBRICANTS	0	0	1,200	1,450
01-2-3928-5620	TIRES	0	0	0	250
	Total UNIT 22 CLUB CAR GOLF (	0	0	2,500	4,000
3934 2022 SKIDSTEER - UNIT 52025					
01-2-3934-2470	PURCHASED REPAIRS - VEHIC	0	0	0	4,500
01-2-3934-2570	PURCHASED MAINTENANCE/V	0	0	0	3,500
01-2-3934-5310	FUEL & LUBRICANTS	0	0	0	5,000
01-2-3934-5620	TIRES	0	0	0	1,000
	Total 2022 SKIDSTEER - UNIT 52	0	0	0	14,000
3935 2022 EXCAVATOR - UNIT 52026					
01-2-3935-2470	PURCHASED REPAIRS - VEHIC	0	0	0	15,000

Account Code : ??-?-????-???? **To :** ??-?-????-???? **Function Type :** Selective

GENERAL REVENUE FUND
520 - S.W.M. COMPLEX

		2020 ACTUAL	2021 ACTUAL	2022 AMENDED BUDG	2023 PROVISIONAL
01-2-3935-2570	PURCHASED MAINTENANCE/V	0	0	0	5,000
01-2-3935-5310	FUEL & LUBRICANTS	0	0	0	8,000
	Total 2022 EXCAVATOR - UNIT 5:	0	0	0	28,000
3936 2022 CHEV PICK-UP - UNIT 52027					
01-2-3936-2373	INSURANCE/AUTOMOTIVE EQI	0	0	0	1,650
01-2-3936-2470	PURCHASED REPAIRS - VEHIC	0	0	0	500
01-2-3936-2570	PURCHASED MAINTENANCE/V	0	0	0	1,000
01-2-3936-5310	FUEL & LUBRICANTS	0	0	0	3,000
01-2-3936-5620	TIRES	0	0	0	500
	Total 2022 CHEV PICK-UP - UNIT	0	0	0	6,650
4005 CLEAN UP DONATION					
01-2-4005-0000	CLEAN UP DONATION	246	0	1,500	1,500
	Total CLEAN UP DONATION	246	0	1,500	1,500
4320 GARBAGE & WASTE COLLECTION					
01-2-4320-5110	SUNDRY EXPENSES	0	365	0	0
	Total GARBAGE & WASTE COLL	0	365	0	0
4321 MULTI-MATERIAL BC					
01-2-4321-1301	WAGES	37,750	0	67,000	69,100
01-2-4321-1400	BENEFITS	12,423	0	20,200	20,960
01-2-4321-2210	ADVERTISING & EDUCATION	800	873	1,000	1,000
01-2-4321-2215	DOCUMENT PRODUCTION	0	865	1,000	1,000
01-2-4321-2475	MISCELLANEOUS EQUIPMENT	0	0	500	3,000
01-2-4321-2510	TIPPING FEES	11,863	0	0	0
01-2-4321-2607	SIGNS	0	0	1,500	1,500
01-2-4321-5110	SUNDRY EXPENSES	0	0	500	500
01-2-4321-6104	SATELLITE DEPOT	29,606	32,571	34,500	55,000
01-2-4321-6106	TRANSPORTATION - CURBSIDI	97,555	86,868	100,000	76,100
01-2-4321-6110	TRANSPORTATION - DEPOT	43,575	0	0	0
	Total MULTI-MATERIAL BC	233,571	121,176	226,200	228,160
4335 SWMC - GENERAL EXPENDITURES					
01-2-4335-1204	WAGES - HOURLY	93,510	335,704	118,500	122,100
01-2-4335-1301	WAGES	1,514,654	1,288,287	1,770,295	1,830,112
01-2-4335-1400	BENEFITS	414,204	459,776	538,117	565,300
01-2-4335-2108	ARMOURED CAR SERVICE	3,184	4,734	8,500	9,000
01-2-4335-2111	TRAVEL	244	392	5,000	5,000
01-2-4335-2131	TELEPHONE	14,216	14,896	13,500	16,500
01-2-4335-2136	RADIOS	18,583	16,217	18,000	10,909
01-2-4335-2210	ADVERTISING	200	0	0	0

Budget Report by Cost Center

CVRD

Account Code : ??-?-????-???? **To :** ??-?-????-???? **Function Type :** Selective

GENERAL REVENUE FUND
520 - S.W.M. COMPLEX

		2020 ACTUAL	2021 ACTUAL	2022 AMENDED BUDG	2023 PROVISIONAL
01-2-4335-2265	ASSET MANAGEMENT	0	0	5,000	10,000
01-2-4335-2320	LEGAL SERVICES	3,193	274	0	0
01-2-4335-2330	CONSULTANTS	0	0	0	50,000
01-2-4335-2331	ENVIRONMENTAL TESTING	5,972	1,532	7,500	6,451
01-2-4335-2333	MONITORING KOKSILAH LAND	15,645	11,618	8,000	14,168
01-2-4335-2336	WEIGH SCALE OPERATION	3,634	1,601	8,750	9,100
01-2-4335-2338	CONTRACT FOR SERVICES	50	0	3,000	500
01-2-4335-2340	TRAINING & DEVELOPMENT	8,118	9,333	10,000	12,153
01-2-4335-2342	AXLE SCALE REPAIRS	1,798	8,785	5,000	5,150
01-2-4335-2370	INSURANCE - PROPERTY	18,013	12,617	21,000	22,000
01-2-4335-2379	SECURITY	29,418	32,823	36,200	38,100
01-2-4335-2392	DISPOSAL OF BANNED MATER	11,158	4,385	20,000	25,000
01-2-4335-2397	LAUNDRY	661	187	1,500	12,000
01-2-4335-2400	ALARM MAINTENANCE	527	692	1,000	1,000
01-2-4335-2410	R & M - BUILDINGS - GENERAL	55,440	43,561	41,500	100,000
01-2-4335-2414	R & M - BUILDINGS - GROUNDS	14,768	38,518	30,900	65,000
01-2-4335-2450	R & M - MACHINERY & EQUIPM	3,032	3,150	5,150	5,150
01-2-4335-2475	MISCELLANEOUS EQUIPMENT	2,520	11,209	8,800	9,100
01-2-4335-2480	MINOR CAPITAL	2,667	0	80,150	80,971
01-2-4335-2481	CONTRACT-LEACHATE DISPO	11,873	4,498	6,180	6,500
01-2-4335-2532	COMPUTER SOFTWARE UPGR	6,859	6,259	15,000	15,000
01-2-4335-2591	PURCHASED MTCE./COMPUTE	16,529	14,482	15,500	30,604
01-2-4335-2607	SIGNS	2,189	4,635	5,150	5,500
01-2-4335-2620	RENTALS/MACHINERY & EQUI	4,858	27,567	3,100	5,000
01-2-4335-4100	ALLOC - GENERAL GOVERNME	747,611	884,450	930,464	1,008,791
01-2-4335-4560	ALLOC - LIABILITY INSURANCE	8,384	9,348	9,815	10,306
01-2-4335-4575	ALLOC - ENGINEERING	52,224	37,729	41,971	58,297
01-2-4335-4585	ALLOC - BUILDING COSTS	18,298	21,142	21,426	0
01-2-4335-4587	ALLOC - ADMINISTRATION	0	4,201	5,145	0
01-2-4335-5110	SUNDRY EXPENSES	883	829	1,550	1,500
01-2-4335-5310	FUEL & LUBRICANTS	71,097	101,605	0	0
01-2-4335-5311	BIOFUEL	24,099	67	0	0
01-2-4335-5411	CLOTHING	250	2,772	2,600	2,600
01-2-4335-5509	BOTTLED WATER SUPPLY/REN	1,855	1,687	2,000	2,500
01-2-4335-5530	ELECTRICITY	27,551	33,636	36,000	37,000
01-2-4335-5919	SAFETY SUPPLIES	20,954	17,668	10,300	10,500
01-2-4335-5920	SUPPLIES - OFFICE	11,785	9,412	8,000	10,000
01-2-4335-5924	SUPPLIES - JANITORIAL	8,207	8,374	13,000	13,000
01-2-4335-7550	LICENCES & FEES	140	140	1,000	1,000
01-2-4335-8150	BANK CHARGES	13,364	14,672	10,500	15,500
01-2-4335-9190	CASH SHORT & OVER	-2,125	-1,057	0	0
01-2-4335-9910	CONTINGENCY	0	0	29,793	100,000

Account Code : ??-?-????-???? **To :** ??-?-????-???? **Function Type :** Selective

GENERAL REVENUE FUND
520 - S.W.M. COMPLEX

		2020 ACTUAL	2021 ACTUAL	2022 AMENDED BUDG	2023 PROVISIONAL
	Total SWMC - GENERAL EXPEN	3,282,295	3,504,408	3,933,856	4,358,362
4336 PEERLESS RD - DROPOFF DEPOT					
01-2-4336-2131	TELEPHONE	2,582	2,580	2,900	2,900
01-2-4336-2265	ASSET MANAGEMENT	0	0	0	2,500
01-2-4336-2331	ENVIRONMENTAL TESTING	11,107	7,939	12,400	15,011
01-2-4336-2336	WEIGH SCALE OPERATION	1,053	0	1,050	1,600
01-2-4336-2338	CONTRACT FOR SERVICES	0	0	500	0
01-2-4336-2370	INSURANCE - PROPERTY	3,346	3,470	5,160	5,500
01-2-4336-2400	ALARM MAINTENANCE	299	299	500	500
01-2-4336-2410	R & M - BUILDINGS - GENERAL	11,216	4,362	12,500	20,500
01-2-4336-2414	R & M - BUILDINGS - GROUNDS	21,628	17,568	28,000	60,000
01-2-4336-2475	MISCELLANEOUS EQUIPMENT	42	18	1,550	1,550
01-2-4336-2607	SIGNS	222	0	1,000	3,000
01-2-4336-2620	RENTALS/MACHINERY & EQUII	0	0	1,050	1,050
01-2-4336-5110	SUNDRY EXPENSES	606	53	500	500
01-2-4336-5510	WATER	510	565	900	1,100
01-2-4336-5530	ELECTRICITY	4,012	4,020	4,500	4,600
01-2-4336-7550	LICENCES & FEES	0	0	500	500
01-2-4336-8150	BANK CHARGES	4,257	4,911	2,600	5,000
01-2-4336-9190	CASH SHORT & OVER	-207	61	0	0
	Total PEERLESS RD - DROPOFF	60,673	45,846	75,610	125,811
4366 MEADE CREEK DROP-OFF DEPOT					
01-2-4366-2131	TELEPHONE	2,285	2,336	2,900	2,600
01-2-4366-2265	ASSET MANAGEMENT	0	0	0	2,500
01-2-4366-2331	ENVIRONMENTAL TESTING	9,784	4,702	12,500	7,500
01-2-4366-2336	WEIGH SCALE OPERATION	0	0	1,050	1,600
01-2-4366-2338	CONTRACT FOR SERVICES	0	0	500	0
01-2-4366-2370	INSURANCE - PROPERTY	300	5,559	5,800	6,100
01-2-4366-2400	ALARM MAINTENANCE	324	324	500	500
01-2-4366-2410	R & M - BUILDINGS - GENERAL	13,054	8,220	15,500	15,500
01-2-4366-2414	R & M - BUIDLINGS - GROUNDS	15,084	25,942	18,600	85,000
01-2-4366-2475	MISCELLANEOUS EQUIPMENT	1,192	0	1,600	1,600
01-2-4366-2607	SIGNS	147	0	1,050	3,000
01-2-4366-5110	SUNDRY EXPENSES	317	0	500	500
01-2-4366-5530	ELECTRICITY	3,910	3,956	4,500	4,600
01-2-4366-7550	LICENCES & FEES	0	0	500	500
01-2-4366-8150	BANK CHARGES	2,909	3,372	1,900	4,000
01-2-4366-9190	CASH SHORT & OVER	20	-428	0	0
	Total MEADE CREEK DROP-OFF	49,327	53,983	67,400	135,500

Account Code : ??-?-????-???? **To :** ??-?-????-???? **Function Type :** Selective

GENERAL REVENUE FUND
520 - S.W.M. COMPLEX

		2020 ACTUAL	2021 ACTUAL	2022 AMENDED BUDG	2023 PROVISIONAL
4387 2009 VOLVO SKIDSTEER					
01-2-4387-2370	INSURANCE - PROPERTY	125	0	100	100
01-2-4387-5610	VEHICLE & EQUIPMENT PARTS	29,423	14,787	15,000	0
01-2-4387-5620	TIRES	0	0	5,000	0
	Total 2009 VOLVO SKIDSTEER	29,548	14,787	20,100	100
4388 SWMC - SKIDSTEER 1840 CASE #60					
01-2-4388-5610	VEHICLE & EQUIPMENT PARTS	1,007	0	0	0
	Total SWMC - SKIDSTEER 1840	1,007	0	0	0
4393 SWMC - KOBOTA TRACTOR #63					
01-2-4393-5310	FUEL & LUBRICANTS	0	0	500	500
01-2-4393-5610	VEHICLE & EQUIPMENT PARTS	2,147	639	1,000	1,000
01-2-4393-5620	TIRES	0	23	250	250
	Total SWMC - KOBOTA TRACTOI	2,147	662	1,750	1,750
4485 RECYCLING					
01-2-4485-2381	PAINTED WOOD	0	0	0	98,541
01-2-4485-2850	YARD & GARDEN	488,127	568,870	650,300	810,000
01-2-4485-2851	FOOD WASTE	237,127	246,102	270,000	315,000
01-2-4485-2852	BATTERIES	0	3,274	1,500	3,500
01-2-4485-2853	AGGREGATE	7,744	8,907	11,500	13,000
01-2-4485-2855	MATTRESSES	112,859	128,836	140,000	153,000
01-2-4485-2857	TIRES	8,957	11,860	10,000	10,000
01-2-4485-2859	COUCHES	139,242	170,492	160,000	260,000
01-2-4485-2868	CONSTRUCTION WOOD WAST	33,121	29,823	50,000	65,000
01-2-4485-2870	ASPHALT ROOFING	60,438	63,018	75,000	75,000
01-2-4485-2874	ANTIFREEZE	2,763	2,204	3,000	3,000
	Total RECYCLING	1,090,377	1,233,387	1,371,300	1,806,041
4486 INVASIVE PLANTS					
01-2-4486-2848	INVASIVE PLANTS - HAULING	0	0	500	500
01-2-4486-2849	INVASIVE PLANTS - DISPOSAL	0	932	2,000	2,000
	Total INVASIVE PLANTS	0	932	2,500	2,500
7145 OPERATING & MAINTENANCE EXPEND					
01-2-7145-2411	R & M BUILDING {PERCENTAG	40	0	0	0
	Total OPERATING & MAINTENAN	40	0	0	0
7305 ENGINEERING - 2005 FORD PU (AL0478)					
01-2-7305-2373	INSURANCE/AUTOMOTIVE EQI	973	520	1,050	0
01-2-7305-2470	PURCHASED REPAIRS - VEHIC	0	0	2,500	0
01-2-7305-2570	PURCHASED MAINTENANCE/V	3,541	0	1,000	0

Account Code : ??-?-????-???? **To :** ??-?-????-???? **Function Type :** Selective

GENERAL REVENUE FUND
520 - S.W.M. COMPLEX

		2020 ACTUAL	2021 ACTUAL	2022 AMENDED BUDG	2023 PROVISIONAL
01-2-7305-5310	FUEL & LUBRICANTS	2,087	789	2,000	0
01-2-7305-5620	TIRES	50	0	500	0
	Total ENGINEERING - 2005 FOR	6,650	1,309	7,050	0
7306 ENGINEERING - TRACKED EXCAVATOR					
01-2-7306-2470	PURCHASED REPAIRS - VEHIC	415	4,279	15,000	0
01-2-7306-2570	PURCHASED MAINTENANCE/V	7,982	9,471	5,000	0
01-2-7306-5310	FUEL & LUBRICANTS	0	0	8,000	0
01-2-7306-5610	VEHICLE & EQUIPMENT PARTS	0	-995	0	0
	Total ENGINEERING - TRACKED	8,397	12,755	28,000	0
7311 ENGINEERING - 773 BOBCAT (2000) #65					
01-2-7311-5610	VEHICLE & EQUIPMENT PARTS	7,862	0	0	0
	Total ENGINEERING - 773 BOBC	7,862	0	0	0
7312 SW MANAGEMENT PLAN AMENDMENT					
01-2-7312-2210	ADVERTISING	0	0	500	500
01-2-7312-2215	DOCUMENT PRODUCTION	0	0	500	500
01-2-7312-5121	MEETING EXPENSES	15	0	500	500
	Total SW MANAGEMENT PLAN A	15	0	1,500	1,500
7320 SOLID WASTE REDUCTION PROGRAM					
01-2-7320-2110	CONFERENCES & SEMINARS	638	847	5,000	5,000
01-2-7320-2111	TRAVEL	0	0	5,000	5,000
01-2-7320-2210	ADVERTISING	3,140	0	20,000	20,000
01-2-7320-2215	DOCUMENT PRODUCTION	0	439	2,500	2,500
01-2-7320-2229	PUBLICATIONS & BOOKS	200	0	0	0
01-2-7320-2320	LEGAL SERVICES	1,024	8,448	141,552	100,000
01-2-7320-2330	CONSULTANTS	105,253	67,453	246,047	242,711
01-2-7320-2340	TRAINING & DEVELOPMENT	1,103	6,485	5,200	10,454
01-2-7320-2395	MEMBERSHIPS	6,306	6,126	8,800	8,800
01-2-7320-2532	COMPUTER SOFTWARE UPGR	107	0	3,200	3,200
01-2-7320-2583	PUBLIC EDUCATION	1,165	8,000	8,000	14,834
01-2-7320-2607	SIGNS	0	0	1,000	1,000
01-2-7320-5110	SUNDRY EXPENSES	278	98	500	500
01-2-7320-5121	MEETING EXPENSES	64	39	500	500
01-2-7320-5903	SCHOOL EDUCATION PROGRA	1,139	4,831	5,000	5,000
	Total SOLID WASTE REDUCTION	120,418	102,765	452,299	419,499
7322 ENGINEERING-2015 EXCAVATOR CAT 316EL					
01-2-7322-2370	INSURANCE - PROPERTY	0	0	1,000	0
01-2-7322-2470	PURCHASED REPAIRS - VEHIC	0	0	10,300	10,300
01-2-7322-2570	PURCHASED MAINTENANCE/V	13,887	27,981	8,300	8,300

Account Code : ??-?-????-???? **To :** ??-?-????-???? **Function Type :** Selective

GENERAL REVENUE FUND
520 - S.W.M. COMPLEX

		2020 ACTUAL	2021 ACTUAL	2022 AMENDED BUDG	2023 PROVISIONAL
01-2-7322-5310	FUEL & LUBRICANTS	0	96	25,000	25,000
01-2-7322-5610	VEHICLE & EQUIPMENT PARTS	4,654	44,940	0	0
	Total ENGINEERING-2015 EXCA'	18,541	73,017	44,600	43,600
7324 2017 FUSO (MN3801)					
01-2-7324-5620	TIRES	0	24	0	0
	Total 2017 FUSO (MN3801)	0	24	0	0
7326 SKIDSTEER VOLVO					
01-2-7326-2470	PURCHASED REPAIRS - VEHIC	0	0	10,000	16,847
01-2-7326-2570	PURCHASED MAINTENANCE/V	0	0	1,000	2,000
01-2-7326-5310	FUEL & LUBRICANTS	0	0	2,000	2,000
01-2-7326-5610	VEHICLE & EQUIPMENT PARTS	14,631	13,364	0	0
01-2-7326-5620	TIRES	0	0	5,000	10,000
	Total SKIDSTEER VOLVO	14,631	13,364	18,000	30,847
7327 ROLL OFF HAULING - 2018 F'LINER (LY3468)					
01-2-7327-1204	WAGES - HOURLY	0	0	10,300	10,609
01-2-7327-1301	WAGES	0	0	200,900	206,927
01-2-7327-1400	BENEFITS	0	0	64,000	67,437
01-2-7327-2338	CONTRACT FOR SERVICES	0	0	100,000	105,000
01-2-7327-2373	INSURANCE/AUTOMOTIVE EQ	1,382	961	1,635	1,500
01-2-7327-2421	BIN REPAIR	0	3,292	15,500	15,500
01-2-7327-2470	PURCHASED REPAIRS - VEHIC	10,888	20,456	18,000	18,000
01-2-7327-2570	PURCHASED MAINTENANCE/V	5,200	5,991	5,100	5,100
01-2-7327-5310	FUEL & LUBRICANTS	0	132	35,000	42,000
01-2-7327-5610	VEHICLE & EQUIPMENT PARTS	3,160	1,215	0	0
01-2-7327-5620	TIRES	8,443	12,026	9,300	9,300
	Total ROLL OFF HAULING - 2018	29,073	44,074	459,735	481,373
7332 2018 VOLVO L60					
01-2-7332-2470	PURCHASED REPAIRS - VEHIC	0	0	5,000	10,000
01-2-7332-2570	PURCHASED MAINTENANCE/V	21,851	16,626	5,000	5,000
01-2-7332-5310	FUELS & LUBRICANTS	0	0	15,000	18,000
01-2-7332-5610	VEHICLES & EQUIPMENT PAR'	4,120	1,640	0	0
01-2-7332-5620	TIRES	0	0	0	7,500
	Total 2018 VOLVO L60	25,971	18,266	25,000	40,500
7333 KENWORTH TRACTOR					
01-2-7333-2570	PURCHASED MAINTENANCE/V	1,901	-485	0	0
01-2-7333-5610	VEHICLE & EQUIPMENT PARTS	2,909	861	0	0
	Total KENWORTH TRACTOR	4,810	376	0	0

Account Code : ??-?-????-???? **To :** ??-?-????-???? **Function Type :** Selective

GENERAL REVENUE FUND
520 - S.W.M. COMPLEX

		2020 ACTUAL	2021 ACTUAL	2022 AMENDED BUDG	2023 PROVISIONAL
7340 INCENTIVE PROGRAMS					
01-2-7340-5981	WOODSTOVE EXCHANGE PRC	39,193	31,675	74,630	77,103
	Total INCENTIVE PROGRAMS	39,193	31,675	74,630	77,103
7437 ROLL OFF HAULING - 2011 F'LINER (CK7716)					
01-2-7437-1204	WAGES - HOURLY	149,237	78,270	0	0
01-2-7437-1301	WAGES	15,313	52,290	0	0
01-2-7437-1400	BENEFITS	47,186	39,170	0	0
01-2-7437-2338	CONTRACT FOR SERVICES	117,445	129,993	0	0
01-2-7437-2421	BIN REPAIR	18,943	32,675	0	0
01-2-7437-2470	PURCHASED REPAIRS - VEHIC	0	2,587	0	0
01-2-7437-2570	PURCHASED MAINTENANCE/V	0	818	0	0
01-2-7437-2612	RENTALS - EQUIPMENT	8,075	0	0	0
01-2-7437-5310	FUEL & LUBRICANTS	0	1,848	0	0
01-2-7437-5610	VEHICLE & EQUIPMENT PARTS	134	71	0	0
01-2-7437-5620	TIRES	529	261	0	0
	Total ROLL OFF HAULING - 2011	356,860	337,983	0	0
7439 BINGS OFFICE BUILDING					
01-2-7439-2131	TELEPHONE	1,552	1,552	4,000	2,000
01-2-7439-2591	PURCHASED MTCE./COMPUTE	106	0	0	0
01-2-7439-5920	SUPPLIES - OFFICE	4,643	2,361	4,200	4,200
01-2-7439-5924	SUPPLIES - JANITORIAL	0	80	500	500
	Total BINGS OFFICE BUILDING	6,301	3,994	8,700	6,700
8115 SHORT TERM DEBT					
01-2-8115-8215	INTEREST	4,263	2,228	1,346	11,559
01-2-8115-8216	PRINCIPAL	100,555	96,503	57,331	210,163
	Total SHORT TERM DEBT	104,818	98,731	58,677	221,722
8123 INTEREST/MFA OWN DEBENTURES					
01-2-8123-8232	INTEREST (CVRD)	178,519	156,093	150,758	148,241
	Total INTEREST/MFA OWN DEBE	178,519	156,093	150,758	148,241
8133 PRINCIPAL/MFA OWN DEBENTURES					
01-2-8133-8332	PRINCIPAL (CVRD)	219,817	204,093	204,093	204,093
	Total PRINCIPAL/MFA OWN DEB	219,817	204,093	204,093	204,093
8160 ALTERNATIVE DISP OF SOLID WASTE					
01-2-8160-2338	CONTRACT FOR SERVICES	2,598,476	2,791,319	2,962,005	3,379,730
01-2-8160-6103	SHIPPING	1,271,593	1,464,729	1,547,963	1,942,390
	Total ALTERNATIVE DISP OF SO	3,870,069	4,256,048	4,509,968	5,322,120

Account Code : ??-?-????-???? **To :** ??-?-????-???? **Function Type :** Selective

GENERAL REVENUE FUND
520 - S.W.M. COMPLEX

		2020 ACTUAL	2021 ACTUAL	2022 AMENDED BUDG	2023 PROVISIONAL
8241 TRANSFER TO CAPITAL RESERVE					
01-2-8241-0000	TSF TO CAPITAL RESERVE	10,000	0	0	0
	Total TRANSFER TO CAPITAL RE	10,000	0	0	0
8246 TRANSFER TO REMEDIATION RESERVE					
01-2-8246-0000	TRANSFER TO REMEDIATION I	40,000	48,000	52,000	56,000
	Total TRANSFER TO REMEDIATI	40,000	48,000	52,000	56,000
9900 INTERNAL RECOVERIES					
01-2-9900-2610	ALLOC - FACILITIES	-81,211	-81,211	-81,211	-81,211
	Total INTERNAL RECOVERIES	-81,211	-81,211	-81,211	-81,211
	Total OPERATING EXP	9,745,880	10,321,594	11,773,065	13,765,895
CAPITAL REV					
7571 REQUISITION					
01-7-7571-0000	REQUISITION	0	0	0	-22,000
	Total REQUISITION	0	0	0	-22,000
8250 M.F.A. FUNDING					
01-7-8250-0002	M.F.A. FUNDING - SHORT TERM	-90,000	0	-759,000	-629,000
	Total M.F.A. FUNDING	-90,000	0	-759,000	-629,000
9010 TRANSFER FROM CAPITAL RES					
01-7-9010-0000	TSF FROM CAPITAL RESERVE	0	0	-177,500	0
	Total TRANSFER FROM CAPITAI	0	0	-177,500	0
9110 SURPLUS/DEFICIT					
01-7-9110-0000	SURPLUS/DEFICIT	0	0	-175,000	0
	Total SURPLUS/DEFICIT	0	0	-175,000	0
9120 TRANSFER FROM OPERATING RESERVE					
01-7-9120-0000	TRANSFER FROM OPERATING	-45,507	0	-308,720	-316,220
	Total TRANSFER FROM OPERAT	-45,507	0	-308,720	-316,220
	Total CAPITAL REV	-135,507	0	-1,420,220	-967,220
CAPITAL EXP					
8221 TRANSFER/GENERAL CAPITAL					
01-8-8221-6113	FURNITURE, FIXTURES, EQUIF	77,757	0	125,000	0
01-8-8221-6122	BUILDING IMPROVEMENTS	0	0	661,220	266,220
01-8-8221-6126	VEHICLES & MACHINERY	135,513	0	634,000	701,000
	Total TRANSFER/GENERAL CAP	213,270	0	1,420,220	967,220

Budget Report by Cost Center

Account Code : ??-?-????-???? **To :** ??-?-????-???? **Function Type :** Selective

GENERAL REVENUE FUND
520 - S.W.M. COMPLEX

	2020 ACTUAL	2021 ACTUAL	2022 AMENDED BUDG	2023 PROVISIONAL
Total CAPITAL EXP	213,270	0	1,420,220	967,220
Surplus/Deficit	**-660,255**	**-1,510,968**	**0**	**0**

Budget Report by Cost Center

Account Code : ??-?-????-???? **To :** ??-?-????-???? **Function Type :** Selective

	2020 ACTUAL	2021 ACTUAL	2022 AMENDED BUDG	2023 PROVISIONAL
Summary Total Revenues	**-10,483,898**	**-11,832,561**	**-11,773,065**	**-13,765,895**
Summary Total Expenses	**9,745,880**	**10,321,594**	**11,773,065**	**13,765,895**
Summary Surplus/Deficit	**-660,255**	**-1,510,968**	**0**	**0**

2023 Year over Year Comparative Analysis

Function: **520 - Solid Waste Mgmt**

Requisition Change	2022 Requisition	Proposed 2023 Requisition	Requisition $ Increase (Decrease)	Requisition % Increase (Decrease)
	$6,450,836	$6,670,548	219,712	3.41%

A) Core Budget		2022 $ Budget	2023 $ Budget	Requisition $ Increase (Decrease)	Requisition % Increase (Decrease)
Explanation of increase/decrease:	Decrease Rev: Grant, Wage Subs, Licenses; no 2023 woodstove grant due to 2022 CF	-70,330	-25,200	45,130	0.70%
	Increased Rev: MMBC incentives as of 2022 (GL 4321)	-245,000	-274,285	(29,285)	(0.45%)
	Increased Rev: Garbage Fees w. remediation fee; $164 to $192/MT	-4,004,000	-5,376,000	(1,372,000)	(21.27%)
	Increased Rev: Non-MMBC (GL 4485); 2022 electronics, ICI yard; organics, etc.	-825,800	-1,029,500	(203,700)	(3.16%)
	Increased Exp: Recycling processing increase; yard, food, etc.	1,371,300	1,806,041	434,741	6.74%
	Increased Exp: Garbage export (not incl. transfer to reserve)	4,509,968	5,322,120	812,152	12.59%
	Increased Exp: Ground & Build. maintenance funded via requisition	147,000	291,000	144,000	2.23%
	Increased Exp: Allocations	927,610	996,183	68,573	1.06%
	Increased Exp: Contingency	29,793	100,000	70,207	1.09%
	Increased Exp: Debt payment (principal and interest)	413,528	574,056	160,528	2.49%
	Increased Exp: Wages and benefits	2,789,312	2,885,733	96,421	1.49%
	Increased Exp: Fleet maintenance	257,550	306,750	49,200	0.76%
	Decrease Exp: Remaining Operating expenditures (excluding recycling, allocations, contingency, debt payments, wages, building/grounds repairs, fleet maintenance, and garbage export costs)	1,149,905	1,071,650	(78,255)	(1.21%)
	Increased Exp: Internal transfer of vehicle (Bolt)		22,000	22,000	0.34%
	Subtotal	**6,450,836**	**6,670,548**	**219,712**	**3.41%**

B) Prior Year One-time items					
	Transfer from operating reserve	(308,720)	0	308,720	4.79%
	Portion of Grounds & Build. Maintenance related to building repairs (2022 supp)	308,720	0	(308,720)	(4.79%)
	Surplus carry forward	(177,099)	0	177,099	2.75%
	Asset management, legal and consultant expense funded by surplus carry forward	177,099	0	(177,099)	(2.75%)
	MFA funding, transfer from capital reserve and capital surplus carry forward	(1,021,500)	0	1,021,500	15.84%
	Capital expenditures (Supp for: building improvements, excavator, genset, pick-up truck, skid steer and transfer station scale)	1,021,500	0	(1,021,500)	(15.84%)
				0	0.00%
				0	0.00%
	Subtotal	**0**	**0**	**0**	**0.00%**
	Max Draft 2023 Budget			**219,712**	**3.41%**

C) Other items to maintain service level					
				0	0.00%
				0	0.00%
	Subtotal	**0**	**0**	**0**	**0.00%**

Total Draft 2023 Budget					**219,712**	**3.41%**
D)	**Supplemental Items**					
1)	**Chassis; Fuel P.; Org. T Build; Waste T Build Roof**	Capital	-	650,000	650,000	10.08%
		Debt	-	(400,000)	(400,000)	(6.20%)
		Reserves	-	(250,000)	(250,000)	(3.88%)
		Operating	-	-	-	0.00%
2)	**Landscape Remediation and Storm Review**	Operating	-	105,000	105,000	1.63%
		Reserves	-	(105,000)	(105,000)	(1.63%)
		Subtotal	**-**	**-**	**0**	**0.00%**
Max 2023 Requisition change if Supplemental & Other Items are Approved					**219,712**	**3.41%**

Notes:

1) The Operating Reserve balance at December 31, 2021 is $2,797,941 with $308,720 committed in 2022 - uncommitted balance is $2,489,221.

2) The Capital Reserve balance at December 31, 2021 is $194,876 with $177,500 committed in 2022 - uncommitted balance is $17,376.